ANNUAL REPORT 2023

10 APRIL 2024



Report Date	10.04.2024
Name of Issuer	Connections Consult SA
Address:	71 Buzesti Street, Sector 1, Bucharest
Phone/Fax:	037-276.83/037-200.67
Unique Registration Code:	17753763
Reg. Com:	J40/11864/2005
Subscribed and paid-up capital	1.308.199,90 RON
The market on which securities are traded:	AeRO SMT

Current Report according to BVB Rulebook on AeRO market

Annual Financial Results 2023

Connections Consult SA informs stakeholders of the compiled and audited financial results for 2023

Respectfully,

Bogdan Liviu Florea & Radu Marcu

CEO

SE Wh





Annual Report 2023 - Contents

1.	KEY INDICATORS	. 4
2.	MESSAGE FROM THE CEO	. 5
3.	ABOUT CONNECTIONS - SHORT HISTORY	. 7
	3.1 BUSINESS LINES - PORTFOLIO OF PRODUCTS AND SERVICES	.7
	3.2 CONNECTIONS GROUP STRUCTURE	. 8
	3.3 BRIEF DESCRIPTION OF THE ACTIVITY.	. 8
4.	ANALYSIS OF THE CONNECTIONS GROUP ACTIVITY IN 2023	. 9
	4.1 Analysis of the Group's financial results	. 9
	4.2 ANALYSIS OF SERVICE LINES	10
	4.3 PRESENTATION OF THE MAIN PROJECT PORTFOLIO IN RELATION TO ECONOMIC SECTORS	
	4.4 CONNECTIONS MILESTONES IN 2023	13
	4.5 BUSINESS AND SALES STRATEGY FOR 2024-2026	14
	4.6 OPERATIONAL INDICATORS	14
	4.7 BUSINESS PERSPECTIVE ELEMENTS.	15
5.	INCOME AND EXPENDITURE BUDGET FOR 2024	16
	5.1 Overview of key indicators Budget Connections 2024	16
6.	ANALYSIS OF INDIVIDUAL SITUATIONS: PERFORMANCE AND FINANCIAL POSITION	17
	6.1 Strengthening the financial position in 2023	17
	6.2 EXPLANATION OF DEBT CHANGES	18
	6.3 ACTIVE NET	19
7.	RISKS	20
	7.1 RISKS RELATED TO THE COMPANY'S ACTIVITY	20
	7.2 GENERAL RISKS RELATING TO SHARES	22
8.	CORPORATE GOVERNANCE ISSUES	24
9.	MANAGEMENT STATEMENT	24
10). ANNEXES	24
	10.1 INDIVIDUAL CONNECTIONS PROFIT AND LOSS ACCOUNT AS AT 31.12.2023	28
	10.2 BALANCE SHEET INDIVIDUAL CONNECTIONS CONSULT SA AS AT DECEMBER 2023	31





O 0372 368 332 B 0372 006 765
 office@connectionsconsult.ro

1. KEY INDICATORS



177 mil RON VENITURI +200% vs. 2022



13,4 mil RON PROFIT BRUT +163% vs. 2022



11,24 mil RON PROFIT NET +162% vs. 2022



320 | 2023 ANGAJAȚI & COLABORATORI 320 | 2022





2. MESSAGE FROM THE CEO

Dear Partners,

Your attention is drawn to the Report on the audited annual financial results of Connections Consult SA (hereinafter referred to as "the Issuer" or "the Group") and the unaudited annual financial results of the group of companies controlled by Connections Consult SA (hereinafter referred to as "the Connections Group" or "the Group") for the year 2023.



We are now concluding the evaluation of the 2023 activity. We are in the last phase of the annual audit which will be completed in the week of 04.03-08.03 and we will submit to the vote of the General Meeting of Shareholders both the financial statements for 2023 and the Income and Expenditure Budget for 2024.

2023 was a year of global turbulence. The world economy and the geopolitical status quo experienced various uncertainties that exposed major challenges to economic actors in many sectors. The indefinite continuation of the war in Ukraine, the escalation of global inflation, the conflict in Gaza, uncertain political contexts in many countries, the explosive growth of the artificial intelligence factor in technology and, by extension, in various economic sectors, are all elements that define an interesting 2023 to say the least.

However, for Connections, 2023 was the best year ever and marked some pivotal moments for the way forward:

- We exceeded the EUR 35 million turnover mark, exceeding by almost 3 times the estimates in the listing memorandum;
- We have had the experience of initiating and successfully completing two very complex projects (8 million EUR and 10 million EUR approximately), with enormous impact for clients and society;
- We have moved into an office space that, for the first time in the company's history, can rival that of any technology company in Romania, both in terms of location and facilities, as well as aesthetics; this means a lot for the employer branding component - we can more easily attract new colleagues and retain old ones;
- We have taken steps in strengthening a partnership relationship with the company's employees, increasing
 operational efficiency and implementing a mutually beneficial hybrid work mechanism;
- We have developed and strengthened our expertise as technology integrators and built new partnerships there
 are surprises to be announced in 2024, but the effort to negotiate, evaluate and promote to partners was done
 in 2023;
- Although we have seen a rapid increase in turnover and net profit, we have managed to keep revenues from foreign markets within reasonable limits;
- We have launched, in the second part of 2023, the internal Stock Options Plan program; the majority shareholder and those who have captured private placement interests will not receive shares under this initiative.

In the reporting period, the Group had a 200% increase in revenue compared to 2022, underpinned by revenue from the custom software development business unit. Gross profit increased by 163%, year-on-year, as did net profit. We have become an important technology player in the Romanian market, and the challenge for the next few years is to maintain the growth trend and consolidate the advantages created in 2023. We have a corporate governance far superior to the time of listing, processes and procedures that are slowly becoming mature and require a more





rigorous business conduct in the next 3-5 years. Operationally, the company is performing flawlessly, and this is one of the reasons why - financially and logistically - we have managed to sustain extremely vigorous growth in 2023.

The main contributor to revenue and profit growth has been the software and integration division, which now contributes 73% of total group revenue, up from 36% in 2022. All group verticals recorded jumps of between 5-6% (BPO and ITO combined) and 10% and 549% (RPA, and software development respectively).

The proposed revenue and expense budget for 2023 and the estimates in the AeRO listing memorandum were exceeded by a landslide, both in revenue (116%) and net and gross profit (102%). The employment plan was prudently re-evaluated in view of the market context and resulted in a stagnation in the number of employees and collaborators, with the mention that the replacement of staff who left the company was carried out with new employees with high competences and a much higher compatibility with the strategic plans of the next years.

We continued to evaluate new acquisitions - we are working with 2 M&A companies - but the context of the M&A market, although still favourable after the steeply rising trend in 2019-2022, coupled with the global recession forecast, made us cautious about entering into advanced discussions with various target companies. We believe that valuations are still unrealistic and do not justify the investments requested by sellers at this time. We remain on alert for advantageous acquisition opportunities in areas such as cybersecurity, custom software development, Al and ERP system implementation.

Internally, we focused on building a strategic framework at Connections level, linking the definition of the company's objectives for the next 3-5 years, their KPIs, their measurement and internal projects that will lead to the achievement of these objectives. Thus the implementation of the employee evaluation framework will be done after the completion of this goal setting and KPI tracking process and will also correlate with the SOP we launched in September 2023. We aim to come back to all stakeholders - employees and investors - with detailed and measurable objectives in the first part of 2024.

We are building Connections over the next 3-5 years with the goal of consolidating a robust player in the technology services market, leveraging the integration of the tools the field offers us, using AI and Machine Learning and elevating ourselves beyond the level of a custom software developer to that of a sophisticated digital solutions provider.

We have bet on the public sector, despite the troubled history of the last ten years of this sector, on the one hand out of the need to legitimize ourselves as a creator of added value - the public sector offers many opportunities in terms of permanent needs that must keep pace with the evolution of society - and for financial and strategic reasons - projects in public administration are really offering value and exposure to new technologies, far beyond what a company can access in the private area. We remain connected to private clients and pride ourselves on maintaining a significant share of this sector - 30% - even with this spectacular growth in turnover. We are trying to balance private-public directions and build a resilient company that can weather complicated times - recession (private customers are investing considerably less in digital infrastructure projects) vs. economic boom (European funds will decrease in intensity from 2027-2028) when the balance will tip significantly in favour of the non-governmental economic sectors.

In 2024 we aim to take the first steps towards accessing the main market of the BVB, strengthening corporate governance, moving to IFRS reporting and planning for quarterly reporting next year. In addition, we are continuing our strategic development with the support of the Advisory Board created and we intend to expand the Board of Directors by two more seats to provide a more robust checks-and-balances mechanism at the management level of the company. We are also planning investor events that will increase investor confidence and transparency to the market and give a solid perspective to the collaboration with the most important stock exchange players.

In closing - "last, but not least", as the English say - we want to reiterate an extremely important message that we have communicated internally and on social media on various occasions: the team makes the company strong, gives it the prospect of growth and takes it forward through the turbulent years we are experiencing. Many thanks to our colleagues who understood our strategy and were more involved than the job description requires, in the adventure





of creating the first regional technology services player in Romania. We have great timing and a great team, so we invite you all to enjoy the journey!

Thank you!

Bogdan Liviu Florea & Radu Marcu

CONNECTIONS

1000

3. ABOUT CONNECTIONS - SHORT HISTORY

Connections is a group of technology companies specializing in digital business transformation and includes several companies: Connections Consult SA, Connections Technologies SRL and Outsourcing Support Services SRL, Brusch Services SRL (from October 2021) as well as subsidiaries in Bulgaria and Serbia, UK and US. From 2022, Connections holds a minority stake (25%) in the ed-tech company 10Plus Future Education srl.

CONNECTIONS strategy, monitoring indicators and business development are always approached in an integrated way, at the Group of Companies level. This has been the case since the technical listing on the BVB in 2021, continued in 2022 and 2023, and will continue in the future.

Connections Consult S.A., the Group's flagship company, was established in 2005 in Bucharest - Romania, as a limited liability company, and on 02.06.2021 it became a joint-stock company.

In 2007, Connections Technologies was founded, whose main activity was and still is to implement software development contracts, and in 2015 the company Outsourcing Support Services was founded with the aim of providing staff resource contracting services.

The Group offers clients the opportunity to optimise and reshape their business processes and align with current digital trends, using technology tools to improve their KPIs and adapt to global market challenges.

In 2016, Connections marked the first steps of regional expansion with the opening of offices in Belgrade - Serbia and Sofia - Bulgaria. At the same time, through sales representatives in Germany and Saudi Arabia, Connections Group expanded its customer portfolio targeting international markets.

In 2022, the US and UK sub-subsidiaries joined the Group, as well as, as a minority investment, 10PLUS Future Education srl.

2023 was a year of consolidation at Group level. No new companies appeared in the Group but existing ones harmonised their processes and built important synergies.

3.1 Business lines - portfolio of products and services



In 2023 we have kept the same philosophy of grouping the business lines in the technology area, namely: Software Development, Outsourcing and RPA into a vertical called Digital Transformation, with four sub lines: Custom Software Development, Business Process Automation, Technology Consulting and Products.

Digital transformation services have been delivered for both public and private sector clients on the one hand, and in terms of geographic footprint, for domestic and foreign markets such as US and DACH.

The product portfolio included:

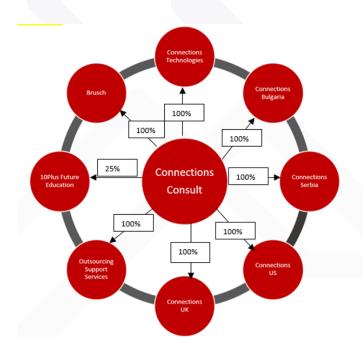
- 1. Contabot virtual accountant
- 2. Id Scanner tool for extracting data from ID cards

Quick Merlin (2022) - tool for extracting data from financial balances

- 4. NexGen (2022) low-code platform for accelerating software development
- 5. Apollo/OneApp project management application for consultancy
- Derived from the NexGen platform, we have built the document management and registry product -Regen.

So, Connections' portfolio of services and products looked in 2023 as below:

3.2 Connections Group structure



3.3 Brief description of the activity





Connections assists clients on their journey to real digital transformation. The **Business Process Management (BPO)** division optimizes business processes, reshapes them and prepares them for digitization, the **Digital Transformation** vertical implements the tools effectively, while the **Infrastructure Support** business line provides the foundation for the new system to work. In this way, with an integrated approach, we have ready in the Group all the competencies needed for a successful migration from the traditional economy to Industry 5.0, the 5th industrial revolution, in which creativity will join hands with technology, ensuring a solid balance between the power of human innovation and the power of machine execution. In addition, in 2023 we took the first steps towards developing competences in Artificial Intelligence, and we expect the first relevant, lucrative results as part of concrete projects in the second part of 2024.

4. ANALYSIS OF THE CONNECTIONS GROUP ACTIVITY IN 2023

4.1 Analysis of the Group's financial results

In 2023 - a landmark year in the Group's history - Connections achieved, in terms of financial performance, results above initial estimates, and, considerably better than in 2022.

The tables below show a comparative analysis of the main income statement indicators for 2023 actual, 2023 estimated and 2022.

	Compiled Made 2023	Compiled Estimate 2023	Compiled Made 2022
	(RON)	(RON)	(RON)
Operating income	177,036,108.49	81,991,369.16	58,460,347.00
Operating expenses	(163,280,332.90)	(74,051,309.58)	(53,581,806.00)
Operational result	13,755,775.59	7,940,059.58	5,178,541.00
Financial result	(79,020.25)	(70,200.00)	(65,357.00)
Gross Profit	13,441,360.54	6,638,335.27	5,113,184.00
Net Profit	11,243,498.56	5,574,335.27	4,288,488.00
Gross Margin	7.59%	8.10%	8.75%

	Results 2023 vs Estimated 2023	Results 2023 vs 2022
Total income	116%	203%
Operating expenses	120%	205%
Operational result	73%	166%
Gross Profit	102%	163%
Net Profit	102%	162%
INCOME		





Total revenues increased by 203% compared to 2022. The main business line contributing to the growth is Software Development, which, both through significant contracts with state institutions and implementation projects with partners from the private sector, generated significant revenues. Compared to the estimate for 2023, there is a significant overrun of the initial estimated revenues by 116%. This result reflects exceptional performance and an adaptable and efficient approach to our operational and sales strategies.

GROSS PROFIT

Gross profit increased by a remarkable 163% compared to 2022, under the impact of software development projects and optimizations in the Service Delivery team. Compared to the estimated gross profit for 2023, it was 102% higher.

GROSS MARGIN

The gross margin of the entire group decreases slightly by 1% compared to 2022 when it was 9%, in the overall context of revenue expansion and profit growth being the result of competitive pricing strategies and sustained investments in improving product and service quality.

The increase in revenue and gross profit reflects the expanding business activity and the high revenue generating capacity.

We assess as positive the results published at group level and consider that the outperformance of the estimates in the Memorandum published prior to the listing denotes the company's ability to deliver increasingly better results to the market.

4.2 Analysis of service lines

THE COMPOSITION OF THE TURNOVER OF THE CONNECTIONS GROUP

There has been a significant change in service percentages between 2022 and 2023. In 2023, the share of the Business Process Outsourcing (BPO) vertical decreased to 15%, while outsourced infrastructure support (ITO) services decreased to 5%. Private sector software development remained constant at 9%, but public sector software development increased to 64%. Robotic software automation (RPA) services fell to 2% and other services fell to 5%. There was a notable increase in public sector software development in 2023 compared to 2022.

The change in percentages between 2022 and 2023 demonstrates a significant shift in the landscape of industries served by Connections. Specifically, there was a substantial increase in software development in the public sector, indicating a potential trend toward greater reliance on internal software development or government-led initiatives in the technology sector. In addition, the decrease in BPO and ITO percentages is due to a positive trend of diversification and innovation in the portfolio of services offered. Connections has been continuously oriented towards new strategies and models to increase efficiency and competitiveness. We see merit in this proactive approach to adapting to evolving market dynamics and leveraging emerging technologies to drive growth and create value.



Page 🗕

2023	BPO	ITO	SW Privat SW	/ Public	RPA	OUT	Other
% Group revenue	15%	5%	9%	64%	2%	5%	0%

2022	BPO	ITO	SW Privat	SW Public	RPA	OUT	Other
% Group revenue	48%	10%	9%	10%	6%	17%	0%

ABSOLUTE VALUES

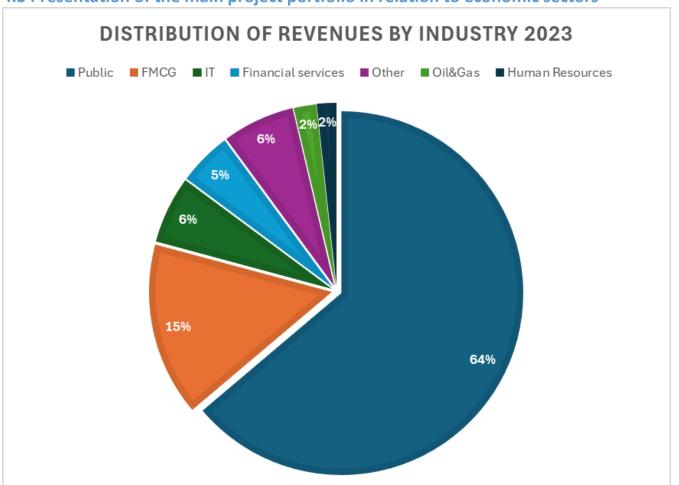
The reassessment of the business strategy in 2023 has opened up new opportunities to optimise operations and has fostered collaboration across the Group's verticals. The comparison below reflects the Group's resilience and adaptability in response to market demands and challenges.

Department	Revenue 2023 Achieved (RON)	Revenue 2022 Achieved (RON)	Comparison (RON)
BPO	27,278,967	27,805,356	-2%
ПО	8,170,012	5,819,744	40%
SWPrivate	15,717,813	7,127,611	121%
SWPublic	112,993,078	5,931,104	1805%
RPA	3,883,218	3,531,024	10%
OUT	8,189,054	8,006,268	2%
Others	803,966	239,240	236%
Total	177,036,108	58,460,347	203%

Below is the comparison with the initial estimates. These comparisons reflect the importance of periodically reassessing forecasts and adapting strategies to align with market trends and requirements.

Department	Revenue 2023 Achieved (RON)	Revenue 2023 Estimates (RON)	Comparison (RON)
BPO	27,278,967	23,668,856	15%
ПО	8,170,012	17,446,021	-53%
SWPrivate	15,717,813	3,169,400	396%
SWPublic	112,993,078	22,431,883	404%
RPA	3,883,218	4,294,658	-10%
OUT	8,189,054	10,686,551	-23%
Others	803,966	294,000	173%
Total	177,036,108	81,991,369	203%

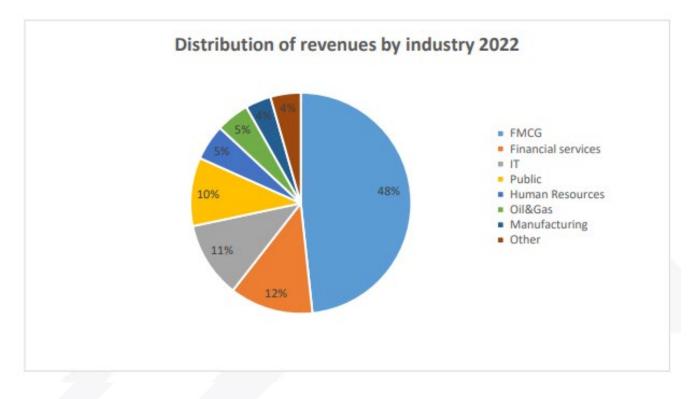




4.3 Presentation of the main project portfolio in relation to economic sectors







The two pie-chart comparisons show a significant increase of the public sector in the total revenue generated (from 10% to 64%), and, consequently, a decrease in the share of FMCG. The challenge for the next few years is to maintain the 35-50 million EUR turnover zone and to balance the percentages of the industries in such a way that the risks are dispersed and manageable.

4.4 Connections milestones in 2023

EMPLOYEE STOCK OPTIONS PLAN

The AGM of 27.09.2023 decided to increase the SOP ceiling from 3% to 13%. The rationale for this is to create a legal basis for an SOP valid for the next 3-5 years, so that the shares resulting from the capital increase - as well as those that will/may be bought from the market - will be granted through employee options based on the results of the annual performance evaluation in the coming years, without the need for further steps to initiate a new SOP.

CAPITAL INCREASE WITH BONUS SHARES

In August 2023, Connections carried out a capital increase with bonus shares at a ratio of 0.1 fractional shares to 1 share held. This process increased the company's liquidity and generated around 7% shares for the SOP initiative, by the majority shareholder transferring the right to the free shares to the company, thereby maintaining the percentage of all other shareholders and denying the company financial resources.

$_{\text{age}}13$

RELOCATION HQ BUZESTI 71



We finally have a modern office, in the heart of Bucharest, with easy access to all means of transport and with an international level of ergonomics and comfort. We are proud that both colleagues and partners - customers, suppliers, etc. - can be part of the company's life in a top 21st century environment, comparable to any international technology company. This project was based on the need to offer top working conditions to colleagues, in an attempt to build their loyalty, to organize events with a focus on employer branding strategy and to lay the foundations for the hybrid format of collaboration with the company's employees.

4.5 Business and sales strategy for 2024-2026

We remain faithful to the strategic manifesto published last year and focus on the 4 essential pillars:

Technology partnerships, digital marketing, consultative selling, public sector clients;

In 2023 we have managed to complete partnerships with Oracle, Camunda, Form.io, Palo Alto, Cloudera and Grafana which will hopefully have a significant impact on revenues in the coming years.

In the area of online promotion we started collaborating with a huge name in the PR and Digital Marketing industry - Grafitti. The results can already be seen in the online presence and in the company's relations with employees and external partners.

The first relevant steps in consultative selling led to the acquisition of external customers in the Middle East area in the last weeks of 2023 and show us that the right path has been chosen. We will try to scale among existing private clients by applying this strategy of advisory support to clients.

In the public sector we already have a strong presence and we are continuing our efforts to digitize Romania, providing citizens and the Romanian state with robust, functional, efficient systems that have a great impact on society.

4.6 Operational indicators

The EBITDA margin recorded in 2023 is 86% higher than estimated, through cost management and optimization of operational efficiency.

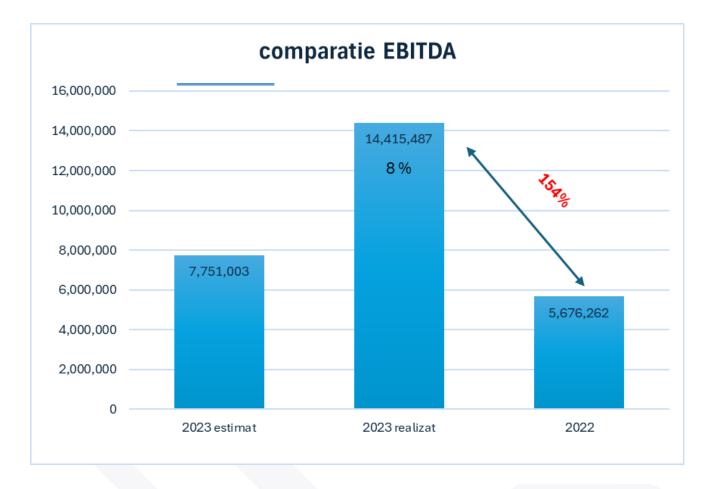
As can be seen in the table below, realized EBITDA is 154% higher than in 2022.

The positive performance is due to the implementation of effective cost management strategies and optimization of operational efficiency. Investment has been made in process optimisation leading to greater efficiency in the delivery of our products and services. The diversified portfolio as well as customers from various industries contributed to the increase in revenues and EBITDA.

The evolution of the CAGR index over the last 4 years has been remarkable, reflecting a constant growth with an annual average of 30%. This result indicates a solid and sustainable financial performance, strengthening our position in the market and reflecting our constant efforts to achieve our growth targets.

 $_{\text{Page}}14$





4.7 Business perspective elements

In 2024 we aim to complete the essential pillars of corporate governance:

- interaction with investors should be taken to a higher level, preferably to VEKTOR 9 at least;

- Finalising the framework for evaluating employees and linking company objectives to individual actions, in the OKR (Objectives & Key Results) version;

- defining internal processes especially at the boundary between them - this will co-locate internal collaboration between teams;

- redefining the strategic role of each company in the group;

Obviously, we will continue our efforts in the area of business development, aiming to increase the percentage of external and private client revenues in order to have a dissipated downside risk in case of global events outside the group.





5. INCOME AND EXPENDITURE BUDGET FOR 2024

5.1 Overview of key indicators Budget Connections 2024

As mentioned in the message to the market, the next 2-3 years look complicated from an economic point of view. We would be happy to be wrong, but based on our estimates, we have built a prudent budget that takes into account the company's current context, the existing pipeline and the coordinates that define the global and regional macroeconomic status quo. So, even if market expectations are, as is normal, focused on exceeding the 2023 figures, we are proposing a financial recipe superior to that *estimated* for 2023, understanding that the exceptional moment in which we find ourselves forces us to grow, but within realistic limits.

For the year 2024, Connections Group's management is mainly focusing on the development of the software development and technology integration line. Total estimated operating revenues for 2024 amount to 122 million lei, and the main contributors to the generation of these revenues are Service Delivery with estimated revenues of 35 million lei with the BPO and ITO subdivisions, respectively Software Development + Outsourcing with estimated revenues of 87 million lei.

The growth in Software Development division revenues is forecast as a result of two main directions:

- Contracting large-scale projects in the public domain;
- Development of the solution palette for specialized software support know-how within Brusch.

To increase revenues in the Service Delivery division, Connections Group management is counting on innovative products that are important differentiators in relation to the market offer.

			General				Human		Service	Software	Software	
Row Labels	Contabilitate	Finance	Manager	Marketing	Operations	Outsourcing	Resources	SALES	Delivery	Development	Development	Total
			Manager				Resources		Delivery	Privat	Public	
Venituri						9,006,044	L .		35,360,000	7,997,369	69,977,939	122,341,351
CHELTUIELI DIRECTE	-811,67	B -466,844	-1,088,080	-483,926	-2,761,514	-8,065,667	-2,261,858	3 -271,739	-28,567,121	-6,113,315	-64,161,378	-115,053,121
Rezultat operational	-811,67	8 -466,844	-1,088,080	-483,926	-2,761,514	940,377	-2,261,858	3 -271,739	6,792,879	1,884,054	5,816,561	7,288,231
ALTE VENITURI		63,600	0				()	1,225,740	477,940	5,335,980	7,103,260
Costuri indirecte	-3,00	0 -264,020	-211,600	-836,100	-415,596	-9,900	-290,650) -2,578	-321,960	-112,500	-521,130	-2,989,034
EBITDA	-814,67	B -667,264	-1,299,680	-1,320,026	-3,177,110	930,477	-2,552,508	3 -274,317	7,696,659	2,249,494	10,631,411	11,402,457
Marja Bruta												9%
Amortizare	-3,60	0 -2,400	-91,200	0	-12,000	-2,052	-37,674	4 -2,400	-37,200	0	-682,735	-871,261
EBIT	-818,27	669,664	-1,390,880	-1,320,026	-3,189,110	928,425	-2,590,182	2 -276,717	7,659,459	2,249,494	9,948,676	10,531,196
Dobanzi		9,600	0				-6,000)	0	0	0	3,600
Impozit		-1,685,567										-1,685,567
Rezultat net	-818,27	8 -2,345,631	-1,390,880	-1,320,026	i -3,189,110	928,425	-2,596,182	2 -276,717	7,659,459	2,249,494	9,948,676	8,849,229
Marja neta												7%

Marja neta

The estimated EBITDA margin for 2024 is 9% and the estimated net margin is 7%. The net margin is conservatively estimated considering the overall growth in activity across all service lines, and the Group's management aims to exceed this indicator for 2024. In absolute terms, net profit is estimated at RON 8.8 million.

Regarding the Group's revenue evolution by main business lines (divisions), the table below shows a slightly more conservative 4-year compound average growth rate (2024 estimated) for the Service Delivery division (3%) while the Software Development division shows a more accelerated rate of 60% (public and private aggregate). However,

$$^{\rm age}16$$



YEARS)

it should be noted that the Service Delivery division remains a pivotal area for Connections Group's business, generating the most significant revenues.

EVOLUTION OF CAGR INCOME GROUP CONNECTIONS (5

REVENUE BY SERVICE LINES	2020	2021	2022	2023	2024	CAGR
SERVICE DELIVERY	30,740	31,468	33,625	35,447	35,360	3%
Software Development Public	3,122	5,681	13,059	128,557	69,978	86%
Private Software Development	2,132	2,668	2,988	3,883	7,997	30%
Outsourcing	5,093	4,511	8,006	8,189	9,006	12%

In terms of the Group's operating performance, for 2024 the operating margin is estimated at 9%. The estimate represents an incremental increase compared to 2023 (8%). This will allow us to achieve a net margin that is budgeted at 7%. In order to achieve this objective, management is focused on optimising costs and achieving synergies at the operational level that will contribute to streamlining the Group's activities and therefore to increasing financial performance.

	2024	2023	2022	2021	CAGR 4 YEARS
Total income	129,444,612	177,036,108	58,460,347	45,325,286	30%
Operating expenses	118,042,155	163,280,333	53,281,806	41,864,217	30%
Operational result	11,402,457	13,755,776	5,178,541	3,461,069	35%
Operating margin	8.8%	8%	9%	8%	4%

EBITDA margin will continue to be a key indicator for Connections Group management. It should be noted that the estimated EBITDA margin shows solid growth over 4 years (2024 estimated) of activity. The average compound growth rate for the 4 years amounts to 31%. In absolute value, the 2024 EBITDA estimate is 11.4 million lei.

EBIDTA EVOLUTION 4 YEARS

	2024	2023	2022	2021	CAGR 4 YEARS
EBIDTA	11,402,457	14,415,486	5,676,262	3,915,699	31%

6. ANALYSIS OF INDIVIDUAL SITUATIONS: PERFORMANCE AND FINANCIAL POSITION

6.1 Strengthening the financial position in 2023

In the comparison between 2023 and 2022, tangible and intangible fixed assets maintained stable values, signalling consistency in assets. However, there has been a decrease in the value of financial assets attributed to the absence





of values recorded on the other credit line. The balance sheet shows a significant increase in the volume of bank accounts compared to the previous period. This increase reflects more efficient operations leading to higher cash generation and also indicates financial strength and the ability to capitalize on opportunities.

	31 December 2022	31 December 2023
A. FIXED ASSETS		
I. INTANGIBLE FIXED ASSETS	1,196,167	1,076,063
II. TANGIBLE IMMOBILISATIONS	219,846	323,962
III. FINANCIAL FIXED ASSETS	1,711,595	987,295
FIXED ASSETS - TOTAL	3,127,608	2,387,320
B. CURRENT ASSETS		
I. STOCKS	315	1,413,974
II. CREATING	17,456,100	15,940,288
III. SHORT-TERMINVESTMENTS	-	-
IV. HOUSE AND BANK ACCOUNTS	4,553,405	36,412,774
CURRENT ASSETS - TOTAL	22,009,820	53,767,036

6.2 Explanation of debt changes

The table below highlights the positive financial trends observed within the organization, indicating sound management practices and positioning it for continued growth and success.

To a large extent, the changes in debt are due to the expansion and growth phase of the organisation, characterised by increasing short-term debt, strengthening liquidity and improving financial position. The significant increase in net current assets and total assets less current liabilities from 2022 to 2023 indicates improved flexibility and financial resilience. This suggests that the organization has strengthened its ability to meet its short-term obligations and pursue growth opportunities, improving its competitive position in the market. Although there has been an increase in short-term debt to meet operational requirements, the stability of long-term debt suggests that the organization demonstrates its commitment to maintaining long-term financial stability and sustainability.

D. DEBTS: AMOUNTS TO BE PAID WITHIN A PERIOD OF UP TO 1 YEAR	8,805,434	30,035,504
E. NETCURRENTASSETS/NETCURRENTLIABILITIES	13,253,100	23,843,349
F. TOTAL ASSETS MINUS CURRENT LIABILITIES	17,890,389	27,516,843
G. DEBTS: AMOUNTS TO BE PAID WITHIN APERIOD		
OLDER THAN 1 YEAR	725,440	707,547
H. PROVIZIOANE	228,276	707,486
I. PREPAID INCOME	1,603,159	1,028,948



6.3 Active Net e

The significant increase in profit in 2023 compared to 2022 highlights the improved profitability of the organisation. This increase reflects the cumulative impact of retained earnings, operational efficiency and favourable financial management decisions.

J. CAPITAL AND RESERVES		
I. CAPITAL	1,189,273	1,308,200
1. Subscribed paid-in capital (ct.1012)	1,189,273	1,308,200
2. Unpaid subscribed capital (ct.1011)		
3. The assets of the Regie (ct.1015)	-	-
4. Assets of national research and development institutes (ct.1018)		
5. Other equity items (1031)	-	-
II. CAPITAL PREMIUM(ct. 104)	11,400,586	11,400,586
III. REVALUATION RESERVES (ct.105)	-	-
IV. RESERVE	143,839	261,640
Own shares (item 109)		(88,308)
Gains related to equity instruments (item 141)		
Losses related to equity instruments (item 149)	(325,001)	(325,001)
V. REPORTED PROFITOR LOSS (A) SOLD C(ct.117)	1,184,615	1,512,739
VI. PROFIT	2,444,327	11,343,505
Distribution of profit (ct.129)	(122,216)	(117,801)
CAPITAL - TOTAL	15,915,423	25,295,560

THE FINANCIAL PERFORMANCE OF THE ISSUER

The issuer's financial performance in 2023 compared to 2022 reveals a number of significant developments and trends in various financial indicators. Through a comprehensive analysis of key indicators, this report provides insights into the organisation's financial health, operational efficiency and strategic direction.

$$^{\text{age}}19$$



The issuer has recorded a substantial increase in total assets from 2023 to 2022, indicating expansion and increased resource allocation. Despite this increase, stability is maintained in tangible and intangible fixed assets, reflecting prudent asset management practices.

While short-term debt has increased considerably, potentially due to operational requirements, the organisation has shown improvement in the area of liquidity and financial flexibility. This is evident from the significant increase in net current assets and total assets less current liabilities.

There was an increase in capital and reserves, driven by increases in paid-in capital and reserves. This increase underlines the increased financial stability and ability to cope with economic uncertainties.

The issuer has achieved notable improvements in profitability, as evidenced by substantial increases in reported earnings in 2023 versus 2022.

The organisation's commitment to reinvesting revenues in the business highlights a focus on sustainable growth. This strategic approach strengthens the issuer's financial resilience and positions it for continued long-term success.

In conclusion, the issuer's financial performance reflects a positive trajectory characterised by growth, stability and strategic foresight. By leveraging operational efficiencies, prudent financial management practices and a focus on sustainable growth, the issuer is well positioned to capitalize on opportunities and create long-term value for stakeholders.

7. RISKS

The company analyses potential risks through its internal risk management system and tries to anticipate and neutralize them before any potential consequences manifest themselves. However, many of the risks to which the company is exposed are beyond its control.

7.1 Risks related to the company's activity

General economic risks - the Issuer's activities are sensitive to business cycles and economic conditions. general economic. Both the international financial crisis and the unstable economic environment can have effects significant negative impact on the Issuer's business, operating results and financial position. Socio-political turmoil can also impact the business.

Risk associated with key people - the company carries out work that requires advanced level knowledge and specialization. The company depends on recruiting and retaining management and employees qualified. The medium and long-term profitability of the company depends, to a large extent, on its performance. qualified employees, staff and executive management, which are particularly important for its development. Tax and legal risk - the issuer is governed by Romanian legislation and, even if Romanian legislation has has been largely harmonised with EU legislation, further changes may occur, i.e. laws may be introduced and new regulations, which may affect the company's business. Legislation in Romania is often unclear, subject to different interpretations and implementations and frequent changes. Both the amendment of the legislation

and legal, as well as the possible events generated by their application, may result in possible





fines or lawsuits brought against the company that may impact the Issuer's business.

Litigation risk - Although the Issuer pays particular attention to compliance with all the provisions of

legal, in the context of the conduct of its business, the Issuer is subject to the risk of litigation and other proceedings

judicial. The Issuer may be affected by contractual or non-contractual claims, complaints,

including counterparties in contractual relationships, customers, competitors or regulators. From

Also, any kind of negative publicity associated with such an event can have an influence.

At the date of this document, the Issuer is not involved in legal proceedings.

Risk of seizure of the Issuer's accounts - seizure of accounts is a foreclosure measure that can be

applied for a company. Thus, the Issuer's accounts may be blocked as a result of the attachment if

creditors of the Issuer request this measure in order to recover their claims. Population of the Issuer's accounts

entails the blocking of the amounts in the accounts seized and may lead to the hindering or impossibility of the company

to honour subsequent obligations on agreed terms.

Reputational risk - is a risk inherent to the Issuer's business, reputation being particularly important in the business environment, especially if the company wants to expand its activity to other markets. The ability to expand its portfolio in order to develop its business depends on the recognition of the Issuer's brand and the imposition of

products on target markets.

Risk associated with interest rates and sources of funding - in the event of a deterioration in the economic environment within the

to which the Issuer operates, the Issuer may find itself unable to take out a new loan under the conditions of which has previously benefited, which could lead to increased financing costs and negatively affect the financial situation of the Company.

Price risk - this is the risk that the market price of products and services sold by the company will fluctuate to such an extent as to make existing contracts unprofitable. The company closely monitors market prices and, if necessary, may withdraw from contracts that risk becoming unfavourable.

Personal data protection risk - as part of its activities, the company collects, stores

and uses data that is protected by personal data protection laws. Although

The issuer takes precautionary measures to protect customer data in accordance with legal requirements on the protection of privacy, especially in the context of the implementation of the General Privacy Regulation data (EU) 2016/79 and in Romania (as of 25 May 2018), the risks of data leakage cannot be completely eliminated.

Cash-flow risk - this is the risk that the Company will not be able to meet its payment obligations when due. Liquidity risk - includes the risk arising from the possibility of non-recovery of debts. Through the specific its activities, the Company shall maintain a level of receivables and payables that allows the optimal conduct of its business.

activity.

Counterparty risk - this is the risk that a third party natural or legal person does not fulfil its obligations under a financial instrument or under a customer contract, thereby resulting in a loss financial. The Company is exposed to credit risk from its operating activities (mainly for external trade receivables) and from its financial activities, including deposits with banks and financial institutions, foreign exchange transactions and other financial instruments.



Risk associated with insolvency and bankruptcy - Romanian bankruptcy and enforcement legislation does not offer the same

the level of rights, remedies and projections enjoyed by creditors under legal regimes in other jurisdictions In particular, Romanian bankruptcy and enforcement law and practice may make it difficult to recovery by the Issuer of amounts related to secured and unsecured claims in the Romanian courts much more difficult and lengthy compared to other countries. In recent years, insolvency in Romania has experienced a

unfavourable dynamics, with insolvent companies, as well as companies that reported net losses, being largely responsible for the worsening payment discipline in the whole economy.

Pandemic risk - Although ignored in recent decades, this risk (especially the risk of global epidemics,

i.e. the risk of pandemic) has relatively recently returned to public attention. Although for some companies can become opportunities, at least in the short term, the overall economic impact is considered to be negative. Thus, there are views that, depending on the nature and severity of the epidemic/pandemic, it may induce recessions

lasting a quarter, or even several years.

Other risks - Potential investors should consider that the risks outlined above are those

most significant risks of which the company is aware at the time of writing. However,

the risks presented in this section do not necessarily include all those risks associated with the activity

Issuer, and the Company cannot guarantee that it encompasses all relevant risks. There may be other

risk factors and uncertainties of which the company is not aware at the time of writing and which

may in the future change the actual results, financial conditions, performance and achievements of the Issuer and may lead to a decrease in the price of the Company's shares. Investors should also undertake the necessary due diligence in order to make their own assessment of the suitability of the investment.

Therefore, the decision of potential investors, whether an investment in financial instruments issued by issuer is appropriate, it should be taken following a careful assessment of both the risks involved and the other information relating to the issuer, whether or not contained in this document.

7.2 General risks relating to Shares

Investment Opportunity Assessment

Each potential investor in Shares must determine, based on its own independent analysis and/or the professional recommendations that it considers appropriate in the given conditions, the appropriateness of the investment

respective.

Every potential investor should, in particular:

a) have sufficient knowledge and experience to carry out a meaningful assessment of

Shares, the advantages and risks of investing in Shares and the information contained in the

Memorandum or any supplement thereto;

(b) have access to and possess the necessary information on analytical methods and instruments appropriate to assess, in the context of its specific financial situation, an investment in Shares and the impact Shares on its overall investment portfolio;



c) have sufficient financial resources and liquidity to bear all the risks of an investment in Actions;

d) fully understand the terms of the Shares and be familiar with how any indices are evolving; and relevant financial markets; and

e) be able to assess (either on their own or with the assistance of a financial advisor) possible scenarios on economic factors, interest rates and other factors that may affect the investment and its ability to bear the related risks.

Tax regime

Potential buyers and sellers of Shares should bear in mind that they may be required to pay taxes or other documented fees or commissions, in accordance with Romanian laws and practices. Potential investors are advised not to rely solely on the tax information contained in the this Memorandum, but to seek their own advice on their specific tax obligations applicable to the acquisition, holding or sale of Shares. Only such advisers are in a position to assess the the particular situation of each potential investor. This investment analysis should be correlated with the sections on the tax regime in this document.

Legislative changes

The terms of the Shares (including any non-contractual obligations arising out of or in connection with them) is based on the relevant laws in force at the date of this Memorandum. No assurances can be given as to concerns the impact of any possible court decisions or legislative changes or applications or interpretations official of such laws or administrative practices subsequent to the document.

The risk of direct investment in shares

Investors should be aware of the risk associated with a direct investment in equities, which is much more higher than the risk associated with an investment in government securities or investment fund shares, considering the volatility of equity markets and share prices.

Risk associated with future share price and trading liquidity

Share prices and trading liquidity for companies listed on the SMT depend on the number and size of buy and sell orders placed by investors. There can be no guarantee of the future price of of the Company's shares and no guarantee of their liquidity. It is not possible to guarantee that an investor who buys the shares will be able to sell them at any time at a satisfactory price.

Market Value of Shares

The value of the Shares depends on a number of interrelated factors including economic events, financial and political developments taking place in Romania or elsewhere in the world, including factors affecting the

capital in general and the stock exchanges on which the Shares are traded. The price at which a holder of Shares will be able to sell the Shares may contain a discount from the purchase price paid by the respective buyer, which could be substantial.



8. CORPORATE GOVERNANCE ISSUES

Connections continued its trajectory of strengthening corporate governance in 2023. Both in terms of investor relations and internal processes, we have made significant steps forward. The VEKTOR index measured at the beginning of 2024 increased from 4.5 to 6.5, which represents a step forward. We aim to reach the value of at least 9 measured for 2024.

We have started to rebuild the internal process map and are in the process of strengthening the overall employee evaluation framework linked to the company's objectives, mission and values. We will have, from 2024 onwards, individual objectives linked up to company level, evaluations based on key results and a fully functional ESOP programme.

We aim to make significant strides in 2024 to enter the mainstream market, which means, in addition to many other items and IFRS reporting. We will strengthen the finance department and expand financial control at project level by hiring specialised staff.

9. MANAGEMENT STATEMENT

Bucharest, 04 March 2024

I confirm, to the best of my knowledge, that the financial results for the period from 01.01.2023 to 31.12.2023 give a true and fair view of the assets, liabilities, financial position and income and expenditure position of Connections Consult S.A. and that the directors' report gives a true and fair view of the material events that occurred in 2023 and their impact on the company's financial position.

Bogdan Florea

President CA, Connections Consult S.A.

10. ANNEXES

PageZ4



APPENDIX 1- BALANCE SHEET GROUP CONNECTIONS AS AT 31.12.2023

	RON	RON
Item name	2022	2023
A. FIXED ASSETS		
I. INTANGIBLE FIXED ASSETS	4.951.387	5,314,622
II. TANGIBLE FIXED ASSETS	259.273	428,932.74
III. FINANCIAL FIXED ASSETS	698.357	350.3
FIXED ASSETS - TOTAL	5.909.017	5,743,905
B. CURRENT ASSETS		
I. STOCKS	315	1,413,974
II. RECEIVABLES (amounts to be collected after more than one	45 04 6 507	
year must be shown separately for each item)	15.216.527	21,605,593
III. SHORT-TERM INVESTMENTS	-	0
IV. HOUSE AND BANK ACCOUNTS	8.274.059	39,242,304
CURRENT ASSET	23.490.900	62,261,871
C. ADVANCE EXPENDITURE	1.419.156	1,626,788
Amounts to be repaid in up to one year	508.74	340,615
Amounts to be taken back in more than one year	910.417	1,286,174
D. DEBTS: AMOUNTS TO BE PAID WITHIN A PERIOD OF UP TO ONE YEAR	6.583.782	39325044.66
E. NET CURRENT ASSETS / NET CURRENT LIABILITIES	16.828.630	22455478.79
F. TOTAL ASSETS MINUS CURRENT LIABILITIES	23.648.064	29485557.97
G. DEBTS: AMOUNTS TO BE PAID IN MORE THAN ONE YEAR	4.442.247	707546.72
H. PROVIZIOANE	228.276	707486
I. PREPAID INCOME	1.608.477	1,628,213
1. Investment grants	34.881	7,698
Amounts to be repaid in up to one year	34.881	7,698
Amounts to be taken back in more than one year	-	
2. Prepaid income	1.573.597	1,620,515
Amounts to be repaid in up to one year	552.347	814,265

 ${}^{\rm Page}25$



Amounts to be repaid in up to one year	1.021.250	806,250
3. Prepaid income related to assets received by transfer from		
clients		
Amounts to be repaid in up to one year	-	
Amounts to be taken back in more than one year	-	
Negative goodwill	-	
J. CAPITAL AND RESERVES		
I. CAPITAL	1.189.268	1,312,685
1. Subscribed paid-in capital	1.189.268	1,312,685
2. Unsubscribed capital	-	
3. The assets of the regie	-	
Assets of national research and development institutes		
5. Other equity items		
		44.400.500
II. PREMIUM CAPITAL	11,400,586	11,400,586
III. REVALUATION RESERVES	-	
IV. RESERVE	176.41	685,778
Own shares	-	-88,308
Gains related to equity instruments	-	
Losses related to equity instruments	-325.001	-325,001
Reserve from translation	-22	
V. REPORTED PROFIT Sold C	1.348.779	4,793,012
V. REPORTED LOSS Sold D	-	-2,628,631
VI. PROFIT OR LOSS AT THE END OF THE REPORTING PERIOD Balance C	4.288.488	0
VI. PROFIT OR LOSS AT THE END OF THE REPORTING PERIOD		12,231,955
Balance D		,
Profit sharing	122.216	-117,801
EQUITY - TOTAL	17.956.291	27,264,276
Public Heritage		
Private wealth		

 ${}^{\text{page}}26$



CAPITAL - TOTAL	17.956.291	27,264,276

APPENDIX NO 2- PROFIT AND LOSS ACCOUNT GROUP CONNECTIONS AS AT 31.12.2023

Name of indicators	2022	2023
1. Net turnover	57,794,557	172,521,944
Income from Services	52,748,381	117,603,289
Income from sale of goods	5,046,176	54,918,655
3. Income from the production of tangible and intangible fixed assets	605.402	1,075,385
4. Income from the revaluation of tangible fixed assets		
5. Income from investment property production	-	3,288,620
6. Income from operating subsidies		
7. Other operating income	60.388	150,157
of which, negative goodwill income	-	
of which, investment grant income	7.175	
OPERATING INCOME - TOTAL	58,460,347	177,036,106
8. a) Expenditure on raw materials and consumables	128,462	137,758
Other material expenditure	8,087	86,199
b) Other external expenditure (energy and water)	21,663	29,052
c) Expenditure on goods	5,022,575	46,211,520
Trade discounts received	-	
9. Staff expenditure, of which:	26,153,268	32,381,498
a) Salaries and allowances	25,554,022	31,647,968
b) Insurance and social protection expenditure	599,246	733,529
10.a) Value adjustments on tangible and intangible assets	497.721	890,534
a.1) Expenditure	497.721	890,534
a.2) Revenue	-	
b) Value adjustments on current assets	13.145	610,867
b.1) Expenditure	13.145	610,867
b.2) Revenue	-	
11. Other operating expenditure	21.477.482	
11.1 Expenditure on external benefits	20.863.120	81,130,702
11.2. Expenses for royalties, management premises and rents	308,802	842,025.12
11.3 Expenditure on other taxes, duties and similar charges	-	348,118.04
11.4 Expenditure on revaluation of tangible fixed assets		
11.5 Expenditure relating to disasters and similar events	-	
Other expenditure	305.559	707,486.00
Refinancing interest expense recorded by deregistered entities with outstanding leases	-	

 ${}^{\rm Page}27$



Adjustments to provisions	-40.598	
Expenditure	-	
Income	40.598	228,276
OPERATING EXPENDITURE - TOTAL	53.281.806	163,517,376
OPERATING PROFIT OR LOSS:		
Profit	5.178.541	13,518,730.80
Losing		
9. Income from participating interests		
of which, income from affiliated entities		
13. Interest income	165.33	107,527.52
of which, income from affiliated entities		
14. Operating subsidy income for interest due	-	
15. Other financial income	70.001	67,778.95
- of which, income from other fixed assets	-	
FINANCIAL INCOME - TOTAL	235.331	175,306.47
16. Value adjustments on financial fixed assets and financial investments held as current assets		
Expenditure	-	
Income	-	
13. Interest expenditure	132.175	22,866.41
of which, expenditure in relation to affiliated entities	-	
Other financial charges	168.512	231,460.32
FINANCIAL EXPENDITURE - TOTAL	300.687	254,326.73
FINANCIAL PROFIT OR LOSS:	-	
Profit		
Losing	65.357	79,020.25
TOTAL REVENUE	58.695.678	177,211,412.85
TOTAL EXPENDITURE	53.582.494	163,771,702.31
18. GROSS PROFIT OR LOSS:	-	
- Profit	5.113.184	13,439,710.54
- Losing	-	
19. Corporate income tax	786.407	2,175,606.99
20. Other taxes not shown under the above items	38.289	5,562.00
21. NET PROFIT OR LOSS FOR THE FINANCIAL YEAR:	-	11,258,541.56
Losing	-	
Profit		

Individual Connections profit and loss account as at 31.12.2023

	RON	RON
Name of indicators	2022	2023





1. Net turnover	41,829,811	149,861,786
Income from Services	36,769,595	94,959,513
Income from sale of goods	5,060,216	5,046,176
3. Income from the production of tangible and intangible fixed assets	281,065	113,641
4. Income from the revaluation of tangible fixed assets		-
5. Income from investment property production		-
6. Income from operating subsidies		-
7. Other operating income	53,213	144,839
of which, negative goodwill income		-
of which, investment grant income	23,252	21,864
OPERATING INCOME - TOTAL	42,164,089	150,120,265
8. a) Expenditure on raw materials and consumables	123,167	128,077
Other material expenditure	20,344	69,167
b) Other external expenditure (energy and water)	21,263	29,052
c) Expenditure on goods	5,022,575	46,211,520
Trade discounts received	-	-
9. Staff expenditure, of which:	20,806,398	21,112,040
a) Salaries and allowances	20,351,957	20,645,954
b) Insurance and social protection expenditure	454,441	466,086
10.a) Value adjustments on tangible and intangible assets	306,267	369,314
a.1) Expenditure	306,267	369,314
a.2) Revenue	-	-
b) Value adjustments on current assets	13,145	610,867
b.1) Expenditure	13,145	610,867
b.2) Revenue	-	-
11. Other operating expenditure	13,090,449	68,900,894
11.1. Expenditure on external benefits	12,577,320	68,229,791





17. Interest expenditure	132,175	22,866
Income		
16. Value adjustments on financial fixed assets and financial investments held as current assets Expenditure		
FINANCIAL INCOME - TOTAL	217,692	1,094,099
- of which, income from other fixed assets		
15. Other financial income	53,277	60,319
14. Operating subsidy income for interest due	-	
of which, income from affiliated entities	-	
13. Interest income	164,415	63,367
of which, income from affiliated entities	-	970,413
9. Income from participating interests	-	970,41
Losing		
Profit	2,800,518	12,210,12
OPERATING PROFIT OR LOSS:		
OPERATING EXPENDITURE - TOTAL	39,363,571	137,910,14
Income	40.598	228,270
Expenditure	0	(707,486
Adjustments to provisions	-40,598	(479,210
Refinancing interest expense recorded by deregistered entities with outstanding leases		
Other expenditure	204,747	337,24
11.5 Expenditure relating to disasters and similar events	-	
11.4 Expenditure on revaluation of tangible fixed assets	-	
11.3 Environmental protection expenditure	-	
11.2. Expenditure on other taxes, duties and similar charges	308,382	333,860

 ${}^{\text{Page}}30$



of which, expenditure in relation to affiliated entities	-	-
Other financial charges	95,998	132,826
FINANCIAL EXPENDITURE - TOTAL	228,173	155,692
FINANCIAL PROFIT OR LOSS:	-	-
Profit		938,406
Losing	10,841	
TOTAL REVENUE	42,381,781	151,214,364
TOTAL EXPENDITURE	39,591,744	138,065,833
18. GROSS PROFIT OR LOSS:	-	-
- Profit	2,790,037	13,148,531
- Losing		
19. Corporate income tax	345,710	1,821,719
20. Other taxes not shown under the above items	87.913	
21. NET PROFIT OR LOSS FOR THE FINANCIAL YEAR:	-	-
Losing	-	-
Profit	2,444,327	11,326,812

Balance Sheet Individual Connections Consult SA as of December 2023

	01.01. 2023	31.12.2023
I.INTANGIBLE FIXED ASSETS		
1.Formation expenses (ct.201-2801)	-	-
2.Development expenditure (ct.203-2803-2903)	-	-
3. Concessions, patents, licences, trade marks, similar rights and assets and other intangible assets (items 205 + 208 - 2805		
- 2808 - 2905 - 2908)	1.196.167	1,076,063
4. Commercial fund (ct.2071-2807)	-	-
Intangible assets for exploration and evaluation of mineral resources (ct. 206-2806-2906)	-	-
6. Advances (ct.4094 - 4904)	-	-

Page 31





TOTAL (rd.01 to 06)	1.196. 167	1,076,063
II. TANGIBLE FIXED ASSETS		
1. Land and buildings (items 211 + 212 - 2811 - 2812 - 2911 -		
2912)	19.184	-
2. Technical installations and machinery (ct. 213 + 223 - 2813 -		
2913)	123.694	274,261
3. Other plant, machinery and furniture (ct. 214 + 224 - 2814 -		
2914)	76.968	49,701
4. Real estate investments (ct. 215 - 2815 - 2915)	-	-
5. Tangible assets in course of construction (ct. 231-2931)	-	-
6.Investments in immovable property under construction (ct. 235-2935)	-	-
7. Tangible assets for exploration and evaluation of mineral resources (ct. 216-2816-2916)	_	
8.Biological productive assets (ct.217+227-2817-2917)	-	-
9. Advances (ct. 4093 - 4903)	-	-
TOTAL (rd. 08 to 16)	219. 845	323,962
III. FINANCIAL FIXED ASSETS	4 010 545	007 205
1. Shares held in subsidiaries (items 261 to 2961)	1.018.545	987,295
Loans granted to group entities (items 2671 + 2672 - 2964)	-	-
 Shares held in associates and jointly controlled entities (ct. 262+263 - 2962) 	-	-
4. Loans granted to associates and jointly controlled entities (ct. 2673 + 2674 - 2965)	-	-
5. Other fixed assets (ct. 265 - 2963)	-	-
6. Other loans (ct. 2675* + 2676* + 2677 + 2678* + 2679* - 2966* - 2968*)	693.050	
TOTAL (lines 18 to 23)	1.711. 595	1.711.595
FIXED ASSETS - TOTAL (headings 07 + 17 + 24)	3.127.608	987,295
B. CURRENT ASSETS		
I. STOCKS		
1. Raw materials and consumables (ct. 301 + 302 + 303 +/- 308		
+321 + 322 + 323 + 328 + 351 + 358 + 381 +/- 388 - 391 - 392 -		
3951 - 3958 - 398)	-	4,174
2. Work in progress (ct. 331 + 332 + 341 +/- 348* - 393 - 3941 - 3952)	-	-

 ${}^{\tt Page}32$



3. Finished products and goods (ct. 345 + 346 + 347 +/- 348* +		
354 + 356 + 357 + 361 + 326 +/-368 + 371 +327 +/- 378 - 3945		
- 3946 - 3947 - 3953 - 3954 - 3955 - 3956 - 3957 - 396 - 397 - of		
ct. 4428)	315	149,296
4. Advances (ct. 4091- 4901)	-	1,260,504
TOTAL (lines 26 to 29)	315	1,413,974
II. CLAIMS		
1. Trade receivables 1) (ct. 2675* + 2676 *+ 2678* + 2679* -		
2966* - 2968* +4092 + 411 + 413 + 418 - 4902- 491)	12.814.487	12,190,029
2. Amounts receivable from affiliated entities (ct. 451** -		
495*)	3.757.696	
3. Amounts receivable from associates and jointly controlled		
entities (ct. 453** - 495*)	-	-
4. Other receivables (ct. 425+4282+431**+436** + 437**+		
4382+ 441**+4424+ dct.4428**+		
444**+445+446**+447**+4482+4582+4662+ 461 + 473** -		
496 +5187)	883.919	397,831
5. Subscribed and unpaid capital (items 456 - 495*)	-	-
6. Dividend receivables distributed during the financial		
year(ct. 463)	-	-
TOTAL (rd. 31 to 35 +35a)	17.456. 101	15,646,970
III. SHORT-TERM INVESTMENTS		
1. Shares held in affiliated entities (items 501 - 591)	-	-
2. Other short-term investments (items 505 + 506 + 507 + of		
items 508 - 595 - 596 - 598 + 5113 + 5114)	-	-
TOTAL (rd. 37 + 38)	-	-
IV. HOUSE AND BANK ACCOUNTS (from ct. 508+ct. 5112 +		
512 + 531 + 532 + 541 + 542)	4.553.405	36,412,774
CURRENT ASSETS - TOTAL (headings 30 + 36 + 39 + 40)	22.009. 821	53,473,718
C. ADVANCE EXPENDITURE (ct. 471) (rd.43+44)	2.140. 305	2.140.305
Amounts to be repaid within a period of up to one year (from		
ct. 471*)	75.471	334,515
Amounts to be reused within a period of more than one year		
(from ct. 471*)	1.509.681	1,286,174
D. DEBTS: AMOUNTS TO BE PAID WITHIN A PERIOD OF UP		
TO 1 YEAR		

 ${}^{\rm Page}33$



1. Loans from bond issues. showing separately loans from		
convertible bond issues (items 161 + 1681 - 169)	-	-
2. Amounts owed to credit institutions (items 1621 + 1622 +		
1624 + 1625 + 1627 + 1682 + 5191 + 5192 + 5198)	2.500.000	937,800
3. Advances received on orders (ct. 419)	16.269	90,783
4. Trade payables - suppliers (ct. 401 + 404 + 408)	2.000.701	19,266,699
5. Bills of exchange payable (ct. 403 + 405)	-	-
6. Amounts due to group entities (ct. 1661 + 1685 + 2691 + 451***)		-
7. Amounts due to associated entities and jointly controlled		
entities (ct.1663+1686+2692+2693+453***)	250.000	650,000
8. Other liabilities. including tax and social security liabilities	4.038.464	5,401,390
TOTAL (rd. 45 to 52)	8.805. 435	25,696,672
E. NET CURRENT ASSETS/NET CURRENT LIABILITIES (headings		
41+43-53-70-73-76)	13.253. 101	27,896,561
F. TOTAL ASSETS LESS CURRENT LIABILITIES (rd. 25+44+54) 56		
55	17.890. 389	31,570,054
G. DEBTS: AMOUNTS TO BE PAID WITHIN A PERIOD OF		
MORE THAN 1 YEAR		
1. Loans from bond issues. showing separately loans from		
convertible bond issues (items 161 + 1681 - 169)	-	-
2. Amounts owed to credit institutions (items 1621 + 1622 +		4 0 5 2 2 2 7
1624 + 1625 + 1627 + 1682 + 5191 + 5192 + 5198)	-	4,062,207
3. Advances received on orders (ct. 419)	-	-
4. Trade payables - suppliers (ct. 401 + 404 + 408)	-	-
5. Bills of exchange payable (ct. 403 + 405)	-	-
6. Amounts due to group entities (ct. 1661 + 1685 + 2691 + 451***)	-	
7. Amounts due to associated entities and jointly controlled		
entities (ct. 1663 + 1686 + 2692 + 2693 + 453***)	650.000	650,000
8. Other liabilities. including tax and social security liabilities	75.440	57,547
TOTAL (rd.56 to 63)	725. 440	4,769,753
H. PROVIZIOANE		
1. Provisions for employee benefits (ct. 1515+1517)	228.276	
2. Provisions for taxes (ct. 1516) 67 66	-	-
3. Other provisions (items 1511 + 1512 + 1513 + 1514 + 1518)		
68 67	-	707,486
TOTAL (lines 65 to 67)	268. 874	707,486
I. PREPAID INCOME		
1. Investment grants (item 475) (headings 70+71)	29. 562	7,698

 ${}^{\text{Page}}34$



Amounts to be repaid within a period of up to one year (from	29.562	7 (00
ct. 475*)	29.562	7,698
Amounts to be reused within a period of more than one year (of ct. 475*)	-	-
2. Deferred income (ct. 472) (rd.73 + 74) 73 72	1.573. 597	1,021,250
Amounts to be reused within a period of up to one year (from ct. 472*)	552.347	215,000
Amounts to be reused within a period of more than one year (from ct. 472*)	1.021.250	806,250
3. Prepaid income on assets received by transfer from customers (item 478)(rows 76+77)		-
Sums to be repaid within a period of up to one year (from ct. 478*)	-	-
Amounts to be reopened within a period of more than one year (from ct. 478*)	-	-
Negative goodwill (ct.2075)	-	-
TOTAL (rd. 69 + 72 + 75 + 78)	1.603. 159	1,028,948
J. CAPITAL AND RESERVES		
I. CAPITAL		
1. Paid-up subscribed capital (ct. 1012)	1.189.273	1,308,200
2. Subscribed capital not paid up (item 1011)	-	-
3. Assets of the Royalty (ct. 1015)	-	-
4. Assets of national research and development institutes (Ch 1018)	-	-
5.Other equity items (1031)		-
TOTAL (rd. 80 to 84)	1.189. 273	1,308,200
II. CAPITAL PREMIUM (ct. 104)	11.400.586	11,400,586
III. REVALUATION RESERVES (Item 105)	-	-
IV. RESERVE		
1. Legal reserves (ct. 1061)	143.839	143,839
2. Statutory or contractual reserves (ct. 1063)	-	-
3. Other reserves (item 1068)	-	-
TOTAL (rd. 88 to 90)	143. 839	143,839
Own shares (ch. 109)	-	-
Gains related to equity instruments (item 141)	-	88,308
Losses related to equity instruments (item 149)	325.001	325,001
V. RETAINED PROFIT OR LOSS		
SOLD C (ct. 117)	1.184.615	1,512,739
SOLD D (ct. 117)	-	-

 ${}^{\text{Page}}35$



VI. PROFIT OR LOSS FOR THE FINANCIAL YEAR		
SOLD C (ct. 121)	2.444.327	11,326,812
SOLD D (ct. 121)	-	-
Distribution of profit (ch. 129)	122.216	
SHAREHOLDERS' EQUITY - TOTAL (headings 85+86+87+91-		
92+93-94+95-96 +97-98-99)	15.915. 423	25,278,867
Public assets (ct. 1016)	-	-
Private property (ct. 1017)	-	-
CAPITAL - TOTAL (headings 100+101+102) (headings		
25+41+42-53-64-68-79)	15.915. 423	25,278,867



RAPORTUL AUDITORULUI INDEPENDENT Către CONNECTIONS CONSULT S.A.

Raport cu privire la situațiile financiare

Am auditat situațiile financiare anexate ale CONNECTIONS CONSULT S.A. ("Compania"), care cuprind situația poziției financiare la data de 31 decembrie 2023, situația rezultatului global pentru anul încheiat, situația modificărilor capitalurilor proprii și situația fluxurilor de trezorerie, precum și o sinteză a politicilor contabile semnificative și alte note explicative.

Situațiile financiare menționate se referă la:	
Activ net:	25,295,560 lei
Rezultatul exercițiului financiar - Profit:	11,343,505 lei

Opinie

În opinia noastră, situațiile financiare anexate prezintă fidel, sub toate aspectele semnificative, poziția financiară a CONNECTIONS CONSULT S.A. la data de 31 decembrie 2023, performanța sa financiară pentru anul încheiat, situația modificărilor capitalurilor proprii și situația fluxurilor de trezorerie, în conformitate cu Ordinul Ministrului Finanțelor Publice nr. 1802/2014.

Bază pentru opinie

Am desfășurat auditul în conformitate cu Standardele Internaționale de Audit (ISA) și Legea nr.162/2017 ("Legea"). Responsabilitățile noastre în baza acestor standarde sunt descrise detaliat în secțiunea *Responsabilitățile auditorului* din raportul nostru.

Suntem independenți față de Companie, conform Codului Etic al Profesioniștilor Contabili emis de Consiliul pentru Standarde Internaționale de Etică pentru Contabili (codul IESBA), conform cerințelor etice relevante pentru auditul situațiilor financiare în România, inclusiv Legea, și ne-am îndeplinit responsabilitățile etice conform acestor cerințe și conform Codului IESBA.

Nu am furnizat Companiei servicii non-audit interzise menționate la articolul 5 alineatul (1) din Regulamentul (UE) nr. 537/2014 al Parlamentului European și al Consiliului și am rămas independenți față de Companie pe durata auditului. Nu am furnizat Companiei sau entităților controlate de aceasta alte servicii în afara celor de audit statutar al Companiei.

Considerăm că probele de audit pe care le-am obținut sunt suficiente și adecvate pentru a forma o bază pentru opinia noastră de audit.

Romania, Bucharest 9-13 Figuras street, 4th floor, ap. 10, District 1, Buchares Tot<u>1-40</u> 213 138 2262 Emoli: <u>anguetheopulanced to</u> Webrit was an annual to p

Pagina 1 din 6









Alte aspecte

Atragem atenția asupra următoarelor aspecte:

- Revizuirea limitată a aspectelor fiscale, din cadrul auditului efectuat în conformitate cu Standardele Internaţionale de Audit nu reprezintă revizie fiscală completă. Atragem atenția că aspectele fiscale nu sunt analizate şi verificate în mod exhaustiv, ci pe baza materialității informației impusă de Standardele Internaţionale de Audit.
- COVID-19: Izbucnirea unei pandemii la nivel internațional la finalul anului 2019 a introdus noi provocări și
 riscuri suplimentare în activitatea companiilor, accelerând o criza financiară mondială care ar putea afecta
 negativ atât societatea, cât și piața pe care operează. Valorile activelor sunt într-o continuă schimbare ca
 urmare a tendinței generale de scădere a prețurilor, dar și din cauza lipsei de lichidități generate de restricțiile
 generale de finanțare impuse prin intermediul băncilor și a altor decizii stabilite de guvern. Efectul cumulat
 asupra Companiei nu poate fi estimat cu exactitate în acest moment. Prin urmare, nicio ajustare nu a fost
 adusă situațiilor financiare în scopul de a reflecta această nesiguranță.
- Compania a desfăşurat în cursul anului tranzacții cu părțile afiliate. În conformitate cu prevederile legale în vigoare, tranzacțiile între părțile afiliate trebuie să aibă la bază principiul valorii de piață. La un eventual control, Agenția Națională de Administrare Fiscală (ANAF) este îndreptățite să solicite Companiei dosarul prețurilor de transfer, care să susțină tranzacțiile efectuate cu părțile afiliate. Nu am putut obține probe de audit suficiente și adecvate pentru a estima impactul potențial generat de tranzacțiile efectuate de către Companie cu părțile afiliate. Astfel, nicio ajustare nu a fost adusă situațiilor financiare pentru a reflecta potențialele efecte asociate tranzacțiilor efectuate cu părțile afiliate.
- Atragem atenția că CONNECTIONS CONSULT S.A. trebuie să ia în considerare impactul noii reglementări legale în vigoare în România de la 1 Ianuarie 2021 cu privire la acordurile transfrontaliere care trebuie să fie raportate Autorității Fiscale în conformitate cu Directiva Consiliului UE 2018/822 din 25 Mai 2018 (DAC6) de modificare a Directivei 2011/16/UE privind schimbul automat obligatoriu de informații în domeniul fiscal. Raportul se aplică pentru acordurile transfrontaliere începând cu 25 Iunie 2018. Noi, în calitate de auditori, nu suntem obligați să raportăm la Autoritatea Fiscală deoarece nu influențăm și nu intervenim în niciunul dintre eventualele aranjamente ale Companiei care ar putea face obiectul raportării conform prevederilor DAC6. Compania este pe deplin responsabilă să respecte DAC6 și să raporteze la Autoritatea Fiscală Română, dacă este cazul. Prin urmare nu au fost efectuate ajustări de audit pentru a reflecta efectele potențiale asociate cu neconformitatea DAC6, dacă există.
- Starea de război din Ucraina şi măsurile restrictive impuse Rusiei şi Belarus de Uniunea Europeană conduc implicit la afectarea funcționării normale a activităților economice şi financiare, cu impact direct asupra mecanismelor financiare, care pot conduce la dificultăți de gestionare a riscurilor şi asigurarea / menținerea condițiilor normale de desfăşurare a activității entităților / companiilor din multe domenii de activitate. Impactul măsurilor restrictive impuse celor doua state, asupra Companiei, nu poate fi estimat cu exactitate în acest moment. Prin urmare, nicio ajustare nu a fost adusă situațiilor financiare în scopul de a reflecta potențialele efecte.

gina 2 din 6

Romania, Bucharest 9-13 Filganag street, 4th floor, ap.10, District 1, Bucharest Tot<u>1-40</u> 21316 2262 Email: <u>anguidenguescull to</u> Webry wave and wave fit to





Aspecte cheie de audit

Aspectele cheie de audit sunt acele aspecte care, în baza raționamentului profesional, au avut cea mai mare importanță pentru auditul situațiilor financiare ale perioadei curente. Aceste aspecte au fost abordate în contextul auditului situațiilor financiare în ansamblu și în formarea opiniei noastre asupra acestora și nu oferim o opinie separată cu privire la aceste aspecte cheie.

Aspecte cheie de audit	Abordarea auditului cu privire la aspectele cheie de audit
 Recunoașterea veniturilor A se vedea Nota 10 "Cifra de Afaceri" și politica de recunoaștere a veniturilor din Nota 2 . 	Modul de abordare în cadrul auditului
 În conformitate cu Standardele Internaționale de Audit, există un risc implicit în recunoașterea veniturilor, datorita presiunii pe care conducerea o poate resimți în legătură cu obținerea rezultatelor planificate. Activitățile principale din care Compania realizează venituri sunt: Servicii de hiper-automatizare (Robotic Process Automation, RPA) - analiza, re-proiectarea și Managementul proceselor pentru afaceri utilizând instrumente digitale (platforma UiPath) Dezvoltare de Software Personalizat Suport operațiuni de infrastructura IT - atât local ("on-premise"), cât și în cloud Digital Business Process Outsourcing (BPO), externalizarea proceselor de afaceri cu suport tehnologic. Servicii implementare software; Principala linie de business contribuitoare a creșterii este de Servicii implementare software, care, atat prin contractele semificative cu instituții de stat, cat si prin proiecte de implementare cu parteneri proveniți din mediul privat, a generat venituri semnificative. Veniturile se înregistrează pe baza principiului contabilității de angajamente. Acestea sunt recunoscute atunci când tranzacțiile și evenimentele se produc și sunt înregistrate în contabilitate și raportate în situațiile financiare ale perioadelor aferente. 	 În cadrul misiunii de audit am efectuat următoarele proceduri de audit care au inclus, dar nu au fost limitate la acestea: Evaluarea proceselor și controalelor privind existența și acuratețea veniturilor înregistrate; Inspectarea pe baza de eșantion a contractelor cadru sau cu preț fix încheiate cu clienții, pentru a înțelege termenii și conducțiile de livrare; Am analizat rapoartele de activitate pentru un eșantion de tranzacții și am verificat existenta acceptanței din partea clienților; Examinarea registrului de vânzări pentru a identifica tranzacții neobișnuite și inspectarea documentației aferente pentru a evalua daca veniturile au fost recunoscute în mod corespunzător; Efectuarea de proceduri pentru a testa ca veniturile sunt înregistrate în perioada corecta, pentru un eșantion din tranzacțiile înregistrate aproape de sfârșitul exercițiului financiar; Testarea pe baza de eșantion a creanțelor comerciale prin transmiterea de scrisori de confirmare pentru confirmarea tranzacțiilor înregistrate în cursul perioadei și a soldurilor finale.

Temania, Bucharest h 13 Figura street, 4th floor, ap. 10, District 1, Bucharest for +40 21 518 2262 Email: an<u>theRenauxII ro</u> Moto sowe antheractic ro

Pagina 3 din 6









 Provizioane/Ajustări pentru deprecierea sau pierderi de valoare 	Modul de abordare în cadrul auditului
A se vedea Nota 8 "Provizioane pentru riscuri și cheltuieli" și Politica de recunoaștere a Provizioanelor din Nota 2 . Estimarea unui/unei provizion/ ajustări pentru deprecierea sau pierderi de valoare implică raționamente profesionale semnificative din partea Conducerii Societății cu privire la rezultatele probabile ale evenimentelor relevante și cuantificarea obligațiilor probabile aferente. Provizioanele/ Ajustările pentru deprecierea sau pierderi de valoare se înregistrează pe baza principiului prudenței ținând-se cont că:	 În cadrul misiunii am efectuat următoarele proceduri de audit care au inclus, dar nu au fost limitate la acestea: Am analizat obligațiile actuale ale Companiei în baza cărora au fost recunoscute provizioanele; Am discutat cu conducerea Companiei raționamentele profesionale utilizate la identificarea eventualelor ajustări pentru depreciere sau pierderi de valoarea a activelor la data Situațiilor Financiare. Am analizat raționamentele profesionale utilizate de conducerea Companiei în determinarea rezultatelor probabile ale evenimentelor și cuantificarea potențialelor obligații; Am analizat probabilitatea de încasare/scadența creanțelor rezultate din contractele comerciale , protocoale și alte convenții pentru a identifica existența unor posibile ajustări suplimentare pentru deprecierea creanțelor, altele decât cele recunoscute de Companie la data Situațiilor Financiare.

Acest raport este adresat exclusiv asociaților Societății în ansamblu. Auditul nostru a fost efectuat pentru a putea raporta asociaților Societății acele aspecte pe care trebuie să le raportam într-un raport de audit financiar și nu în alte scopuri. În măsura permisă de lege, nu acceptăm și nu ne asumăm responsabilitatea decât față de Societate și de asociații acesteia, pentru auditul nostru, pentru acest raport sau pentru opinia formată.

Situațiile financiare anexate nu sunt menite să prezinte situația financiară, rezultatul operațiunilor și un set complet de note la situațiile financiare în conformitate cu reglementări și principii contabile acceptate în țări și jurisdicții altele decât România. De aceea, situațiile financiare anexate nu sunt întocmite pentru uzul persoanelor care nu cunosc reglementările contabile și legale din România, inclusiv Ordinul Ministrului Finanțelor Publice nr. 1802/2014 cu modificările ulterioare.

Raport asupra conformității raportului administratorilor cu situațiile financiare

Administratorii sunt responsabili pentru întocmirea și prezentarea raportului administratorilor în conformitate cu cerințele Ordinului Ministrului Finanțelor Publice nr. 1802/2014, *punctele 489-492*, care să nu conțină denaturări semnificative și pentru acel control intern pe care conducerea îl consideră necesar pentru a permite întocmirea raportului administratorilor care să nu conțină denaturări semnificative, datorate fraudei sau erorii.

Raportul administratorilor nu face parte din situațiile financiare.

Romania, Bucharest 9-13 Figura street, 4^o foor, ap.10, District 1, Bucharest Telt<u>+40</u> 21 318 2262 Email: <u>arguideapparackt ro</u> Web: www.arguideact.ro

Pagina 4 din 6







Opinia noastră asupra situațiilor financiare nu acoperă raportul administratorilor.

În legătură cu auditul nostru privind situațiile financiare, noi am citit raportul administratorilor anexat situațiilor financiare și raportăm că:

- a) în raportul administratorilor nu am identificat informații care sa nu fie consecvente, în toate aspectele semnificative, cu informațiile prezentate în situațiile financiare anexate;
- b) raportul administratorilor identificat mai sus include, în toate aspectele semnificative, informațiile cerute de Ordinul Ministrului Finanțelor Publice nr. 1802/2014, punctele 489-492;
- c) în baza cunoştinţelor şi înţelegerii noastre dobândite în cursul auditului situaţiilor financiare pentru exerciţiul financiar încheiat la data de 31 decembrie 2023 cu privire la Societate şi la mediul acesteia, nu am identificat informaţii incluse în raportul administratorilor care sa fie eronate semnificativ.

Responsabilitatea conducerii pentru situațiile financiare

Conducerea este responsabilă pentru întocmirea și prezentarea fidelă a situațiilor financiare în conformitate cu Ordinul Ministrului Finanțelor Publice nr. 1802/2014 și pentru acel control intern pe care conducerea îl consideră necesar pentru a permite întocmirea de situații financiare lipsite de denaturări semnificative, cauzate fie de fraudă, fie de eroare. Această responsabilitate include: conceperea, implementarea și menținerea unui control intern relevant pentru întocmirea și prezentarea fidelă de situații financiare ce nu conțin denaturări semnificative datorate fie fraudei, fie erorii; selectarea și aplicarea politicilor contabile adecvate; elaborarea estimărilor contabile rezonabile pentru circumstanțele date.

În întocmirea situațiilor financiare, conducerea este responsabilă pentru aprecierea capacității Companiei de a-și continua activitatea, prezentând, dacă este cazul, aspectele referitoare la continuitatea activității și utilizând contabilitatea pe baza continuității activității, cu excepția cazului în care conducerea fie intenționează să lichideze Compania sau să oprească operațiunile, fie nu are nicio altă alternativă realistă în afara acestora.

Persoanele responsabile cu guvernanța sunt responsabile pentru supravegherea procesului de raportare financiară al Companiei.

Responsabilitatea auditorului

Obiectivele noastre constau în obținerea unei asigurări rezonabile privind măsura în care situațiile financiare, în ansamblu, sunt lipsite de denaturări semnificative, cauzate fie de fraudă, fie de eroare, precum și în emiterea unui raport al auditorului care include opinia noastră. Asigurarea rezonabilă reprezintă un nivel ridicat de asigurare, dar nu este o garanție a faptului că un audit desfășurat în conformitate cu ISA-urile va detecta întotdeauna o denaturare semnificativă, dacă aceasta există.

Denaturările pot fi cauzate fie de frauda, fie de eroare și sunt considerate semnificative dacă se poate preconiza, în mod rezonabil, că acestea, individual sau cumulat, vor influența deciziile economice ale utilizatorilor, luate în baza acestor situații financiare.

Ca parte a unui audit în conformitate cu ISA-urile, exercităm raționamentul profesional și menținem scepticismul profesional pe parcursul auditului. De asemenea:

 Identificăm şi evaluăm riscurile de denaturare semnificativă a situațiilor financiare, cauzată fie de fraudă, fie de eroare, proiectăm şi executăm proceduri de audit ca răspuns la respectivele riscuri şi obținem probe de audit suficiente şi adecvate pentru a furniza o bază pentru opinia noastră. Riscul de nedetectare a unei denaturări semnificative cauzată de fraudă este mai ridicat decât cel de nedetectare a unei denaturări

Romania, Buchareat -13 Filigarea street, 4º foor, ep.10, District 1, Bucharest Telt<u>+40</u> 21 318 2262 Emoli: <u>arguithespacedit ro</u> Web: www.arguite.coli.co



Pagina 6 din 6





semnificative cauzată de eroare, deoarece frauda poate presupune înțelegeri secrete, fals, omisiuni intenționate, declarații false și evitarea controlului intern.

- Înțelegem controlul intern relevant pentru audit, în vederea proiectării de proceduri de audit adecvate circumstanțelor, dar fără a avea scopul de a exprima o opinie asupra eficacității controlului intern al Companiei.
- Evaluam gradul de adecvare a politicilor contabile utilizate şi caracterul rezonabil al estimărilor contabile şi al
 prezentărilor aferente realizate de către conducere.
- Formulăm o concluzie cu privire la gradul de adecvare a utilizării de către conducere a contabilității pe baza continuității activității și determinam, pe baza probelor de audit obținute, dacă există o incertitudine semnificativă cu privire la evenimente sau condiții care ar putea genera îndoieli semnificative privind capacitatea Companiei de a-şi continua activitatea. În cazul în care concluzionăm că există o incertitudine semnificativă, trebuie să atragem atenția în raportul auditorului asupra prezentărilor aferente din situațiile financiare sau, în cazul în care aceste prezentări sunt neadecvate, să ne modificam opinia. Concluziile noastre se bazează pe probele de audit obținute până la data raportului auditorului. Cu toate acestea, evenimente sau condiții viitoare pot determina Compania să nu își mai desfășoare activitatea în baza principiului continuității activității.
- Evaluăm prezentarea, structura și conținutul situațiilor financiare, inclusiv al prezentărilor de informații, și măsura în care situațiile financiare reflectă tranzacțiile și evenimentele care stau la baza acestora într-o manieră care să rezulte într-o prezentare fidelă.

Comunicăm persoanelor responsabile cu guvernanța, printre alte aspecte, aria planificată și programarea în timp a auditului, precum și principalele constatări ale auditului, inclusiv orice deficiențe ale controlului intern pe care le identificăm pe parcursul auditului.





			510	02_A1.0.0 / 29.01.202	4 Tip situație financiară : BL
Difati numai	Contribuabili care depun bi	lianțul la Bucuresti			
dacă	Sucursala			An 🔿 Semestru	Anul 2023
este cazur:	grupuri de interes economi			Precizări MFP	
Activ	net mai mic de 1/2 din valo	scris	Suma de control	1.308.200	
Versiuni Atenție!				Soma de comoi	1.308.200
Entitates CONNECTIONS CON	SULT S.A.				
Judet		Sector	Localitate		
90 Bucuresti		Sector 1	BUCURESTI		
es Sucuresti Dy Strada			N- 01	5 4	Talafaa
PC Strada Buzesti			Nr. Bl	oc Scara Ap.	Telefon 0372768332
					0372700332
Numär din registrul comerțului	J40/11864/2005		Code	unic de inregistrare	1 7 7 5 3 7 6 3
	de proprietate			Cod LEI (Legal Entity k	
34-Societati pe actiuni					
	Activitatea preponderenta	(cod si denumire clasa	CAEN)		
6202 Activități de consultanță în tehno	kogia informației				
	Activitatea preponderenta	efectiv desfasurata (co	d si denumire clasa (/	AEN)	
6202 Activități de consultanță în tehno	iogia informației				
Situati	i financiare anua	le	0	Raportări a	nuale
~	iu financiar coincide cu anul ca		U		
	·	[ercițiu financiar diferit de
Entități mijlocii, ma interes public		intități de 7	_	tic, cf.art. 27 din Leges o	
		Interes ?		ridice aflate în lichidare	
C Entități mici		public		deschise în România de s iului Economic Europear	societăți rezidente în state n
Microentităţi		l l	4. seciile perma	inente ale persoanelor ji	uridice cu sediul în Spațiul
Situatiile financiare ann	ale încheiate la 31 12 20	23 de către entităt	Economic Europ tile de interes pub		prevazute la pct.9 alin.(4)
din Reglementarile cont					
exercitiu financiar cores	<u>.</u>				
	punde cu anul calendar	istic	-		-
F10 - BILANT	punde cu anul calendar.	istic			
F20 - CONTUL DE PRO	- DFIT ȘI PIERDERE	istic			
F20 - CONTUL DE PRO F30 - DATE INFORMA	- DFIT ȘI PIERDERE TIVE		-		
F20 - CONTUL DE PRO	- DFIT ȘI PIERDERE TIVE		-		
F20 - CONTUL DE PRO F30 - DATE INFORMA	- DFIT ȘI PIERDERE TIVE	E	Corelatii		
F20 - CONTUL DE PRO F30 - DATE INFORMA	- DFIT ȘI PIERDERE TIVE		Corelatii		
F20 - CONTUL DE PRO F30 - DATE INFORMA	- DFIT ȘI PIERDERE TIVE	E Instrucțiuni			DEBLOCARE
F20 - CONTUL DE PRO F30 - DATE INFORMA	- DFIT ȘI PIERDERE TIVE VELOR IMOBILIZATI	E Instrucțiuni	Corelatii		DEBLOCARE
F20 - CONTUL DE PRO F30 - DATE INFORMA F40 - SITUATIA ACTIV Import fisier XML - F1	- DFIT ȘI PIERDERE TIVE VELOR IMOBILIZATI 0,F20 an precedent	E Instrucțiuni			ANULARE
F20 - CONTUL DE PRO F30 - DATE INFORMA F40 - SITUATIA ACTIV Import fisier XML - F1	OFIT ȘI PIERDERE TIVE VELOR IMOBILIZATI	E Instrucțiuni			
F20 - CONTUL DE PRO F30 - DATE INFORMA F40 - SITUATIA ACTIV Import fisier XML - F1	0,F20 an precedent	E Instrucțiuni			ANULARE
F20 - CONTUL DE PRO F30 - DATE INFORMA F40 - SITUATIA ACTIV Import fisier XML - F1 Import fisier XML cre	DFIT ȘI PIERDERE TIVE VELOR IMOBILIZATI 0,F20 an precedent anta.txt' at cu alte aplicații	E Instrucțiuni			ANULARE LISTARE
F20 - CONTUL DE PRO F30 - DATE INFORMA F40 - SITUATIA ACTU Import fisier XML - F1 Import fisier XML cre ADMINIS	DFIT ȘI PIERDERE TIVE VELOR IMOBILIZATI 0,F20 an precedent anta.txt' at cu alte aplicații	E Instrucțiuni	DARE	інтосмп	ANULARE LISTARE
F20 - CONTUL DE PRO F30 - DATE INFORMA F40 - SITUATIA ACTIV Import fisier XML - F1 Import fisier XML cre ADMINIS Numele si prenumele	DFIT ȘI PIERDERE TIVE VELOR IMOBILIZATI 0,F20 an precedent anta.txt' at cu alte aplicații	E Instrucțiuni		інтосмп	ANULARE LISTARE
F20 - CONTUL DE PRO F30 - DATE INFORMA F40 - SITUATIA ACTU Import fisier XML - F1 Import fisier XML cre ADMINIS	DFIT ȘI PIERDERE TIVE VELOR IMOBILIZATI 0,F20 an precedent anta.txt' at cu alte aplicații	E Instrucțiuni VALI	DARE Numele si prenumel LASCU MIREL SORN	інтосмп	ANULARE LISTARE
F20 - CONTUL DE PRO F30 - DATE INFORMA F40 - SITUATIA ACTIV Import fisier XML - F1 Import fisier XML cre ADMINIS Numele si prenumele	DFIT ȘI PIERDERE TIVE VELOR IMOBILIZATI 0,F20 an precedent anta.txt' at cu alte aplicații	E Instrucțiuni	DARE Numele si prenumel LASCU MIREL SORIN Calitates		ANULARE LISTARE
F20 - CONTUL DE PRO F30 - DATE INFORMA F40 - SITUATIA ACTIV Import fisier XML - F1 Import fisier XML cre ADMINIS Numele si prenumele Florea BOGDAN LIMU	DFIT ȘI PIERDERE TIVE VELOR IMOBILIZATI 0,F20 an precedent anta.txt' at cu alte aplicații	E Instrucțiuni VALI	Numele si prenumel LASCU MIREL SORIN Calitatea 11-DIRECTOR ECONK		ANULARE LISTARE
F20 - CONTUL DE PRO F30 - DATE INFORMA F40 - SITUATIA ACTIV Import fisier XML - F1 Import fisier XML cre ADMINIS Numele si prenumele	DFIT ȘI PIERDERE TIVE VELOR IMOBILIZATI 0,F20 an precedent anta.txt' at cu alte aplicații	E Instrucțiuni VALI	Numele si prenumel LASCU MIREL SORIN Calitatea 11-DIRECTOR ECONK		ANULARE LISTARE
F20 - CONTUL DE PRO F30 - DATE INFORMA F40 - SITUATIA ACTIV Import fisier XML - F1 Import fisier XML cre ADMINIS Numele si prenumele Florea BOGDAN LIMU	OFIT ȘI PIERDERE TIVE VELOR IMOBILIZATI	E Instrucțiuni VALI	Numele si prenumel LASCU MIREL SORN Calitatea 11-DIRECTOR ECONK Nr.de inregistrare in	INTOCMI INTOCMI Ie OMIC organismul profesional	ANULARE LISTARE
F20 - CONTUL DE PRO F30 - DATE INFORMA F40 - SITUATIA ACTIV Import fisier XML - F1 Import fisier XML cre ADMINIS Numele si prenumele Flores BOGDAN LIMU Semnätura Entizates are obligația legată de audi	DFIT ȘI PIERDERE TIVE VELOR IMOBILIZATI 0,F20 an precedent Inta.txt' at cu alte aplicații TRATOR,	E Instrucțiuni VALI ?	Numele si prenumel LASCU MIREL SORIN Calitatea 11-DIRECTOR ECONK	INTOCMI INTOCMI Ie OMIC organismul profesional	ANULARE LISTARE
F20 - CONTUL DE PRO F30 - DATE INFORMA F40 - SITUATIA ACTIV Import fisier XML - F1 Import fisier XML cre ADMINIS Numele si prenumele Florea BOGDAN LIMU	DEFIT ȘI PIERDERE TIVE VELOR IMOBILIZATI 0,F20 an precedent Inta.txt' at cu alte aplicații TRATOR,	E Instrucțiuni VALI ?	Numele si prenumel LASCU MIREL SORN Calitatea 11-DIRECTOR ECONK Nr.de inregistrare in		ANULARE LISTARE
F20 - CONTUL DE PRO F30 - DATE INFORMA F40 - SITUATIA ACTIV Import fisier XML - F1 Import fisier XML cre ADMINIS Numele si prenumele Flores BOGDAN LIMU Semnätura Entizates are obligația legată de audi	DFIT ȘI PIERDERE TIVE VELOR IMOBILIZATI 0,F20 an precedent Inta.txt' at cu alte aplicații TRATOR,	E Instrucțiuni VALI ?	Numele si prenumel LASCU MIREL SORN Calitatea 11-DIRECTOR ECONK Nr.de inregistrare in	INTOCMI INTOCMI Ie OMIC organismul profesional	ANULARE LISTARE
F20 - CONTUL DE PRO F30 - DATE INFORMA F40 - SITUATIA ACTIV Import fisier XML - F1 Import fisier XML cre ADMINIS Numele si prenumele Florea BOGDAN LIVIU Semnätura Entitatea a optat voluntar pantru aud	DEFIT ȘI PIERDERE TIVE VELOR IMOBILIZATI 0,F20 an precedent Inta.txt' at cu alte aplicații TRATOR,	E Instrucțiuni VALI ? ?	Numele si prenumel LASCU MIREL SORN Calitatea 11-DIRECTOR ECONK Nr.de inregistrare in	INTOCMI INTOCMI Ie OMIC organismul profesional Second Seco	ANULARE LISTARE
F20 - CONTUL DE PRO F30 - DATE INFORMA F40 - SITUATIA ACTIV Import fisier XML - F1 Import fisier XML cre ADMINIS Numele si prenumele Florea BOGDAN LIMU Semnätura Entitatea are obligația legată de audi Entitatea a optat voluntar pantru aud	DEFIT ȘI PIERDERE TIVE VELOR IMOBILIZATI U.,F20 an precedent Inta.txt' at cu aite aplicații TRATOR, Eare a skuzilor financiare anuale? Itarea stuatilor financiare anuale? AUDITOR ?	E Instrucțiuni VALI ? ?	Numele si prenumel LASCU MIREL SORN Calitatea 11-DIRECTOR ECONK Nr.de inregistrare in	INTOCMI INTOCMI Ie OMIC organismul profesional	ANULARE LISTARE
F20 - CONTUL DE PRO F30 - DATE INFORMA F40 - SITUATIA ACTIV Import fisier XML - F1 Import fisier XML cre ADMINIS Numele si prenumele Florea BOGDAN LIVIU Semnätura Entitatea a optat voluntar pantru aud	DEFIT ȘI PIERDERE TIVE VELOR IMOBILIZATI U.,F20 an precedent Inta.txt' at cu aite aplicații TRATOR, Eare a skuzilor financiare anuale? Itarea stuatilor financiare anuale? AUDITOR ?	E Instrucțiuni VALI ? ?	Numele si prenumel LASCU MIREL SORN Calitatea 11-DIRECTOR ECONK Nr.de inregistrare in	INTOCMI INTOCMI Ie OMIC organismul profesional Second Seco	ANULARE LISTARE
F20 - CONTUL DE PRO F30 - DATE INFORMA F40 - SITUATIA ACTIV Import fisier XML - F1 Import fisier XML cre ADMINIS Numele si prenumele Flores BOGDAN LIMU Semnätura Entitates a optiat voluntar pentru aud Nume si prenume auditor per ARGUS AUDIT SRL	- DFIT ȘI PIERDERE TIVE VELOR IMOBILIZATI (0,F20 an precedent) Inta.txt' at cu alte aplicații TRATOR, tare a stuatilor financiare anuale? Itarea situatilor financiare anuale?	E Instrucțiuni VALI ? ?	Numele si prenumel LASCU MIREL SORN Calitatea 11-DIRECTOR ECONK Nr.de inregistrare in	INTOCMI INTOCMI Intocmi Intocmi Intocmi Intocmi Intocmi Intocmi Intocmi Intocmi Intocmi Intocmi	ANULARE LISTARE
F20 - CONTUL DE PRO F30 - DATE INFORMA F40 - SITUATIA ACTIV Import fisier XML - F1 Import fisier XML cre ADMINIS Numele si prenumele Florea BOGDAN LIMU Semnätura Entitatea are obligația legată de audi Entitatea a optat voluntar pantru aud	- DFIT ȘI PIERDERE TIVE VELOR IMOBILIZATI (0,F20 an precedent) Inta.txt' at cu alte aplicații TRATOR, tare a stuatilor financiare anuale? Itarea situatilor financiare anuale?	E Instrucţiuni VALI ? ? © DA © NU © DA © NU & audit	Numele si prenumel LASCU MIREL SORN Calitatea 11-DIRECTOR ECONK Nr.de inregistrare in CF/CUI membru CE	INTOCMIN INTOCMIN Introcmin Introcmi	ANULARE LISTARE
F20 - CONTUL DE PRO F30 - DATE INFORMA F40 - SITUATIA ACTIV Import fisier XML - F1 Import fisier XML cre ADMINIS Numele si prenumele Florea BOGDAN LIVIU Semnätura Entitatea are obligația legată de audi Entitatea a optat voluntar pantru aud Nume si prenume auditor per ARGUS AUDIT SRL Nr.de inregistrare în Registrul 677	- DFIT ȘI PIERDERE TIVE VELOR IMOBILIZATI 0,F20 an precedent anta.txt ¹ at cu alte aplicații TRATOR, Eare a stuziilor financiare anuale? AUDITOR ? rsoana fizică/ Denumire firma c	E Instrucţiuni VALI ? ? © DA © NU © DA © NU & audit	Numele si prenumel LASCU MIREL SORN Calitatea 11-DIRECTOR ECONK Nr.de inregistrare in	INTOCMI INTOCMI Introcessoral Common Second Common Second Second Second Situatile finan Situatile finan Situat	ANULARE LISTARE
F20 - CONTUL DE PRO F30 - DATE INFORMA F40 - SITUATIA ACTIV Import fisier XML - F1 Import fisier XML cre ADMINIS Numele si prenumele Flores BOGDAN LIMU Semnätura Entitatea a optat voluntar pentru aud Nume si prenume auditor per ARGUS AUDIT SRL Nr.de inregistrare in Registral	- DFIT ȘI PIERDERE TIVE VELOR IMOBILIZATI 0,F20 an precedent Inta.txt' at cu alte aplicații TRATOR, Eare a stuatilor financiare anuale? Itarea situatilor financiare anuale? AUDITOR ? rsooma fizică/ Denumire firma c	E Instrucţiuni VALI ? ? © DA © NU © DA © NU & audit	Numele si prenumel LASCU MIREL SORN Calitatea 11-DIRECTOR ECONK Nr.de inregistrare in CF/CUI membru CE	INTOCMI INTOCMI Introcessoral Common Second Common Second Second Second Situatile finan Situatile finan Situat	ANULARE LISTARE



				F10 - pag. 1
BILANT				
la data de 31.12.2023	3			
Cod 10				- lei -
Denumirea elementului		Nr.	Sold	la:
(formulele de calcul se refera la Nr.rd. din col.8)	Nr.rd. OMF nr.5394 / 2023	rd.	01.01.2023	31.12.2023
A		в	1	2
A. ACTIVE IMOBILIZATE				
I. IMOBILIZĂRI NECORPORALE				
1.Cheltuieli de constituire (ct.201-2801)	01	01		
2.Cheltuielile de dezvoltare (ct.203-2803-2903)	02	02		
 Concesiuni, brevete, licențe, mărci comerciale, drepturi şi active similare şi alte imobilizări necorporale (ct. 205 + 208 - 2805 - 2808 - 2905 - 2908) 	03	03	1.196.167	1.076.063
4. Fond comercial (ct.2071-2807)	04	04		
5. Active necorporale de explorare si evaluare a resurselor minerale (ct. 206-2806-2906)	05	05		
6. Avansuri (ct.4094 - 4904)	06	06		
TOTAL (rd.01 la 06)	07	07	1.196.167	1.076.063
II. IMOBILIZĂRI CORPORALE				
1. Terenuri și construcții (ct. 211 + 212 - 2811 - 2812 - 2911 - 2912)	08	08	19.184	
2. Instalații tehnice și mașini (ct. 213 + 223 - 2813 - 2913)	09	09	123.694	274.261
3. Alte instalații, utilaje și mobilier (ct. 214 + 224 - 2814 - 2914)	10	10	76.968	49.701
4. Investitii imobiliare (ct. 215 - 2815 - 2915)	- 11	11		
5. Imobilizari corporale in curs de executie (ct. 231-2931)	12	12		
6.Investitii imobiliare in curs de executie (ct. 235-2935)	13	13		
 7. Active corporale de explorare si evaluare a resurselor minerale (ct. 216-2816-2916) 	14	14		
8.Active biologice productive (ct.217+227-2817-2917)	15	15		
9. Avansuri (ct. 4093 - 4903)	16	16		
TOTAL (rd. 08 la 16)	17	17	219.846	323.962
III. IMOBILIZĂRI FINANCIARE				
1. Acțiuni deținute la filiale (ct. 261 - 2961)	18	18	1.018.545	987.295
2. Împrumuturi acordate entităților din grup (ct. 2671 + 2672 - 2964)	19	19		
 Actiunile detinute la entitatile asociate si la entitatile controlate in comun (ct. 262+263 - 2962) 	20	20		
 Ámprumuturi acordate entităților asociate si entitatilor controlate in comun (ct. 2673 + 2674 - 2965) 	21	21		
5. Alte titluri imobilizate (ct. 265 - 2963)	22	22		
6. Alte împrumuturi (ct. 2675° + 2676° + 2677 + 2678° + 2679° - 2966° - 2968°)	23	23	693.050	
TOTAL (rd. 18 la 23)	24	24	1.711.595	987.295
ACTIVE IMOBILIZATE - TOTAL (rd. 07 + 17 + 24)	25	25	3.127.608	2.387.320
B. ACTIVE CIRCULANTE			I	
I. STOCURI				



				F10 - pag. 2
1. Materii prime și materiale consumabile (ct. 301 + 302 + 303 +/- 308 + 321 + 322 + 323 + 328 + 351 + 358 + 381 +/- 388 - 391 - 392 - 3951 - 3958 - 398)	26	26		4.174
2. Producția în curs de execuție (ct. 331 + 332 + 341 +/- 348* - 393 - 3941 - 3952)	27	27		
3. Produse finite și mărfuri (ct. 345 + 346 + 347 +/- 348* + 354 + 356 + 357 + 361 + 326 +/-368 + 371 +327 +/- 378 - 3945 - 3946 - 3947 - 3953 - 3954 - 3955 - 3956 - 3957 - 396 - 397 - din ct. 4428)	28	28	315	149.296
4. Avansuri (ct. 4091- 4901)	29	29		1.260.504
TOTAL (rd. 26 la 29)	30	30	315	1.413.974
II. CREANȚE				
1. Creanțe comerciale 1) (ct. 2675* + 2676*+ 2678* + 2679* - 2966* - 2968* + 4092 + 411 + 413 + 418 - 4902- 491)	31	31	12.814.488	12.190.029
 Sume de încasat de la entitățile afiliate (ct. 451** - 495*) 	32	32	3.757.696	3.059.110
 Sume de încasat de la entitățile asociate si entitatile controlate in comun (ct. 453** - 495*) 	33	33		
4. Alte creanțe (ct. 425+4282+431**+436** + 437**+ 4382+ 441**+4424+ din ct.4428**+ 444**+445+446**+447**+4482+4582+4662+ 461 + 473** - 496 + 5187)	34	34	883.916	691.149
5. Capital subscris și nevărsat (ct. 456 - 495*)	35	35		
 Creanțe reprezentând dividende repartizate în cursul exercițiului financiar (ct. 463) 	36	35a (301)		
TOTAL (rd. 31 la 35 +35a)	37	36	17.456.100	15.940.288
III. INVESTIȚII PE TERMEN SCURT				
1. Acțiuni deținute la entitățile afiliate (ct. 501 - 591)	38	37		
2. Alte investiții pe termen scurt (ct. 505 + 506 + 507 + din ct. 508 - 595 - 596 - 598 + 5113 + 5114)	39	38	0	0
TOTAL (rd. 37 + 38)	40	39	0	0
IV. CASA ŞI CONTURI LA BĂNCI (din ct. 508+ct. 5112 + 512 + 531 + 532 + 541 + 542)	41	40	4.553.405	36.412.774
ACTIVE CIRCULANTE - TOTAL (rd. 30 + 36 + 39 + 40)	42	41	22.009.820	53.767.036
C. CHELTUIELI ÎN AVANS (ct. 471) (rd.43+44)	43	42	2.140.304	1.620.689
Sume de reluat intr-o perioada de pana la un an (din ct. 471*)	44	43	630.623	334.515
Sume de reluat intr-o perioada mai mare de un an (din ct. 471*)	45	44	1.509.681	1.286.174
D. DATORII: SUMELE CARE TREBUIE PLĂTITE ÎNTR-O PERIOADĂ DE PÂNĂ LA 1 AN				
 Împrumuturi din emisiunea de obligațiuni, prezentându-se separat împrumuturile din emisiunea de obligațiuni convertibile (ct. 161 + 1681 - 169) 	46	45		
2. Sume datorate instituțiilor de credit (ct. 1621 + 1622 + 1624 + 1625 + 1627 + 1682 + 5191 + 5192 + 5198)	47	46	2.500.000	5.000.007
3. Avansuri încasate în contul comenzilor (ct. 419)	48	47	16.269	90.783
4. Datorii comerciale - furnizori (ct. 401 + 404 + 408)	49	48	2.000.701	19.266.699
5. Efecte de comerț de plătit (ct. 403 + 405)	50	49		
6. Sume datorate entităților din grup (ct. 1661 + 1685 + 2691 + 451***)	51	50	0	
 Sume datorate entităților asociate si entitatilor controlate in comun (ct. 1663+1686+2692+2693+ 453***) 	52	51	250.000	



				F10 - pag. 3
8. Alte datorii, inclusiv datoriile fiscale și datoriile privind asigurările sociale (ct. 1623 + 1626 + 167 + 1687 + 2695 + 421 + 423 + 424 + 426 + 427 + 4281 + 431 ** + 436 ** + 437 ** + 4381 + 441 ** + 4423 + 4428 ** + 444 ** + 446 ** + 447 ** + 4481 + 455 + 456 ** + 457 + 4581 + 462 + 4661 + 467 + 473 ** + 509 + 5186 + 5193 + 5194 + 5195 + 5196 + 5197)	53	52	4.038.464	5.678.015
TOTAL (rd. 45 la 52)	54	53	8.805.434	30.035.504
E. ACTIVE CIRCULANTE NETE/DATORII CURENTE NETE (rd. 41+43-53-70-73-76)	55	54	13.253.100	23.843.349
F. TOTAL ACTIVE MINUS DATORII CURENTE (rd. 25+44+54)	56	55	17.890.389	27.516.843
G. DATORII: SUMELE CARE TREBUIE PLĂTITE ÎNTR-O PERIOADA MAI MARE DE 1 AN				
 Împrumuturi din emisiunea de obligațiuni, prezentându-se separat împrumuturile din emisiunea de obligațiuni convertibile (ct. 161 + 1681 - 169) 	57	56		
2. Sume datorate instituțiilor de credit (ct. 1621 + 1622 + 1624 + 1625 + 1627 + 1682 + 5191 + 5192 + 5198)	58	57		
3. Avansuri încasate în contul comenzilor (ct. 419)	59	58		
4. Datorii comerciale - furnizori (ct. 401 + 404 + 408)	60	59		
5. Efecte de comerț de plătit (ct. 403 + 405)	61	60		
6. Sum e datorate entităților din grup (ct. 1661 + 1685 + 2691 + 451***)	62	61		
 Sume datorate entităților asociate si entităților controlate in comun (ct. 1663 + 1686 + 2692 + 2693 + 453***) 	63	62	650.000	650.000
8. Alte datorii, inclusiv datoriile fiscale și datoriile privind asigurările sociale (ct. 1623 + 1626 + 167 + 1687 + 2695 + 421 + 423 + 424 + 426 + 427 + 4281 + 431 + 436 + 437 + 4381 + 441 + 4423 + 4428 + 444 + 446 + + 447 + 4481 + 455 + 456 + 4581 + 462 + 4661 + 467 + 473 + 509 + 5186 + 5193 + 5194 + 5195 + 5196 + 5197)	64	63	75.440	57.547
TOTAL (rd.56 la 63)	65	64	725.440	707.547
H. PROVIZIOANE				
1. Provizioane pentru beneficiile angajatilor (ct. 1515+1517)	66	65	228.276	
2. Provizioane pentru impozite (ct. 1516)	67	66		
3. Alte provizioane (ct. 1511 + 1512 + 1513 + 1514 + 1518)	8	67	0	707.486
TOTAL (rd. 65 la 67)	69	68	228.276	707.486
L VENITURI ÎN AVANS				
1. Subvenții pentru investiții (ct. 475)(rd. 70+71)	70	69	29.562	7.698
Sume de reluat intr-o perioada de pana la un an (din ct. 475*)	71	70	29.562	7.698
Sume de reluat intr-o perioada mai mare de un an (din ct. 475*)	72	71		
2. Venituri înregistrate în avans (ct. 472) (rd.73 + 74)	73	72	1.573.597	1.021.250
Sume de reluat intr-o perioada de pana la un an (din ct. 472*)	74	73	552.347	215.000
Sume de reluat intr-o perioada mai mare de un an (din ct. 472*)	75	74	1.021.250	806.250
 Venituri în avans aferente activelor primite prin transfer de la clienți (ct. 478)(rd.76+77) 	76	75		
Sume de reluat intr-o perioada de pana la un an (din ct. 478*)	77	76		
Sume de reluat intr-o perioada mai mare de un an (din ct. 478*)	78	77		
Fond comercial negativ (ct.2075)	79	78		
TOTAL (rd. 69 + 72 + 75 + 78)	80	79	1.603.159	1.028.948
J. CAPITAL ŞI REZERVE				
I. CAPITAL				
1. Capital subscris vārsat (ct. 1012)	81	80	1.189.273	1.308.200



3. Patrimoniul regiei (ct. 1015) 82 4. Patrimoniul institutelor naționale de cercetare-dezvoltare (ct. 1018) 84 5. Alte elemente de capitaluri proprii (1031) 85 TOTAL (rd. 80 la 84) 86 II. PRIME DE CAPITAL (ct. 104) 87 III. REZERVE DIN REEVALUARE (ct. 105) 88 IV. REZERVE 89 2. Rezerve legale (ct. 1061) 89 2. Rezerve statutare sau contractuale (ct. 1063) 90 3. Alte rezerve (ct. 1068) 91 TOTAL (rd. 88 la 90) 92 Acțiuni proprii (ct. 109) 92 Acțiuni proprii (ct. 109) 93 Câștiguri legate de instrumentele de capitaluri proprii (ct. 141) 94 Pierderi legate de instrumentele de capitaluri proprii (ct. 141) 94 V. PROFITUL SAU PIERDEREA REPORTAT(Ă) SOLD C (ct. 117) 96 SOLD D (ct. 117) 97 VI. PROFITUL SAU PIERDEREA EXERCIȚIULUI FINANCIAR 99 Repartizarea profitului (ct. 129) 100 CAPITALURI PROPRII - TOTAL (rd. 85+86+87+91-92+93-94+95-96 101 Patrimoniul public (ct. 1016) 102 102			F10 - pag. 4
4. Patrimoniul institutelor naţionale de cercetare-dezvoltare (ct. 1018) 84 5. Alte elemente de capitaluri proprii (1031) 85 TOTAL (rd. 80 la 84) 86 II. PRIME DE CAPITAL (ct. 104) 87 III. REZERVE DIN REEVALUARE (ct. 105) 88 IV. REZERVE 89 1. Rezerve legale (ct. 1061) 89 2. Rezerve statutare sau contractuale (ct. 1063) 90 3. Alte rezerve (ct. 1068) 91 TOTAL (rd. 88 la 90) 92 Acțiuni proprii (ct. 109) 92 Câştiguri legate de instrumentele de capitaluri proprii (ct. 141) 94 Pierderi legate de instrumentele de capitaluri proprii (ct. 149) 95 V. PROFITUL SAU PIERDEREA REPORTAT(Å) SOLD C (ct. 117) 96 SOLD D (ct. 117) 97 VI. PROFITUL SAU PIERDEREA EXERCIȚIULUI FINANCIAR 99 Repartizarea profitului (ct. 129) 100 60 60 CAPITALURI PROPRII - TOTAL (rd. 85+86+87+91-92+93-94+95-96 101 197-98-99) Patrimoniul public (ct. 1016) 102 102	81		
5. Alte elemente de capitaluri proprii (1031) 85 TOTAL (rd. 80 la 84) 86 II. PRIME DE CAPITAL (ct. 104) 87 III. REZERVE DIN REEVALUARE (ct. 105) 88 IV. REZERVE 1 1. Rezerve legale (ct. 1061) 89 2. Rezerve statutare sau contractuale (ct. 1063) 90 3. Alte rezerve (ct. 1068) 91 TOTAL (rd. 88 la 90) 92 Acțiuni proprii (ct. 109) 92 Câştiguri legate de instrumentele de capitaluri proprii (ct. 141) 94 Pierderi legate de instrumentele de capitaluri proprii (ct. 149) 95 V. PROFITUL SAU PIERDEREA REPORTAT(Ă) SOLD C (ct. 117) 96 SOLD D (ct. 121) 99 8 SOLD D (ct. 121) 99 Repartizarea profitului (ct. 129) 100 CAPITALURI PROPRII - TOTAL (rd. 85+86+87+91-92+93-94+95-96 107 Patrimoniul public (ct. 1016) 102 102	82		
TOTAL (rd. 80 la 84) 86 II. PRIME DE CAPITAL (ct. 104) 87 III. REZERVE DIN REEVALUARE (ct. 105) 88 IV. REZERVE 89 1. Rezerve legale (ct. 1061) 89 2. Rezerve statutare sau contractuale (ct. 1063) 90 3. Alte rezerve (ct. 1068) 91 TOTAL (rd. 88 la 90) 92 Acțiuni proprii (ct. 109) 92 Câştiguri legate de instrumentele de capitaluri proprii (ct. 141) 94 Pierderi legate de instrumentele de capitaluri proprii (ct. 141) 94 V. PROFITUL SAU PIERDEREA REPORTAT(Ă) SOLD C (ct. 117) V. PROFITUL SAU PIERDEREA EXERCIȚIULUI FINANCIAR 99 SOLD D (ct. 121) 99 Repartizarea profitului (ct. 129) 100 CAPITALURI PROPRII - TOTAL (rd. 85+86+87+91-92+93-94+95-96 101 +97-98-99) 102	83		
II. PRIME DE CAPITAL (ct. 104) 87 III. REZERVE DIN REEVALUARE (ct. 105) 89 IV. REZERVE 1. Rezerve legale (ct. 1061) 89 2. Rezerve statutare sau contractuale (ct. 1063) 90 3. Alte rezerve (ct. 1068) 91 TOTAL (rd. 88 la 90) 92 Acțiuni proprii (ct. 109) 92 Câştiguri legate de instrumentele de capitaluri proprii (ct. 141) 94 Pierderi legate de instrumentele de capitaluri proprii (ct. 149) 95 V. PROFITUL SAU PIERDEREA REPORTAT(Ă) SOLD C (ct. 117) 96 SOLD D (ct. 117) 97 97 VI. PROFITUL SAU PIERDEREA EXERCIȚIULUI FINANCIAR 99 Repartizarea profitului (ct. 129) 100 CAPITALURI PROPRII - TOTAL (rd. 85+86+87+91-92+93-94+95-96 101 +97-98-99) 102	84		
III. REZERVE DIN REEVALUARE (ct. 105) 87 IV. REZERVE 1. Rezerve legale (ct. 1061) 89 2. Rezerve statutare sau contractuale (ct. 1063) 90 3. Alte rezerve (ct. 1068) 91 TOTAL (rd. 88 la 90) 92 Acțiuni proprii (ct. 109) 92 Câştiguri legate de instrumentele de capitaluri proprii (ct. 141) 94 Pierderi legate de instrumentele de capitaluri proprii (ct. 149) 95 V. PROFITUL SAU PIERDEREA REPORTAT(Ă) SOLD C (ct. 117) 96 SOLD D (ct. 117) 97 VI. PROFITUL SAU PIERDEREA EXERCIȚIULUI FINANCIAR 99 Repartizarea profitului (ct. 129) 100 60 60 CAPITALURI PROPRII - TOTAL (rd. 85+86+87+91-92+93-94+95-96 101 97 Patrimoniul public (ct. 1016) 102 102 102	85	1.189.273	1.308.200
IV. REZERVE 99 1. Rezerve legale (ct. 1061) 89 2. Rezerve statutare sau contractuale (ct. 1063) 90 3. Alte rezerve (ct. 1068) 91 TOTAL (rd. 88 la 90) 92 Acțiuni proprii (ct. 109) 92 Câştiguri legate de instrumentele de capitaluri proprii (ct. 141) 94 Pierderi legate de instrumentele de capitaluri proprii (ct. 149) 95 V. PROFITUL SAU PIERDEREA REPORTAT(Ă) SOLD C (ct. 117) 96 SOLD D (ct. 117) 97 VI. PROFITUL SAU PIERDEREA EXERCIȚIULUI FINANCIAR 99 Repartizarea profitului (ct. 129) 100 60 60 CAPITALURI PROPRII - TOTAL (rd. 85+86+87+91-92+93-94+95-96 101 102 Patrimoniul public (ct. 1016) 102 102 102	86	11.400.586	11.400.586
1. Rezerve legale (ct. 1061) 89 2. Rezerve statutare sau contractuale (ct. 1063) 90 3. Alte rezerve (ct. 1068) 91 TOTAL (rd. 88 la 90) 92 Acțiuni proprii (ct. 109) 92 Câştiguri legate de instrumentele de capitaluri proprii (ct. 141) 94 Pierderi legate de instrumentele de capitaluri proprii (ct. 149) 95 V. PROFITUL SAU PIERDEREA REPORTAT(Ă) SOLD C (ct. 117) 97 VI. PROFITUL SAU PIERDEREA EXERCIȚIULUI FINANCIAR SOLD D (ct. 121) 99 Repartizarea profitului (ct. 129) 100 CAPITALURI PROPRII - TOTAL (rd. 85+86+87+91-92+93-94+95-96 101 +97-98-99) 102	87		
2. Rezerve statutare sau contractuale (ct. 1063) 90 3. Alte rezerve (ct. 1068) 91 TOTAL (rd. 88 la 90) 92 Acțiuni proprii (ct. 109) 93 Câștiguri legate de instrumentele de capitaluri proprii (ct. 141) 94 Pierderi legate de instrumentele de capitaluri proprii (ct. 149) 95 V. PROFITUL SAU PIERDEREA REPORTAT(Ă) SOLD C (ct. 117) SOLD D (ct. 117) 97 VI. PROFITUL SAU PIERDEREA EXERCIȚIULUI FINANCIAR 99 Repartizarea profitului (ct. 129) 100 CAPITALURI PROPRII - TOTAL (rd. 85+86+87+91-92+93-94+95-96 101 +97-98-99) 102			
3. Alte rezerve (ct. 1068) 91 TOTAL (rd. 88 la 90) 92 Acțiuni proprii (ct. 109) 92 Câștiguri legate de instrumentele de capitaluri proprii (ct. 141) 94 Pierderi legate de instrumentele de capitaluri proprii (ct. 149) 95 V. PROFITUL SAU PIERDEREA REPORTAT(Ă) SOLD C (ct. 117) SOLD D (ct. 117) 97 VI. PROFITUL SAU PIERDEREA EXERCIȚIULUI FINANCIAR 98 SOLD C (ct. 121) 99 Repartizarea profitului (ct. 129) 100 CAPITALURI PROPRII - TOTAL (rd. 85+86+87+91-92+93-94+95-96 101 Patrimoniul public (ct. 1016) 102	88	143.839	261.640
TOTAL (rd. 88 la 90) 92 Acțiuni proprii (ct. 109) 93 Câştiguri legate de instrumentele de capitaluri proprii (ct. 141) 94 Pierderi legate de instrumentele de capitaluri proprii (ct. 149) 95 V. PROFITUL SAU PIERDEREA REPORTAT(Ă) SOLD C (ct. 117) SOLD D (ct. 117) 97 VI. PROFITUL SAU PIERDEREA EXERCIȚIULUI FINANCIAR 99 Repartizarea profitului (ct. 129) 100 CAPITALURI PROPRII - TOTAL (rd. 85+86+87+91-92+93-94+95-96 101 +97-98-99) 102	89		
Acțiuni proprii (ct. 109) 97 Câștiguri legate de instrumentele de capitaluri proprii (ct. 141) 94 Pierderi legate de instrumentele de capitaluri proprii (ct. 149) 95 V. PROFITUL SAU PIERDEREA REPORTAT(Ă) SOLD C (ct. 117) 97 VI. PROFITUL SAU PIERDEREA REPORTAT(Ă) SOLD D (ct. 117) 97 VI. PROFITUL SAU PIERDEREA EXERCIȚIULUI FINANCIAR 97 VI. PROFITUL SAU PIERDEREA EXERCIȚIULUI FINANCIAR 98 SOLD C (ct. 121) 98 SOLD D (ct. 121) 99 Repartizarea profitului (ct. 129) 100 CAPITALURI PROPRII - TOTAL (rd. 85+86+87+91-92+93-94+95-96 101 +97-98-99) 102	90		
Câştiguri legate de instrumentele de capitaluri proprii (ct. 141) 94 Pierderi legate de instrumentele de capitaluri proprii (ct. 149) 95 V. PROFITUL SAU PIERDEREA REPORTAT(Ă) SOLD C (ct. 117) 96 SOLD D (ct. 117) 97 VI. PROFITUL SAU PIERDEREA EXERCIȚIULUI FINANCIAR 98 SOLD C (ct. 121) 98 SOLD D (ct. 121) 99 Repartizarea profitului (ct. 129) 100 CAPITALURI PROPRII - TOTAL (rd. 85+86+87+91-92+93-94+95-96 101 +97-98-99) 102	91	143.839	261.640
Sold D (ct. 121) 95 V. PROFITUL SAU PIERDEREA REPORTAT(Å) SOLD C (ct. 117) 96 SOLD D (ct. 117) 97 VI. PROFITUL SAU PIERDEREA EXERCIȚIULUI FINANCIAR 97 VI. PROFITUL SAU PIERDEREA EXERCIȚIULUI FINANCIAR 98 SOLD C (ct. 121) 98 SOLD D (ct. 121) 99 Repartizarea profitului (ct. 129) 100 CAPITALURI PROPRII - TOTAL (rd. 85+86+87+91-92+93-94+95-96 101 +97-98-99) 102	92		88.308
V. PROFITUL SAU PIERDEREA REPORTAT(Å) SOLD C (ct. 117) % SOLD D (ct. 117) 97 VI. PROFITUL SAU PIERDEREA EXERCIȚIULUI FINANCIAR SOLD C (ct. 121) % SOLD D (ct. 121) 98 SOLD D (ct. 121) 99 Repartizarea profitului (ct. 129) 100 CAPITALURI PROPRII - TOTAL (rd. 85+86+87+91-92+93-94+95-96 101 +97-98-99) 102	93		
SOLD D (ct. 117) 97 VI. PROFITUL SAU PIERDEREA EXERCIȚIULUI FINANCIAR 98 SOLD C (ct. 121) 98 SOLD D (ct. 121) 99 Repartizarea profitului (ct. 129) 100 CAPITALURI PROPRII - TOTAL (rd. 85+86+87+91-92+93-94+95-96 +97-98-99) 101 Patrimoniul public (ct. 1016) 102	94	325.001	325.001
VI. PROFITUL SAU PIERDEREA EXERCIȚIULUI FINANCIAR SOLD C (ct. 121) 98 SOLD D (ct. 121) 99 8 Repartizarea profitului (ct. 129) 100 100 CAPITALURI PROPRII - TOTAL (rd. 85+86+87+91-92+93-94+95-96 101 102 Patrimoniul public (ct. 1016) 102 102	95	1.184.615	1.512.739
SOLD C (ct. 121) 97 SOLD D (ct. 121) 99 Repartizarea profitului (ct. 129) 100 CAPITALURI PROPRII - TOTAL (rd. 85+86+87+91-92+93-94+95-96 +97-98-99) 101 Patrimoniul public (ct. 1016) 102	96		0
SOLD C(ct. 121) 99 Repartizarea profitului (ct. 129) 100 CAPITALURI PROPRII - TOTAL (rd. 85+86+87+91-92+93-94+95-96 101 +97-98-99) 102			
Repartizarea profitului (ct. 129) 100 CAPITALURI PROPRII - TOTAL (rd. 85+86+87+91-92+93-94+95-96 +97-98-99) 101 Patrimoniul public (ct. 1016) 102	97	2.444.327	11.343.505
CAPITALURI PROPRII - TOTAL (rd. 85+86+87+91-92+93-94+95-96 101 +97-98-99) 101 Patrimoniul public (ct. 1016) 102	98		0
+97-98-99) 107 Patrimoniul public (ct. 1016) 102	99	122.216	117.801
	100	15.915.423	25.295.560
Patrimoniul privat (ct. 1017) 2) 103	101		
	102		
CAPITALURI - TOTAL (rd.100+101+102) (rd.25+41+42-53-64-68-79) 104	103	15.915.423	25.295.560

Conturi de repartizat după natura elementelor respective.
 Solduri debitoare ale conturilor respective.
 Solduri creditoare ale conturilor respective.

Sumele inscrise la acest rând și preluzite din contul 2675 la 2670 reprezintă creanțele aferențe contractelor de lezing financiar și altor contracte asimilate, precum și alte creanțe imobilizate, scadențe într-o perioadă mai mică de 12 kmi.
 Se va completa de către entitățile cărora le sunt încidențe prevederile Ordinului ministrului finanțelor publice și al ministrului delegat pentru buget nr. 668/2014 pentru aprobanea Precizirilor privînd încomirea şi actualizarea inventanului centralizat al bunurilor imobile proprietate privată a statului și a drepturilor reale supuse inventanterii, cu modificările și completările ulterioare

ADMINISTRATOR,

-	_	_		_	_
	NIT	2	~A	A I	т.
		v	ີ		
-		-			-,

Num	ele si	pren	ume	le	

Florea BOGDAN LIVIU

Semnätura

LASCU MIREL SORIN

Calitatea

11--DIRECTOR ECONOMIC

Numele si prenumele

Semnātura _

Formular VALIDAT

Nr.de inregistrare in organismul profesional:

 $_{\text{Page}}46$



				F20 - pag. 1
CONTUL DE PROFIT ȘI	PIE	RDE	RE	
la data de 31.12.2023				
Cod 20				- lei -
Denumirea indicatorilor		Nr.	Exerciți ul f	financiar
(formulele de calcul se refera la Nr.rd. din col.B)	Nr.rd. OMF nr.5394/ 2023	rd.	2022	2023
A		В	1	2
1. Cifra de afaceri netă (rd. 02+03-04+06)	01	01	41.829.811	149.861.786
 din care, cifra de afaceri netă corespunzătoare activității preponderente efectiv desfășurate 	02	01a (301)	41.758.771	149.861.786
Producția vândută (ct.701+702+703+704+705+706+708)	03	02	36.769.595	94.959.513
Venituri din vânzarea mărfurilor (ct. 707)	04	03	5.060.216	54.902.273
Reduceri comerciale acordate (ct. 709)	05	04	0	0
 Venituri din dobânzi înregistrate de entitățile radiate din Registrul general si care mai au in derulare contracte de leasing (ct.766*) 		05		
Venituri din subvenții de exploatare aferente cifrei de afaceri nete (ct.7411)	06	06		
2. Venituri aferente costului producției în curs de execuție (ct.711+712)				
Sold C	07	07		
Sold D	08	08		
 Venituri din producția de imobilizari necorporale si corporale (ct.721+ 722) 	09	09	281.065	113.641
 Venituri din reevaluarea imobilizărilor corporale (ct. 755) 	10	10		
5. Venituri din producția de investiții imobiliare (ct. 725)	- 11	11		
 Venituri din subvenţii de exploatare (ct. 7412 + 7413 + 7414 + 7415 + 7416 + 7417 + 7419) 	12	12	o	0
7. Alte venituri din exploatare (ct.751+758+7815)	13	13	53.213	144.839
-din care, venituri din subvenții pentru investiții (ct.7584)	14	14	23.252	21.864
-din care, venituri din fondul comercial negativ (ct.7815)	15	15	0	0
VENITURI DIN EXPLOATARE - TOTAL (rd. 01+07-08+09+10+11+12+13)	16	16	42.164.089	150.120.266
8. a) Cheltuieli cu materiile prime și materialele consumabile (ct.601+602)	17	17	123.167	128.077
Alte cheltuieli materiale (ct.603+604+606+608)	18	18	20.344	69.167
b) Cheltuieli privind utilitatile (ct.605), din care:	19	19	21.663	29.052
- cheltuieli privind consumul de energie (ct. 6051)	20	19a (302)	21.663	28.682
- cheltuieli privind consumul de gaze naturale (ct. 6053)	21	19b (303)		
c) Cheltuieli privind märfurile (ct.607)	22	20	5.022.736	46.211.520
Reduceri comerciale primite (ct. 609)	23	21	0	0
9. Cheltuieli cu personalul (rd. 23+24)	24	22	20.806.398	21.112.040
a) Salarii și indemnizații (ct.641+642+643+644)	25	23	20.35 1.957	20.645.954
b) Cheltuieli cu asigurările și protecția socială (ct.645+646)	26	24	454.441	466.086

 $_{\text{Page}}47$





				F20 - pag. 2
 Ajustări de valoare privind imobilizările corporale şi necorporale (rd. 26a + 26 - 27) 	27	25	306.267	369.314
a.1) Cheltuieli de exploatare privind amortizarea imobilizărilor (ct. 6811)	28	26a (306)	306.267	369.314
a.2) Alte cheltuieli (ct. 6811 +6813+6817+ din ct.6818)	29	26	0	C
a.3) Venituri (ct.7813 + din ct.7818)	30	27	0	C
b) Ajustări de valoare privind activele circulante (rd. 29 - 30)	31	28	13.145	610.867
b.1) Cheltuieli (ct.654+6814 + din ct.6818)	32	29	13.145	610.867
b.2) Venituri (ct.754+7814 + din ct.7818)	33	30	0	C
11. Alte cheltuieli de exploatare (rd. 32+33+33d+33f+33h+33j+34+35+36+37)	34	31	13.090.449	68.900.895
11.1. Cheltuieli privind prestațiile externe (ct.611+ 612+ 613+614+615+621+622+623+624+625+626+627+628)	ж	32	12.014.691	67.392.550
 Cheltuieli cu redevențele, locațiile de gestiune şi chiriile (ct. 612), din care: 	36	33	562.629	837.242
- cheltuieli cu redevențe (ct. 6121)	37	33a (307))	0	c
- cheltuieli cu locațiile de gestiune (ct. 6122)	38	33b (308)	0	c
- cheltuieli cu chiriile (ct. 6123)	39	33c (309)	562.629	837.242
 Cheltuieli aferente drepturilor de proprietate intelectuală (ct. 616), din care: 	40	33d (310)	0	c
- cheltuielile în relația cu entitățile afiliate	41	33e (311)	0	c
11.4. Cheltuieli de management (ct. 617), din care:	42	33f (312)	0	C
- cheltuielile în relația cu entitățile afiliate	43	33g (313)	0	C
11.5. Cheltuieli de consultanță (ct. 618), din care:	44	33h (314)	0	C
- cheltuielile în relația cu entitățile afiliate	45	33i (315)	0	0
11.6. Cheltuieli cu alte impozite, taxe și vărsăminte asimilate; cheltuieli reprezentând transferuri și contribuții datorate în baza unor acte normative speciale (ct. 635 + 6586*)	46	33j (316)	308.382	333.860
11.7. Cheltuieli cu protecția mediului înconjurător (ct. 652)	47	34	0	C
11.8. Cheltuieli din reevaluarea imobilizărilor corporale (ct. 655)	48	35	0	0
11.9. Cheltuieli privind calamitățile și alte evenimente similare (ct. 6587)	49	36	0	0
11.10. Alte cheltuieli (ct.651+6581+6582+6583+6584+6588)	50	37	204.747	337.243
Cheltuieli cu dobânzile de refinanțare înregistrate de entitățile radiate din Registrul general si care mai au in derulare contracte de leasing (ct.666*)		-38		
12. Ajustări privind provizioanele (rd. 40 - 41)	51	39	-40.598	479.210
- Cheltuieli (ct.6812)	52	40	0	707.486
- Venituri (ct. 7812)	53	41	40.598	228.276
CHELTUIELI DE EXPLOATARE – TOTAL (rd. 17+18+19+20 - 21+22+25+28+31+ 39)	54	42	39.363.571	137.910.142
PROFITUL SAU PIERDEREA DIN EXPLOATARE:				
- Profit (rd. 16 - 42)	55	43	2.800.518	12.210.124
- Pierdere (rd. 42 - 16)	56	44	0	(
 Venituri din interese de participare (ct.7611+7612+7613) 	57	45	0	970.413
 - din care, veniturile obținute de la entitățile afiliate 	58	46	0	(



$\langle \rangle$	CONNECTIONS
-------------------	-------------

				F20 - pag. 3
14. Venituri din dobânzi (ct. 766)	59	47	164.415	63.367
- din care, veniturile obținute de la entitățile afiliate	60	48	0	0
15. Venituri din subvenții de exploatare pentru dobânda datorată (ct. 7418)	61	49	0	0
16. Alte venituri financiare (ct.762+764+765+767+768+7615)	62	50	53.277	60.319
- din care, venituri din alte imobilizări financiare (ct. 7615)	63	51	0	0
VENITURI FINANCIARE – TOTAL (rd. 45+47+49+50)	64	52	217.692	1.094.099
 Ajustări de valoare privind imobilizările financiare şi investiţiile financiare deţinute ca active circulante (rd. 54 - 55) 	65	53	0	0
- Cheltuieli (ct.686)	66	54	0	0
- Venituri (ct.786)	67	55	0	0
18. Cheltuieli privind dobânzile (ct.666)	8	56	132.175	22.866
 - din care, cheltuielile în relația cu entitățile afiliate 	69	57	0	0
19. Alte cheltuieli financiare (ct.663+664+665+667+668)	70	58	95.998	132.826
CHELTUIELI FINANCIARE – TOTAL (rd. 53+56+58)	71	59	228.173	155.692
PROFITUL SAU PIERDEREA FINANCIAR(Ă):			I	
- Profit (rd. 52 - 59)	72	60	0	938.407
- Pierdere (rd. 59 - 52)	73	61	10.481	0
VENITURI TOTALE (rd. 16 + 52)	74	62	42.381.781	151.214.365
CHELTUIELI TOTALE (rd. 42 + 59)	75	63	39.591.744	138.065.834
PROFITUL SAU PIERDEREA BRUT(Ă):				
- Profit (rd. 62 - 63)	76	64	2.790.037	13.148.531
- Pierdere (rd. 63 - 62)	77	65	0	0
20. Impozitul pe profit (ct.691)	78	66	345.710	1.805.026
 Cheltuieli cu impozitul pe profit rezultat din decontarile in cadrul grupului fiscal in domeniul impozitului pe profit (ct.694) 	79	66a (304)	o	0
22. Venituri din impozitul pe profit rezultat din decontarile in cadrul grupului fiscal in domeniul impozitului pe profit (ct.794)	80	66b (305)	o	0
23. Impozitul specific unor activități (ct. 695)	81	67	0	0
24. Alte impozite neprezentate la elementele de mai sus (ct.698)	82	68	0	0
PROFITUL SAU PIERDEREA NET(Ă) A EXERCIȚIULUI FINANCIAR:				
- Profit (rd. 64 - 65 - 66 - 67 - 68 - 66a + 66b)	83	69	2.444.327	11.343.505
- Pierdere (rd. 65 + 66 + 67 + 68 - 64 + 66a - 66b)	84	70	0	0

*) Conturi de repartizat după natura elementelor respective. La rândul 25 (cf.OMF nr. 5394/ 2023)- se cuprind şi drepturile colaboratorilor, stabilite potrivit legislației muncii, care se preiau din rulajul debitor al contului 621 "Cheltuieli cu colaboratoril", analitic "Colaboratori persoane fizice". La rândul 46 (cf.OMF nr. 5394/ 2023)- în contul 6586 "Cheltuieli reprezentând transferuri și contribuții datorate în baza unor acte normative speciale" se evidențiază cheltuielile reprezentând transferuri și contribuții datorate în baza unor acte normative speciale, altele decât cele prevăzute de Codul fiscal.





ADMINISTRATOR,

INTOCMIT,

Numele si prenumele	Numele si prenumele
Florea BOGDAN LIVIU	LASCU MIREL SORIN
Semnātura	Calitatea 11–DIRECTOR ECONOMIC
Formular VALIDAT	Semnätura Nr.de inregistrare in organismul profesional:

 ${}^{\text{Page}}50$



DATE INFORMAT	IVE	la da	ata de 31	.12.2	023		F30 - pa	ig. 1
Cod 30 (formulele de calcul se refera la Nr.rd. din col.B)							- lei	-
I. Date privind rezultatul inregistrat	Nr.rd. OMF nr.5304 / 2023	Nr. rd.	Nr.(unitat	ti		Sume	
A		В		1			2	
Unitați care au inregistrat profit	01	01				1	11.3	43.505
Unitați care au inregistrat pierdere	02	02						
Unitați care nu au inregistrat nici profit, nici pierdere	03	03						
II Date privind platile restante		Nr. rd.	Total din car	,	act	entru ivitatea urenta	Pentr activitate investi	a de
A		в	1=2+3	1		2	3	
Plati restante – total (rd.05 + 09 + 15 la 17 + 18)	04	04	6.4	26.938	1	6.426.938		
Furnizori restanți – total (rd. 06 la 08)	05	05	6.4	26.938	:	6.426.938		
- peste 30 de zile	06	06	6.4	15.931		6.415.931		
- peste 90 de zile	07	07		0)	0		
- peste 1 an	08	08		11.007	,	11.007		
Obligatii restante fata de bugetul asigurarilor sociale – total(rd.10 la 14)	<i>0</i> 9	09						
- contributii pentru asigurari sociale de stat datorate de angajatori, salariati si alte persoane asimilate	10	10						
- contributii pentru fondul asigurarilor sociale de sanatate	- 11	11						
- contribuția pentru pensia suplimentară	12	12						
- contributii pentru bugetul asigurarilor pentru somaj	13	13						
- alte datorii sociale	14	14						
Obligatii restante fata de bugetele fondurilor speciale si alte fonduri	15	15						
Obligatii restante fata de alti creditori	16	16						
Impozite, taxe si contributii neplatite la termenul stabilit la bugetul de stat, din care:	17	17						
 contributia asiguratorie pentru munca 	18	17a (301)						
Impozite si taxe neplatite la termenul stabilit la bugetele locale	19	18						
III. Numar mediu de salariati		Nr. rd.	31.1	2.202	22	3	1.12.2023	
A		В		1			2	
Numar mediu de salariati	20	19			23	34		214
Numarul efectiv de salariati existenti la sfarsitul perioadei, respectiv la data de 31 decembrie	21	20			25	52		180
IV. Redevențe plătite în cursul perioadei de ra subvenții încasate și creanțe restante	aporta	re,			Nr. rd.	Su	me (lei)	
A					в		1	
Redevențe plătite în cursul perioadei de raportare pentru public, primite în concesiune, din care:	bunuril	e din d	omeniul	22	21			
 redevenţe pentru bunurile din domeniul public plătite l 	a buget	tul de si	tat	23	22			
Redevență minieră plătită la bugetul de stat				24	23			

						F30 - pag. 2
Redevență petrolieră plătită la bugetul de stat				25	24	
Chirii plătite în cursul perioadei de raportare pentru terenu	ri 1)			26	25	
Venituri brute din servicii plătite către persoane nerezidente	din ca	are:		27	26	
- impozitul datorat la bugetul de stat						
Venituri brute din servicii plătite către persoane nerezidente	din et:	atelo m	ambra ala	28	27	
Uniunii Europene, din care:	- un sta	atele III	embre ale	29	28	
- impozitul datorat la bugetul de stat				30	29	
Subvenții încasate în cursul perioadei de raportare, din care:				31	30	
 subvenții încasate în cursul perioadei de raportare a 	aferent	e active	lor	32	31	
 subvenții aferente veniturilor, din care: 				33	32	
 subvenții pentru stimularea ocupării forței o 	de mun	ncă 🍤		34	33	
 subvenţii pentru energie din surse regenera 	bile			35	33a (316)	
- subvenții pentru combustibili fosili	- subvenții pentru combustibili fosili				33b (317)	
Creanțe restante, care nu au fost încasate la termenele prevăz comerciale și/sau în actele normative în vigoare, din care:	șe restante , care nu au fost încasate la termenele prevăzute în contractele ciale și/sau în actele normative în vigoare, din care:				34	2.058.198
 creanțe restante de la entități din sectorul majoritar 	r sau in	tegral d	e stat	38	35	
 creanțe restante de la entități din sectorul privat 				39	36	2.058.198
V. Tichete acordate salariaților					Nr. rd.	Sume (lei)
А					в	1
Contravaloarea tichetelor acordate salariaților				40	37	443.773
Contravaloarea tichetelor acordate altor categorii de benefici	ari, alti	i decat :	salariatii	41	37a (302)	
VI. Cheltuieli efectuate pentru activitatea de		Nr.	21	12.20		31.12.2023
cercetare - dezvoltare **)		rd.	51.	12.2		51.12.2025
A		В		1		2
Cheltuieli de cercetare - dezvoltare :	42	38				
 din care, efectuate în scopul diminuării impactului activității entității asupra mediului sau al dezvoltării unor noi tehnologii sau a unor produse mai sustenabile 	43	38a (318)				
- dupa surse de finantare (rd. 40+41)	44	39				0 0
- din fonduri publice	45	40				
- din fonduri private	46	41				
- dupa natura cheltuielilor (rd. 43+44)	47	42				0 0
- cheltuieli curente	48	43				
- cheltuieli de capital	49	44				
VII. Cheltuieli de inovare ***)		Nr. rd.	31.	12.20	022	31.12.2023
A		В		1		2
Cheltuieli de inovare	50	45				
 din care, efectuate în scopul diminuării impactului activității entității asupra mediului sau al dezvoltării unor noi tehnologii sau a unor produse mai sustenabile 	51	45a (319)				
VIII. Alte informații		Nr. rd.	31.	12.20	022	31.12.2023
A		В		1		2
Avansuri acordate pentru imobilizări necorporale (ct. 4094), din care: - avansuri acordate entităților neafiliate nerezidente	52	46				
		46a				





				F30 - pag. 3
 - avansuri acordate entităților afiliate nerezidente pentru imobilizări necorporale (din ct. 4094) 	54	46b (304)		
Avansuri acordate pentru imobilizări corporale (ct. 4093), din care:	55	47		
 avansuri acordate entităților neafiliate nerezidente pentru imobilizări corporale (din ct. 4093) 	56	47a (305)		
- avansuri acordate entităților afiliate nerezidente pentru imobilizări corporale (din ct. 4093)	57	47Ь (306)		
Imobilizări financiare, în sume brute (rd. 49+54)	58	48	1.540.047	3.762.729
Acțiuni deținute la entitățile afiliate, interese de participare, alte titluri imobilizate și obligațiuni, în sume brute (rd. 50 + 51 + 52 + 53)	59	49	1.018.545	987.295
- acțiuni necotate emise de rezidenti	60	50		
 părți sociale emise de rezidenti 	61	51	1.014.050	982.800
- actiuni si parti sociale emise de nerezidenti, din care:	62	52	4.495	4.495
- detineri de cel putin 10%	63	52a (307)	4.495	4.495
- obligatiuni emise de nerezidenti	64	53		
Creanțe imobilizate, în sume brute (rd. 55+56)	65	54	521.502	2.775.434
 - creanțe imobilizate în lei si exprimate in lei, a caror decontare se face in functie de cursul unei valute (din ct. 267) 	66	55	521.502	2.775.434
 - creanțe imobilizate în valută (din ct. 267) 	67	56		
Creanțe comerciale, avansuri pentru cumpărări de bunuri de natura stocurilor și pentru prestări de servicii acordate furnizorilor și alte conturi asimilate, în sume brute (ct. 4091 + 4092 + 411 + 413 + 418), din care:	68	57	12.313.611	11.015.382
- creanțe comerciale în relația cu entitățile neafiliate nerezidente, avansuri pentru cumpărări de bunuri de natura stocurilor și pentru prestări de servicii acordate furnizorilor neafiliați nerezidenți și alte conturi asimilate, în sume brute în relație cu neafiliații nerezidenți (din ct. 4091 + din ct. 4092 + din ct. 411 + din ct. 413 + din ct. 418)	69	58	1.781.013	3.930.029
- creanțe comerciale în relația cu entitățile afiliate nerezidente, avansuri pentru cumpărări de bunuri de natura stocurilor și pentru prestări de servicii acordate furnizorilor afiliați nerezidenți și alte conturi asimilate, în sume brute în relație cu afiliații nerezidenți (din ct. 4091 + din ct. 4092 + din ct. 411 + din ct. 413 + din ct. 418)	70	58a (308)		
Creanțe neîncasate la termenul stabilit (din ct. 4091 + din ct. 4092 + din ct. 411 + din ct. 413)	71	59	1.918.876	2.058.198
Creanțe în legătură cu personalul și conturi asimilate (ct. 425 + 4282)	72	60	o	
Creanțe în legătură cu bugetul asigurărilor sociale și bugetul de stat (din ct. 431+436+437+4382+ 441 + 4424 + 4428 + 444 + 445 + 446 + 447 + 4482), (rd.62 la 66)	73	61	196.286	344.582
- creante in legatura cu bugetul asigurarilor sociale (ct.431+437+4382)	74	62	196.286	344.582
- creante fiscale in legatura cu bugetul de stat (ct.436+441+4424+4428+444+446)	75	63	0	0
- subventii de incasat(ct.445)	76	64		
- fonduri speciale - taxe si varsaminte asimilate (ct.447)	77	65		
- alte creante in legatura cu bugetul de stat(ct.4482)	78	66		
Creanțele entității în relațiile cu entitățile afiliate (ct. 45 1), din care:	79	67	3.757.696	3.059.110
 - creanțe cu entități afiliate nerezidente (din ct. 451), din care: 	80	68		

 ${}^{\mathsf{Page}}53$

$\langle \rangle$	CONNECTIONS
-------------------	-------------

				F30 - pag. 4
 creanţe comerciale cu entităţi afiliate nerezidente (din ct. 451) 	81	69		
Creanțe în legătură cu bugetul asigurărilor sociale și bugetul				
de stat neîncasate la termenul stabilit (din ct. 431+ din ct.				
436 + din ct. 437 + din ct. 4382 + din ct. 441 + din ct.	82	70		
4424 + din ct. 4428 + din ct. 444 + din ct. 445 + din ct.				
446 + din ct. 447 + din ct. 4482)				
Alte creanțe (ct. 453 + 456 + 4582 + 461 + 4662 + 471 + 473), din care:	87	71	2.827.937	2.050.340
 decontari privind interesele de participare, decontari cu actionarii/ asociatii privind capitalul, decontari din operatiuni in participatie (ct.453+456+4582) 	84	72		
- alte creante in legatura cu persoanele fizice si persoanele juridice, altele decat creantele in legatura cu institutiile publice (institutiile statului) (din ct. 461 + din ct. 471 + din ct.473+4662)	85	73	2.827.937	2.050.340
- sumele preluate din contul 542 'Avansuri de trezorerie' reprezentând avansurile de trezorerie, acordate potrivit legii și nedecontate până la data de raportare (din ct. 461)	86	74		
Dobânzi de încasat (ct. 5187) , din care:	87	75		
- de la nerezidenti	88	76		
Dobânzi de încasat de la nerezidenți (din ct. 4518 + din ct. 4538)	89	76a (313)		
Valoarea împrumuturilor acordate operatorilor economici ****)	90	77		
Investiții pe termen scurt, în sume brute (ct. 501 + 505 + 506 + 507 + din ct508), din care:	91	78	0	746.636
- acțiuni necotate emise de rezidenti	92	79		
 părți sociale emise de rezidenti 	93	80		
- actiuni emise de nerezidenti	94	81		
- obligatiuni emise de nerezidenti	95	82		
- dețineri de obligațiuni verzi	96	82a (320)		
Alte valori de încasat (ct. 5113 + 5114)	97	83		
Casa în lei și în valută (rd.85+86)	98	84	27.741	25.330
- în lei (ct. 5311)	99	85	27.741	25.330
- în valută (ct. 5314)	100	86		
Conturi curente la bănci în lei și în valută (rd.88+90)	101	87	4.513.994	35.630.366
- în lei (ct. 5121), din care:	102	88	3.204.501	35.206.606
- conturi curente în lei deschise la bănci nerezidente	103	89		
- în valută (ct. 5124), din care:	104	90	1.309.493	423.760
 - conturi curente în valută deschise la bănci nerezidente 	105	91		
Alte conturi curente la bânci și acreditive, (rd.93+94)	106	92		
- sume în curs de decontare, acreditive și alte valori de încasat, în lei (ct. 5112 + din ct. 5125 + 5411)	107	93		
-sume în curs de decontare și acreditive în valută (din ct. 5125 + 5414)	108	94		
Datorii (rd. 96 + 99 + 102 + 103 + 106 + 108 + 110 + 111 + 116 + 119 + 122 + 128)	109	95	8.604.472	26.470.975
Credite bancare externe pe termen scurt (credite primite de la instituții financiare nerezidente pentru care durata contractului de credit este <u>mai mica de 1 an</u>) (din ct. 519), (rd .97+98)	110	96		





A. 1.2		67		
- în lei	111	97		
- în valută Condite bonne esterne potence lune (condite esimite de l	112	98		
Credite bancare externe pe termen lung (credite primite de la instituții financiare nerezidente pentru care durata contractului de credit este <u>mai mare sau egală cu 1 an</u>) (din ct. 162), (rd.100+101)	113	99		
- în lei	114	100		
- în valută	115	101		
Credite de la trezoreria statului si dobanzile aferente (ct. 1626 + din ct. 1682)	116	102		
Alte împrumuturi și dobânzile aferente (ct. 166 + 1685 + 1686 + 1687) (rd. 104+105)	117	103		
- în lei si exprimate in lei, a caror decontare se face in functie de cursul unei valute	118	104		
- în valută	119	105		
Alte împrumuturi și datorii asimilate (ct. 167), din care:	120	106	91.346	20
- valoarea concesiunilor primite (din ct. 167)	121	107		
- valoarea obligațiunilor verzi emise de entitate	122	107a (321)		
Datorii comerciale, avansuri primite de la clienți și alte conturi asimilate, în sume brute (ct. 401 + 403 + 404 + 405 + 408 + 419), din care:	123	108	2.016.971	1935
- datorii comerciale în relația cu entitățile neafiliate nerezidente, avansuri primite de la clienți neafiliați nerezidenți și alte conturi asimilate, în sume brute în relație cu neafiliații nerezidenți (din ct. 401 + din ct. 403 + din ct. 404 + din ct. 405 + din ct. 408 + din ct. 419)	124	109	61.486	8
- datorii comerciale în relația cu entitățile afiliate nerezidente, avansuri primite de la clienți afiliați nerezidenți și alte conturi asimilate, în sume brute în relație cu afiliații nerezidenți (din ct. 401 + din ct. 403 + din ct. 404 + din ct. 405 + din ct. 408 + din ct. 419)	125	109a (309)		
Datorii în legătură cu personalul și conturi asimilate (ct. 421 + 423 + 424 + 426 + 427 + 4281)	126	110	1.077.269	59
Datorii în legătură cu bugetul asigurărilor sociale și bugetul de stat (ct. 431+436 + 437 + 4381 + 441 + 4423 + 4428 + 444 + 446 + 447 + 4481) (rd.112 la 115)	127	111	1.551.044	3,88
- datorii in legatura cu bugetul asigurarilor sociale (ct.431+437+4381)	128	112	635.559	52
- datorii fiscale in legatura cu bugetul de stat (ct.436+441+4423+4428+444+446)	129	113	891.590	334
- fonduri speciale - taxe si varsaminte asimilate (ct.447)	130	114	23.895	1
- alte datorii in legatura cu bugetul de stat (ct.4481)	131	115		
Datoriile entității în relațiile cu entitățile afiliate (ct. 451), din care:	132	116		
- datorii cu entități afiliate nerezidente 2) (din ct. 451), din care:	133	117		
- cu scadența inițială mai mare de un an	134	118		
- datorii comerciale cu entitățile afiliate nerezidente indiferent de scadență (din ct. 451)	135	118a (310)		
Sume datorate actionarilor / asociatilor (ct.455), din care:	136	119		
- sume datorate actionarilor / asociatilor pers.fizice	137	120		
- sume datorate actionarilor / asociatilor pers.juridice	138	121		



						F30	- pag.6
Alte datorii (ct. 269 + 453 + 456 + 457 + 4581 + 462 + 466 467 + 472 + 473 + 478 + 509), din care:	1+ 13	12	2		3.867.842		2.422.751
-decontari privind interesele de participare , decontari cu actionarii /asociatii privind capitalul, divider si decontari din operatii in participatie (ct.453+456+457+4581+467)	ide 14	12	3		1.394.159		744.159
-alte datorii in legatura cu persoanele fizice si persoanele juridice, altele decat datoriile in legatura cu institutiile publice (institutiile statului) 3) (din ct.462+4661+din ct.472+din ct.473)	14	12	4		1.573.683		1.028.592
- subventii nereluate la venituri (din ct. 472)	14	12	5				
- varsaminte de efectuat pentru imobilizari financ si investitii pe termen scurt (ct.269+509)	iare 14	12	6		900.000		650.000
- venituri în avans aferente activelor primite prin transfer de la dienți (ct. 478)	14	12	7				
Dobânzi de plătit (ct. 5186), din care:	14		-				
- către nerezidenți	14	128 (31)					
Dobânzi de plătit către nerezidenți (din ct. 4518 + din ct. 4538)	14	128	ь				
Valoarea împrumuturilor primite de la operatorii economici ****)	14	12	9				
Capital subscris vărsat (ct. 1012), din care:	14	13	0		1.189.273		1.308.200
- acțiuni cotate 4)	19	13	1		216.642		336.811
- acțiuni necotate 5)	15	13	2		972.631		971.389
- părți sociale	15	13	3		0		
- capital subscris varsat de nerezidenti (din ct. 1012)	15	13	4				
Brevete si licente (din ct.205)	15	13	5		1.452		1.452
IX. Informatii privind cheltuielile cu colaboratorii		Nr rd	-	31.12.2	2022	31.12.202	3
A		В		1		2	
Cheltuieli cu colaboratorii (ct. 621)	15	13	6		211.220		468.372
X. Informații privind bunurile din domeniul public al statului		Nr	- 1	31.12.2	2022	31.12.202	3
A		В		1		2	
Valoarea bunurilor din domeniul public al statului aflate i administrare	15	13	7				
Valoarea bunurilor din domeniul public al statului aflate i concesiune	n 15	13	8				
Valoarea bunurilor din domeniul public al statului închiria	ate 15	13	9				
XI. Informații privind bunurile din proprietat privată a statului supuse inventarierii cf. OMI nr. 668/2014		Nr		31.12.2	2022	31.12.202	3
A		В		1		2	
Valoarea contabilă netă a bunurilor 6)	19	14	0				
XII. Capital social vărsat	Nr			31.12.2022		31.12.2023	
			Su	ıma (lei)	% 7)	Suma (lei)	% <mark>7)</mark>
A	В			Col.1	CoL2	Col.3	Col.4
Capital social vărsat (ct. 1012) 7), (rd. 142 + 145 + 149 + 150 + 151 + 152)	160 14	1		1.189.273	х	1.308.199	х



						F30 -	pag 7
 deținut de instituții publice, (rd. 143+144) 	161	142					
 deţinut de instituţii publice de subord. centrală 	162	143					
 deţinut de instituţii publice de subord. locală 	163	144					
 deținut de societățile cu capital de stat, din care: 	164	145					
- cu capital integral de stat	165	146	;				
- cu capital majoritar de stat	166	147					
- cu capital minoritar de stat	167	148					
- deținut de regii autonome	168	149					
 deținut de societăți cu capital privat 	169	150	•	46.167	3,88	128.108	9,79
- deținut de persoane fizice	170	151		1.143.106	96,12	1.180.091	90,21
- deținut de alte entități	171	152					
			Nr. rd.		Sume	(lei)	
A			B	2022		2023	
XIII. Dividende/vărsăminte cuvenite bugetului de si sau local, de repartizat din profitul exercițiului finar de către companiile naționale, societățile naționale societățile și regiile autonome, din care:	nciar	172	153				
 către instituții publice centrale; 		173	154				
- către instituții publice locale;		174	155				
 către alți acționari la care statul/unitățile administrativ teritoriale/instituțiile publice dețin direct/indirect acțiu sau participații indiferent de ponderea acestora. 		175	156				
			Nr. rd.		Sume	(lei)	
A			в	2022		2023	
XIV. Dividende/vărsăminte cuvenite bugetului de si sau local si virate în perioada de raportare din profi reportat al companiilor naționale, societăților naționale, societăților și al regiilor autonome, <mark>din ca</mark>	tul	176	157				
 dividende/vărsăminte din profitul exerciţiului financia anului precedent, din care virate: 	aral	177	158				
 - către instituții publice centrale 		178	159				
- către instituții publice locale		179	160				
 - către alți acționari la care statul/ unitățile administrativ teritoriale /instituțiile publice dețin direct/indirect acțiuni sau participații indiferent de ponderea acestora. 		180	161				
 dividende/vărsăminte din profitul exercițiilor financia anterioare anului precedent, din care virate: 	re	181	162				
- către instituții publice centrale		182	163				
- către instituții publice locale		183	164				
 - către alți acționari la care statul/ unitățile administrativ teritoriale /instituțiile publice dețin direct/indirect acțiuni sau participații indiferent de 	e	184	165				
ponderea acestora					-	(lai)	
XV. Dividende distribuite actionarilor/			Nr.		Sume	(iei)	
XV. Dividende distribuite actionarilor/ asociatilor din profitul reportat			rd.	2022	Sume		
XV. Dividende distribuite actionarilor/	da de	185		2022	Sume	(Ter) 2023	2.445.060



				F30 - pag.8
XVI. Repartizări interimare de dividende potrivit Legii nr. 163/2018		Nr. rd.	Sume	(lei)
A		В	2022	2023
- dividendele interimare repartizate 🖇	186	165b (315)		
XVII. Creanțe preluate prin cesionare de la persoane juridice *****)		Nr. rd.	Sume	(lei)
A		В	31.12.2022	31.12.2023
Creanțe preluate prin cesionare de la persoane juridice (la valoarea nominală), din care:	187	166		
- creanțe preluate prin cesionare de la persoane juridice afiliate	188	167		
Creanțe preluate prin cesionare de la persoane juridice (la cost de achiziție), din care:	189	168		
- creanțe preluate prin cesionare de la persoane juridice afiliate	190	169		
XVIII. Venituri obținute din activități agricole ******)		Nr. rd.	Sume	(lei)
A		В	31.12.2022	31.12.2023
Venituri obținute din activități agricole	191	170		
XIX. Cheltuieli privind calamitățile și alte evenimente similare (ct. 6587), <mark>din care:</mark>	192	170a (322)		
- inundații	193	170Ь (323)		
- secetă	194	170c (324)		
- alunecări de teren	195	170d (325)		

 $\mathsf{Page}58$



ADMINISTRATOR,		
		INTOCMIT,
Numele si prenumele		Numele si prenumele
orea BOGDAN LIVIU		LASCU MIREL SORIN
Semnatura		Calitatea
		11-DIRECTOR ECONOMIC
		[]
	Formular	Semnatura Nr.de inregistrare in organismul profesional:
	VALIDAT	
adrează în muncă pe perioadă nedeterminată șon gajări îndeplinesc condițile pentru a sigurărilor pent (si a completa cu cheltuielile efectuate pentru a mologică și inovarea, stabilite potrivit prevederilor completări prin Legea nr. 324/2003, cu modificările ") Se va completa cu cheltuielile efectuate pentru a wederile Regulamentului de punere în aplicare (Ul gulamentului (UE) 2019/2152 al Parlamentului Eur tisticilor de întreprindere, publicat în Jumalul Ofic nore în aplicare (UE) nr. 995/2012 al Comiseie din 2 norpan și a Consiliului privind producția și dezvolt ") în categoria operatorilor economici nu se cupri praveghere Financiară, societățile reclasificate în s întru statutul de 'persoane juridice afiliate' se vor a mpletările ulterioare. "************************************	neri în vărsta de peste 45 ani, is anticipată parțială sau de a tru şomaj și stimularea ocupă i completă ile ulterioare. condonanței Guvernului nr. 5 și completările ulterioare. cetivitatea de cinovare. La com E) 2020/1197 al Comisiei din 3 opean și al Consiliului privind ca al Uniuni Europene, seria l 6 octombrie 2012 de stabilire area statisticilor comunitare îl înd entitățile care intra în sferi ectorul administrației publice persoane juridice se vor com wea în vedere prevederile art. JE) nr. 639/2014 al Comisiei d 1 unor nome privind plățile d (1) veniturile obținute din.) din regulamentul mențional Fondul european agricol pen ementare în temeiul articole le în sensul articolului 4 aline ca produsele prelucate să ri a (d) din Regulamentul (UE) r ități neagricole. turile brute, înaintea deducer ate (culturi agricole, pășuni, f lusiv chiriile pentru folosirea l a afiliate nerezidente (din ct.451), di afiliate nerezidente indiferen	Itare, respectiv cercetarea fundamentală, cercetarea aplicativă, dezvoltarea 77/2002 privind cercetarea științifică și dezvoltarea tehnologică, aprobată cu modificări apletarea rândurilor corespunzătoare capitolelor VI și VII sunt avute în vedere 30 iulie 2020 de stabilire a specificațiilor tehnice și a modalităților în temeiul 1 statisticile europene de întreprindere și de abrogare a 10 acte juridice în domeniul 1, nr. 271 din 18 august 2020. Prin acest Regulament a fost abrogat Regulamentul de 2 a nomelor de punere în aplicare a Deciziei nr. 1.608/2003./CE a Parlamentului în domeniul științei și al tehnologiei. a de reglementare contabilă a Bancii Naționale a României, respectiv a Autorității de 2 și înstituțiile fără scop lucrativ în serviciul gospodăriilor populației. pleta atăt valoarea nominală a acestora, căt și costul Ior de achiziție. . 7 pct. 26 lit c) și d) din Legea nr.227/2015 privind Codul fiscal, cu modificările și lin 11 martie 2014 de completare a Regulamentului (UE) nr. 1.307/2013 al lirecte acordate fermierilor prin scheme de sprijin în cadrul politicii agricole comune și activitățile agricole sunt veniturile care au fost obținute de un fermier din activitatea t (R (UE) 1.307/2013), în cadrul exploatație sale, îndusiv sprijinul din partea Uniunii din tru dezvoltare rurală (FEADR), precum și orice ajutor național acordat pentru activități or 18 și 19 din Regulamentul (UE) nr. 1.307/2013 al estul (1) litera (d) din Regulamentul (UE) nr. 1.307/2013 al estul (1) litera (d) din Regulamentul (UE) nr. 1.307/2013 al estul (1) litera (d) din Regulamentul (UE) nr. 1.307/2013 al estul (1) litera (d) din Regulamentul (UE) nr. 1.307/2013 al estul (1) apres de curate fermierului și ca o astfel de prelucrare să aibă ca rezultat un alt r. 1.307/2013. îi costurilor și impozitelor aferente'. ânețe etc.) și aferente spațiilor comerciale (terase etc.) aparținând proprietarilor luciului de apă în scop recreativ sau în alte scopuri (pescuit etc.). în care: NU se calculează prin însumarea valorilor de la rândur



						F40 - pag. 1		
SITUATIA ACTIVELOR IMOBILIZATE la data de 31.12.2023								
Cod 40						- lei -		
Elemente de	Nr.			Valori brute				
imobilizari	rd.	Sold	Cresteri 1)	Reduceri 2)		Sold final		
		initial		Total	Din care: dezmembrari si casari	(col.5=1+2-3)		
А	В	1	2	3	4	5		
Limobilizari necorporale								
1.Cheltuieli de constituire	01				х			
2.Cheltuieli de dezvoltare	02				х			
3.Concesiuni,brevete, licente, marci comerciale, drepturi si active similare si alte imobilizari necorporale	03	1.5 02.029	128.448		x	1.630.477		
4.Fond comercial	04				х			
5 Active necorporale de explorare si evaluare a resurselor minerale	05				x			
6.Avansuri acordate pentru imobilizari necorporale	06				x			
TOTAL (rd. 01 la 06)	07	1.502.029	128.448		х	1.630.477		
II. Imobilizari corporale								
1.Terenuri și amenajări de terenuri	08				х			
2.Constructii	09	711.267				711.267		
3.Instalatii tehnice si masini	10	523.286	185.387	133.416		575.257		
4.Alte instalatii , utilaje si mobilier	11	331.264	39.491			370.755		
5.Investitii imobiliare	12							
6.lmobilizari corporale in curs de executie	13							
7.Investitii imobiliare in curs de executie	14							
8. Active corporale de explorare si evaluare a resurselor minerale	15							
9.Active biologice productive	16							
10. Avansuri acordate pentru imobilizari corporale	17							
TOTAL (rd. 08 la 17)	18	1.565.817	224.878	133.416		1.657.279		
III.Imobilizari financiare	19	1.711.595	-31.250	693.050	х	987.295		
ACTIVE IMOBILIZATE - TOTAL (rd.07+18+19)	20	4.779.441	322.076	826.466		4.275.051		

se cuprind şi creşterile rezultate din reevaluare sau alte operațiuni care presupun debitarea conturilor de active imobilizate la reduceri
 se cuprind şi reducerile rezultate din reevaluare sau alte operațiuni care presupun creditarea conturilor de active imobilizate



F40 - pag. 2

SITUATIA AMORTIZARII ACTIVELOR IMOBILIZATE

					- lei -	
Elemente de imobilizari Rr. rd.		Sold initial	Amortizare in cursul anului 1)	Reducerea/eliminarea în cursul anului a valorii amortizării 2)	Amortizare la sfarsitul anului (col.9=6+7-8)	
A	В	6	7	8	9	
Limobilizari necorporale						
1.Cheltuieli de constituire	21					
2.Cheltuieli de dezvoltare	22					
3.Concesiuni,brevete, licente, marci comerciale, drepturi si active similare si alte imobilizari necorporale	23	305.862	248.552		554.414	
4.Fond comercial	24					
5.Active necorporale de explorare si evaluare a resurselor minerale	25					
TOTAL (rd.21 la 25)	26	305.862	248.552		554.414	
II. Imobilizari corporale						
1.Amenajari de terenuri	27					
2.Constructii	28	692.083	19.184		711.267	
3.Instalatii tehnice si masini	29	419.942	34.820	133.417	321.345	
4.Alte instalatii ,utilaje si mobilier	30	233.946	66.759		300.705	
5.Investitii imobiliare	31					
6.Active corporale de explorare si evaluare a resurselor minerale	32					
7.Active biologice productive	33					
TOTAL (rd.27 la 33)	34	1.345.971	120.763	133.417	1.333.317	
AMORTIZARI - TOTAL (rd.26+34)	35	1.651.833	369.315	133.417	1.887.731	

1) se cuprind și creșterile rezultate din reevaluare sau alte operațiuni care presupun creditarea conturilor aferente amortizării activelor imobilizate la Reducerea/eliminarea în cursul anului a valorii amortizării

2) se cuprind și reducerile rezultate din reevaluare sau alte operațiuni care presupun debitarea conturilor aferente amortizării activelor imobilizate





F40 - pag. 3

SITUATIA AJUSTARILOR PENTRU DEPRECIERE

Elemente de imobilizari A	Nr. rd.	Sold initial	Ajustari constituite in cursul anului	Ajustari reluate la venituri	Sold final (col. 13=10+11-12)	
	в	10	11	12	13	
Limobilizari necorporale						
1.Cheltuieli de dezvoltare	36					
2.Concesiuni,brevete, licente, marci comerciale, drepturi si active similare si alte imobilizari necorporale	37					
3.Active necorporale de explorare si evaluare a resurselor minerale	38					
4. Avansuri acordate pentru imobilizari necorporale	39					
TOTAL (rd.36 la 39)	40					
I.Imobilizari corporale			•			
1.Terenuri și amenajări de terenuri	41					
2.Constructii	42					
3.Instalatii tehnice si masini	43					
4.Alte instalatii, utilaje si mobilier	44					
5.Investitii imobiliare	45					
6.Investitii corporale in curs de executie	46					
7.Investitii imobiliare in curs de executie	47					
8.Active corporale de explorare si evaluare a resurselor minerale	48					
9. Active biologice productive	49					
10.Avansuri acordate pentru imobilizări corporale	50					
TOTAL (rd. 41 la 50)	51					
ll.Imobilizari financiare	52					
AJUSTARI PENTRU DEPRECIERE - TOTAL (rd.40+51+52)	53					

Numele si prenumele

Florea BOGDAN LIVIU

Semnătura_

Numele si prenumele

LASCU MIREL SORIN

Calitatea

Semnătura_

11-DIRECTOR ECONOMIC

Formular VALIDAT

Nr.de inregistrare in organismul profesional:



Precizari MFP (Inapol)	LISTARE	
ATENTIE ! Conform prevedenior pct. 1/	840 alin 4 din Anexa nr. 1 la OMF nr.	5394/ 2023, "In vederea depunerii situațiilor financiare anuale aferente exercitiului
financiar 2023 în format hârtie și în format el	lectronic sau numai în formă electronic	à, semnate cu certificat digital calificat, <u>fisierul cu extensia zip</u> va conține si <u>prima</u>
		borat de Ministerul Finanțelor Publice, <u>semnată si scanată alb-negnu, lizibil".</u> -
	2, .	r economici cu privire la întocmirea
raportárilor anu	iale prevăzute de legea	contabilității
A. Întocmire raportări anuale		
1. Situații financiare anuale, potrivit art. 28 al	in. (1) din legea contabilități:	
termen de depunere – 150 de zile de	e la încheierea exercițiului financiar;	
 Raportări contabile anuale, potrivit art. 37 ● termen de depunere – 150 de zile de 		
entități care depun raportări contat	sile anuale:	
 entitățile care aplică Regiementăr cu modificările și completările ult 		e Internaționale de Raportare Financiară, aprobate prin OMIP nr. 2.844/2016,
	exercițiu financiar diferit de anul cales de societăți rezidente în state aparțină	
 persoanele juridice aflate în lichid 	lare, potrivit legii – în termen de 90 de	zile de la incheierea anului calendaristic;
	or juridice cu sediul în Spațiul Econor	iic European
Depun situații financiare anuale și rap - entitățile care aplică Reglementăr		e Internaționale de Raportare Financiară, aprobate prin OMFP nr. 2.844/2016,
cu modificările și completările ult entitățile care au optat pentru un	erioare; și exercițiu financiar diferit de anul cale:	ndaristic
	-	ă de entitățile care nu au desfășurat activitate de la constituire până la sfărșitul
exercițiului financiar de raportare:		a de endrapie care nu au desiașunat activitate de la constituire pana la starșitur
● termen de depunere - 60 de zile de	la încheierea exercițiului financiar	
		ile anuale – se poate efectua doar în condițiile Procedurii de corectare a erorilor operatorii economici și persoanele juridice fără scop patrimonial, aprobată prin
OMFP nr. 450/2016, cu modificările și compl		derana un sector una la baracera la productione de la production de la productione de la production de la pr
Erorile contabile, așa cum sunt definite de acestora, nu poate fi depus un alt set de situ		e corectează potrivit reglementărilor respective. Ca urmare, în cazul corectării ile anuale corectate.
· · ·		
C. <u>Modalitatea de raportare în cazul revenir</u> contabilități	ii la anul calendaristic, ulterior aleger	ii unui exercițiu financiar diferit de anul calendaristic, potrivit art. 27 din legea
-		
On de câte on entitatea își alege un exerci modificarea și completarea unor reglementă		stic, se aplică prevederile art. VI alin. (1) - (6) din OMFP nr. 4.160/2015 privind
În cazul revenirii la anul calendaristic, legea o	ontabilității nu prevede depunerea v	reunei însțiințări în acest sens.
-		ea își modifică data aleasă pentru întocmirea de situații financiare anuale astfel
		iere raportate începând cu următorul exercițiu financiar ¹⁾ încheiat se referă la
data de 1 ianuarie, respectiv 31 decembrie, i precedent celui de raportare.	iar rulajele conturilor de venituri și ch	eltuieli corespund exercițiului financiar curent ²¹ , respectiv exercițiului financiar
aceasta întocmește raportări contabile după	cum urmează:	ndaristic, optează să revină la anul calendaristic începând cu 01 ianuarie 2024,
 pentru 31 decembrie 2023 – rapo pentru 31 decembrie 2024-situat 		
D. Contabilizarea sumelor primite de la actio	nari/ asociați – se efectuează în contu	1455 ³⁾ "Sume datorate actionarilor/asociaților".
		estora se înregistrează în contul 451 "Decontări între entitățile afiliate".
 Acesta se referă la primul exerciţiu financi 	ar pentru care situațile financiare anu	ale se reintocmesc la nivelul unui an calendaristic.
 Acesta reprezintă primul exercițiu financi 	ar care redevine an calendaristic.	
		ile financiare anuale încheiate la data de 31decembrie 2024 se referă la data de
1 ianuarie 2024, respectiv 31 decembrie 20 financiar precedent celui de raportare (2023)		și cheltuieli corespund exercițiului financiar curent (2024), respectiv exercițiului
		potrivit cărora sumele depuse sau lăsate temporar de către acționari/asociați la
	ente, calculate în condițiile legii, se în	registrează în contabilitate în conturi distincte (contul 4551 "Acționari/ asociați -
contan colence , respectiv contal 4538 "Acp	onany asociagi - dobanzi ia contun dur	ence k



uri / Rulaje de	e preluat din balanta cont	tabila in formularele F1	0 si F20 col.2 (an curent)
tie ! Selectati	mai intâi tipul entitătii (ma	ri si mijlocii/ mici/ micro)	I
			1
Nr.cr.	Cont	Suma	
1	Alege cont		-
· ·			+
Destas	e F10, F20 co1.2	Sterge date incarcate	



CONNECTION CONSULT S.A. presents the following notes to the financial statements as at 31.12.2023:

1. COMPANY PRESENTATION

CONNECTIONS CONSULT SA. is a European company of innovative technology companies, founded in 2005 in Bucharest under Law 31/1990 and is registered at the Trade Register under number J40/11864/2005.

The company belongs to the category of medium-sized entities as defined in the European Commission's SME Definition User Manual.

These financial statements are our own and do not belong to a group.

2. ACCOUNTING PRINCIPLES, POLICIES AND METHODS

Principles underlying the preparation of the financial statements

These financial statements are the responsibility of the Company's management and have been prepared in accordance with the requirements of Romanian accounting standards, namely Accounting Law no. 82/1991, republished and Order of the Minister of Public Finance ("OMF") no. 1802/2014, as amended.

These regulations partially transpose the provisions of Directive 2013/34/EU of the European Parliament and of the Council on the annual financial statements, consolidated financial statements and related reports of certain types of undertakings amending Directive 2006/43/EC of the European Parliament and of the Council and repealing Council Directives 78/660/EEC and 83/349/EEC, published in the Official Journal of the European Union No L 182 of 29 June 2013.

OMF No 1802/2014 as amended is harmonised with European Directives IV and VII and differs from International Financial Reporting Standards. As a result, these financial statements are not in line with International Financial Reporting Standards.

These financial statements, prepared in accordance with OMF no. 1802/2014 as amended, must not be used by third parties or by users of the financial statements who are not familiar with OMF no. 1802/2014 applicable in Romania.

These financial statements have been prepared in accordance with the principles regulated by OMF no. 1802/2014 with subsequent amendments as follows:





- 1) Business continuity principle.
- 2) Principle of permanence of methods.
- 3) The principle of prudence.
- 4) Accrual accounting principle.
- 5) Principle of intangibility.
- 6) The principle of separate valuation of assets and liabilities.
- 7) The principle of non-compensation.

8) Accounting for and presentation of items in the balance sheet and income statement taking into account the economic substance of the transaction or commitment in question (economic over legal);

- 9) Valuation principle at acquisition cost or production cost.
- 10) Threshold of significance principle.

Business continuity

These financial statements have been prepared on a going concern basis which assumes that the Company will continue in normal operation for the foreseeable future without becoming unable to continue as a going concern and without a significant reduction in business.

Comparative situations

For each balance sheet item, profit and loss account item, and where applicable, for the statement of changes in equity and the cash flow statement, the amount relating to the corresponding item for the previous financial year is shown.

Using estimates

Statutory accounting records do not always provide sufficient information to accurately determine the adjustments and disclosures required, which is why estimates have been made based on the best information available. Although these individual estimates are subject to some degree of uncertainty, the overall effect on the financial statements is considered immaterial.

Correction of accounting errors

The correction of accounting errors is made against the retained earnings. Prior period errors are omissions or misstatements contained in the entity's financial statements for one or more prior periods resulting from an error in using or not using reliable information that:



- were available at the time the financial statements for those periods were approved for issue
- could reasonably have been obtained and taken into account in the preparation and presentation of these financial statements.

The accounting records on which these financial statements are based are made in RON ("RON") at historical cost, except for those situations where fair value has been used, in accordance with the Company's accounting policies and with OMF 1802/2014 as amended.

The following specific accounting policies have been applied by the Company:

Tangible fixed assets

(i) Cost

Tangible fixed assets are initially valued at cost determined in accordance with the valuation rules of OMF. 1802/2014, depending on the method of entry into the unit.

Tangible fixed assets are shown in the balance sheet at cost less accumulated depreciation.

The cost of fixed assets acquired consists of the purchase price and the value of other directly attributable costs incurred in transporting the assets to the current location and the cost of site development.

In the context of the sale of fixed assets, the gain or loss on the sale or retirement of an asset is determined as the difference between the proceeds from the sale of the asset and its net book value. Realised gains or losses are recognised in the Profit and Loss Account.

(ii) Depreciation

Tangible and intangible fixed assets are depreciated on a straight-line basis over their estimated useful lives from the time they are brought into use.

The main useful lives used for the different categories of property, plant and equipment are:

- Technical installations (electronic computers and peripheral equipment): 3 years
- Means of transport: 4-6 years



age /

- Tools, devices, instruments and tool kits: 2-10 years
- Furniture, office equipment and others: 2-11 years
- Intangible fixed assets 8 Years or according to the duration of use

Intangible assets

An intangible asset arising from development (or from the development phase of an internal project) shall be recognised if, and only if, an entity can demonstrate all of the following:

a)the technical feasibility of completing the intangible asset so that it is available for use or sale;

(b)its intention to complete the intangible asset and use or sell it;

c)its ability to use or sell the intangible asset;

d)how the intangible asset will generate probable future economic benefits. Among other things, the entity can demonstrate the existence of a market for the output generated by the intangible asset or for the intangible asset itself or, if it is expected to be used internally, the usefulness of the intangible asset;

(e)the availability of adequate technical, financial and other resources to complete the development of the intangible asset and to use or sell it;

(f)its ability to measure reliably the costs attributable to the intangible asset during its development.

Intangible assets are depreciated on a straight-line basis over their estimated useful lives from the time they are put into service, so that the cost decreases to the estimated residual value over their estimated useful lives.

Depreciation of fixed assets

The Company makes provisions for impairment of fixed assets, other than deferred tax and financial assets, whenever their carrying amount exceeds their recoverable amount. The recoverable amount of an asset is defined as the higher of an asset's net selling price and its value in use. The value in use of an asset is the present value of the estimated future cash flows expected from the continuing use of that asset and from its sale.

Stocks



Inventories are stated at the lower of cost and net realisable value. Net realisable value is estimated on the basis of the selling price in the ordinary course of business less costs to complete and selling costs. Stocks are valued by the company on the basis of the purchase cost principle.

Claims

Receivables are valued at their estimated realisable value and, following analysis of the recoverability of certain receivables, insignificant provisions have been made for doubtful debts. For doubtful receivables an estimate was made based on an analysis of all outstanding amounts at the balance sheet date.

Cash and cash equivalents

Cash and cash equivalents include liquid assets and comprise cash in hand and cash in bank accounts.

Debts

Debts are recorded at historical cost in RON. The exchange rate used to convert payables into foreign currency is either that indicated by the customs authorities for imports, or that valid at the date of invoicing of services, or that valid at the date of the transaction according to the relevant regulations.

At each year-end all foreign currency liabilities are revalued using the exchange rate prevailing at the year-end and posted by the National Bank of Romania ("NBR"). All resulting gains or losses are included in the profit and loss account.

Provisions

Provisions are established when there is a precise cause of an economic event and there is uncertainty as to the extent to which that event will materialise. The Company recognises provisions in accordance with the accounting policies in force at the date of preparation of the financial statements.

A provision will be recognised in the accounts when the following conditions are cumulatively met:

- The company has a present obligation arising from a previous event;





- It is likely that an outflow of resources will be required to meet this obligation;
- A reliable estimate of the value of the obligation can be made.

The company makes provisions for: - litigation, fines and penalties, indemnities, damages and other uncertain liabilities; - expenses related to service activity during the warranty period and other expenses related to the warranty given to customers.

Provisions are reviewed at each balance sheet date and adjusted to reflect the current best estimate. If an outflow of resources is no longer probable for the settlement of an obligation, the provision shall be reversed to income.

Loans

Short and long-term loans are stated at the amount outstanding at the balance sheet date.

Share capital

The subscribed and paid-up share capital was recorded separately in the accounts, on the basis of the legal entity's articles of incorporation and supporting documents on capital payments.

Revenue recognition

Revenue is recorded on an accrual basis and is exclusive of VAT and discounts. The Company's revenue excludes value added tax and comprises the value of goods sold and services rendered, as well as gains from any source, such as sales of fixed assets.

Interest income is recognised periodically on a pro-rata basis as the income is earned, based on the accounting for accruals.

Connections Consult S.A. recognizes the following types of income:

- Recognition of operating income services rendered, income from the production of fixed assets, other operating income;
- Revenue recognition for Time and Material contracts T&M contracts are contracts that generally involve billing revenue based on units of time performed (hours, days, months) at negotiated rates per unit of time. Revenue

Page 75



relating to T&M contracts is recognised as services are rendered and the related costs are incurred, based on billable time, at a rate negotiated with the beneficiaries;

- Revenue Recognition for Fixed Price Contracts A fixed price contract is a contract where the price is usually not subject to adjustment due to costs incurred, does not depend on the resources used or the time allocated to the project. It takes into account the value of the milestones specified in the contract as occurring during the life of the project and until completion.
- Revenue recognition for resold service contracts Resold service revenue is revenue generated under contracts involving the subcontracting of services to third parties, legal entities, transferring partial responsibility for the delivery that the company charges from the end customer to the subcontractor. They are recognised at the time the services are performed by the party performing the services in question.
- Revenue recognition from maintenance/recurring service contracts Revenue generated under maintenance contracts is negotiated in a fixed amount over a period of time (at least one year), invoiced to customers on a quarterly or monthly basis and recognised monthly in the period in which the service is provided.
- Recognition of revenue from proprietary software sales contracts Revenue from the sale of licences for the use of proprietary software applications is recognised when the right to use the licence is transferred from the user to the customer.
- Recognition of rental income Revenue from royalties, rents are recognised on an accrual basis, as per the contract.

Operating expenses

Operating expenses are recognised in the income statement in the period in which they are incurred.

Contributions for employees

The company pays contributions to the State Budget for social insurance, social pension and unemployment benefit according to the levels established by law and in force during the year, calculated on the basis of gross salaries.

The amount of payroll expenses is recorded in the income statement in the same period as other related company contributions

Financial result

This includes interest payable on loans, interest receivable on cash at banks and term deposits made, and exchange rate differences. The accrual principle is followed for the recognition of these items.

Borrowing costs

Interest expense is recognised in the income statement when it arises.

Corporate tax

Income tax is calculated on the basis of the result for the year adjusted for various non-deductible items. It is calculated using the corporation tax rate in force at the balance sheet date. The tax rate for 2023 and 2022 is 16%.

Financial leasing

Leases for tangible fixed assets in which the Company assumes all the risks and rewards of ownership are classified as finance leases. Finance leases are capitalised at the estimated present value of payments. Each payment is apportioned between the principal and interest element to provide a constant interest rate over the repayment period. Amounts due are included in short-term or long-term liabilities.

The interest element is charged to the profit and loss account over the life of the contract. Assets held under finance leases





are capitalised and depreciated over their useful lives.

Transactions in foreign currency

Transactions denominated in foreign currency are recorded in the accounts at the exchange rate on the transaction date. Monetary assets and liabilities denominated in foreign currencies are translated into RON at the exchange rate on the balance sheet date. The exchange rate at 31 December 2023 was RON 4.9746 to EUR 1. The exchange rate at 31 December 2022 was RON 4.9474 to EUR 1.

All differences arising from the settlement and translation of foreign currency amounts are recognised in the income statement in the year in which they arise. Realised and unrealised losses are expensed, including those on loans.

3. FIXED ASSETS

Change in gross value, depreciation and net book value during the financial year ending 31 December 2023:

• Intangible assets

Fixed assets	Raw Values						
	Initial sale	Cresteri	Discounts			Sold Out	
			Total	Of which: scrapping and breaking up		(col.5 =1+2+3)	
	1	2	3				
I. Intangible assets							
Formation expenses and development expenses	0	0	0	0	0	0	
Other real estate	1,502,029	128,448.00		0	0	1,630,477	
Advances granted for intangible assets	0	0	0	0	0	0	
Intangible assets for exploration and evaluation of mineral resources							
Total	1,502,029	128,448	-	-	-	1,630,477	



office@connectionsconsult.ro

Fixed assets	Initial sale	Depreciation during the year	Depreciation of fixed assets removed from the books		the end of the year 9 = 6+7+8)
					Sold Out
			Total	Of which: scrapping and breaking up	(col.5 =1+2+3)
	1	2	3		
I. Intangible assets					
Formation expenses and development expenses					
Other real estate	305,862	248,552			554,414
Intangible assets for exploration and evaluation of mineral resources					
Total	305,862	248,552			554,414
Net Book Value	1,196,167	(120,104)			1,076,063

Internally developed software reflected in the accounts through the 208 account constitute intangible fixed assets that are exploited internally by our team within the framework of synergies established with strategic partners. This internal management is essential for optimising operational processes and for adapting the services offered in accordance with the specific requirements of clients, thus generating added value and significant competitive advantages for the organisation.

• Tangible fixed assets

Fixed assets	Raw Values					
	Initial sale	Cresteri	Di	scounts		Sold Out
			Total	Of wł scrappi breaki	ng and	(col.5 =1+2+3)
	1	2	3			
II. Tangible Fixed Assets						
Land	0	0	0	0	0	0
Construction	711,267	0	0	0	0	711,267
Technical installations and machines	523,286	185,387	133,417	0	0	575,256
Other plant, machinery and furniture	331,264	39,491		0	0	370,755
Real estate investment	0	0	0	0	0	-

 $_{\text{Page}}78$



Total	1,565,817	224,878	133,417	-	-	1,657,278
Advances on tangible fixed assets	0	0	0	0	0	0
Real estate investments in progress	0	0	0	0	0	-
Tangible fixed assets in course of construction	0	0	0	0	0	-
Productive biological assets	0	0	0	0	0	-
Tangible Assets and Exploration and Evaluation of Mineral Resources	0	0	0	0	0	-

Fixed assets	Initial sale	Depreciation during the year	Depreciation of fixed assets removed from the books	Depreciation at (Col.	t the e 9 = 6+	
						Sold Out
			Total	Of which: scrapping and breaking up		(col.5 =1+2+3)
II. Tangible fixed assets						
Land	0	0	0	0	0	-
Construction	692,083	19,184	0	0	0	711,267
Technical installations and machines	419,942	34,820	133,417	0	0	321,345
Other plant, machinery and furniture	233,947	66,758		0	0	300,704
Real estate investments	0	0	0	0	0	-
Tangible assets for exploration and evaluation of mineral resources	0	0	0	0	0	
Biological assets production	0	0	0	0	0	-
Total	1,345,972	120,762	133,417	-	-	1,333,316
Net Book Value	219,845					323,962





Fixed assets are recorded at acquisition cost and are depreciated on a straight-line basis with depreciation rates established in accordance with the provisions of Law 15 of 1994, Law no. 227/2015 and H.G. no. 2139 / 2004.

Construction group includes :

Office space refurbishment

The normal operating lives of the main fixed assets used during 2023 and 2022 by the Company are :

Name of fixed assets Duration (months/years)

Office space 36-59 Months depending on contract duration Electronic computers and peripherals 2 -4 Years Means of transport for persons 4 -6 years old Furniture 3-4 Years

STOCKS

Stocks	Balance on 1 January 2023	Balance at 31 December 2023
Consumable materials		4,174
Marfuri	315	149.296
Advances		1,260,504
Total	315	1,413,974

5 CREATING

As at 31.12.2023 and 2022 respectively, the Company's receivables have the following structure:





Law	Sold to 31 December 2023	Liquidity term		
		under 1 year	over 1 year	
Commercial creditor	9,383,414	9,043,131	340,283	
Supplier Advances (409)	31,180	31,180	-	
Claims with the state budget and social security	344,582.00	344,582.00	-	
Other receivables (Sundry debtors)	346,568	346,568		
Receivables from affiliated entities	3,059,109.69	3,059,109.69		
Non-current receivables	2,775,434	2,775,434	-	
Total	15,940,288	15,600,004.69	340,283	

* The amount of RON 346,568 in the category "Other Receivables" includes the balance of account 473 - "Settlement of transactions in course of clarification".

Law	Sold to 31 December 2022	Liquid	ity term
		under 1 year	over 1 year
Commercial creditor	12,215,727.00	12,215,727.00	-
Supplier Advances (409)	32,257.11	32,257.11	-
Claims with the state budget and social security	196,286.00	196,286.00	-
Other receivables (Sundry debtors)	687,632.68**	687,632.68	-
Receivables from affiliated entities	3,757,695.56	3,757,695.56	-
Non-current receivables	566,502	566,502	-



Total	17,456,100.78	17,456,100.78	-	
-------	---------------	---------------	---	--

* The amount of RON 687,632.68 in the category "Other Receivables" includes the balance of account 473 - "Settlement of transactions in course of clarification".

6 CASH AND CASH EQUIVALENTS

Cash and cash equivalents	Sold to	Sold to
Cush und cush equivalents	1 January 2023	31 December 2023
Warehouses		746,636
Bank accounts in lei	3.005.235	35,206,606
Bank accounts in lei equivalent currency	1.309.493	423,760
Cash at home	27.741	25,330
Treasury advances	11.670	10,443
Other values	-	-
Total	4.354.139	36,412,774





7 DEBTS

As at 31.12.2023 and 2022, respectively, the Company's liabilities have the following structure:

Lei	Sold to 31 December	Due date		
	2023	Under 1 year	Over 1 year	
Trade debts	19,357,482	19,357,482	-	
Debts to staff	889,278	889,278	-	
Debts to the state budget, bug.asig.soc.and fd.spec	3,886,262	3,886,262		
Other debts	1,401,501	751,5011	650,000	
Leasing	208,522	150,975	57,547	
Medium-term loan	-	-	-	
Short-term loan	5,000,007	5,000,007	-	
Total	31,393,051	30,035,504	707,547	

Lei	Sold to 31 December	Due date		
	2022	Under 1 year	Over 1 year	
Trade debts	2.016.971	1.832.118	184.852,51	
Debts to staff	815.546	815.546	-	
Debts to the state budget, social security bug. and fd.spec.	1.551.025	1.551.025		
Other debts	2,555,987	1.905.987	650.000	
Leasing	91.346	15.906	75.440	
Medium-term loan	-	-	-	

 ${}^{\rm Page}83$



Short-term loan	2.500.000	2.500.000	-
Total	9.530.875	8.805.434	725.440

The company has 2 leasing contracts at 31.12.2023 as shown below:

Leasing Company	Object leasing	Date contract	Price of the purchased good	Advances	Financed value	Sold 31.12.2022
			(without VAT)	(without VAT)	(without VAT)	
TOYO MOTOR LEASING IFN SA	AUTOTURISM	05.10.2021	€ 25,966.39	€ 3,894.96	€ 30,379.30	75.647,54 lei
Porsche Leasing Romania IFN SA	AUTOTURISM	06.11.2023	€ 44,031.93	€ 18.250,00	€ 25,781.93	132,732.3 lei

Loans

The table below provides a summary of the loans/loans outstanding at 31 December 2023.

Banking	Product type*	Destination facilitated	Amount granted (incl. supplements)	Date of granting	Expiry date	Annual interest rate	Repaym ent plan type	Guarantees	Used 31.12.2023
ProCredit Bank S.A.	CREDIT LINE IMM INVEST	WORKING CAPITAL	RON 5.000.000	21.03.2023	13.03.2026	ROBOR 3M+2.5 %	Interest paymen t	Movable mortgage balances + fixed assets	5.000.000

The entity holds additional contracts for bank lines of credit, from which it has not drawn the available funds, reflecting the absence of an immediate need for liquidity.

 ${}^{\rm Page}84$

Guarantees associated with loans:



The guarantees associated with the loans are highlighted in the table above. They remain in force until all the guarantor's obligations under the guarantee contracts have been met in full.

8 PROVISIONS FOR RISKS AND CHARGES

As of 31.12.2023, a provision in the amount of RON 512,345 has been set up for the leave not taken by the company's employees up to the reporting date and a provision for penalties in the amount of RON 195,141 associated with the subsequent contract no. 566.1512/24.08.2023. The aforementioned balance results from the partial reversal of the provision set up in December 2022 in the amount of RON 228,274. Depending on the context, the provision may be revised, and there are significant premises for its partial or full reversal.

9 CAPITAL AND RESERVES

On 31.12.2023, the share capital of the Company is 1.308.199,90 RON, with a number of 13.081.199 shares and a nominal value of 0,1 lei/share, held in the following proportions:

Physical Person:BOGDAN LIVIU FLOREA67.4037%Legal Entities CERTINVEST MANAGEMENT 1.0053%Natural and legal persons:SHAREHOLDERS LIST31.5910%

The change in the amount, structure of the share capital occurred following the issuance of new shares in scrip issue during 2023.

On 24 April 2023, the Extraordinary General Meeting Resolution no. 1/24.04.2023 of the company approved the increase of the share capital of S.C. Connections Consult S.A. by the amount of 118,927.20 lei representing 1,189,272 new shares with a nominal value of 0.1 lei/share through the partial use of share premiums for the benefit of shareholders. As a result of the increase, the value of the share capital expressed in lei becomes 1,308,199.90 lei and the total number of shares is 13,081,999.





The Board of Directors started with 2024 to buy back shares to implement the plan to reward key persons in the Company with shares of the Company through the grant of options as detailed in the presentation material "CC - STOC" proposed by the Board of Directors, with the aim of incentivising performance and rewarding their loyalty.

10 OPERATING INCOME (INCL. TURNOVER)

The net turnover as of 31.12.2023 is 149.861.786 RON equivalent to 30.125.394,20 Euro at the closing exchange rate of BNR 31 December 2023, 4.9746 RON/EUR.

The operating income earned during 2023 has the following structure:

Operating Income Component Dec'23

	RON	
Sale Licenses	1,917,145	
Active ceding	1092.44	
BPO Services	19,918,252	
Internal software development services	113,641	
RPA services	1,884,645	
Software implementation services	64,581,527	
ITO Services	7,966,962	
Outsourcing Services	566,598	
Subcontract rental	41,528	
Sale of equipment	52,985,128	
Grant Income	21,864	
Other Operating Income	121,882	
Total Operating Income	150,120,265	

11 PROFIT SHARING







Destination- RON -	2022	2023
Profit to be distributed	2.444.326	11.343.505
- legal reserve	122.216	117,801
- coverage of accounting loss	-	-
- dividend	· ·	· ·
- other allocations own sources of financing	-	-
Retained profit for the year	2.322.110	11.225.704

At the end of the financial year 2023, the Company made a gross accounting profit in the amount of **RON 13,148,531**, as the difference between total revenues of **RON 151,214,365** and total expenses of **RON 138,065,834**.

The non-deductible expenses of the company amounted to RON 3,801,760, the taxable fiscal profit was RON 13,469,013.

The gross income tax calculated was **RON 2,005,284** from which RON 200,528 was deducted representing the maximum amount allowed by tax law. Thus the resulting net income tax expense as at 31 December 2023 is RON 1,805,026.

Following the calculation of the income tax as at 31 December 2023, the net profit of the Company is 11,343,505 RON being the undistributed amount at the balance sheet date.

At the date of signing the financial statements, no distributions from the 2023 profit have been decided.







I. LIQUIDITY INDICATORS

Current Liquidity	2022	2023
Current Assets	22,009,821	53,767,036
Current Liabilities	8,805,435	30,035,504
A/B	2.50	1.79
II. RISK INDICATORS		
Degree of indebtedness	2022	2023
Borrowed capital	9,530,875.20	30,743,051
Own Capital	15,915,423	25,295,560
A/B	0.60	1.21
Degree of Interest Coverage	2022	2023
Profit before payment of interest and corporation tax	2,668,343	13,171,397
Interest-related expenditure	132,175	22,866
A/B	20	576

III. ACTIVITY EFFICIENCY INDICATORS

Customer Balance Turnover Speed	2022	2023
Sold Clients	6,033,282	5,128,441
Net Turnover	41,829,811	149,861,786
A/B X 365 DAYS	53	12
Balance Rotation Speed	2022	2023
Sold Suppliers	1,738,466	18,722,792
Cost of Services Sold	39,404,169	137,910,140





A/B X 365 DAYS	16	50
A/D X 202 DA13	16	50

IV. PROFITABILITY INDICATORS

Net Profit Rate	2022	2023
Net Profit	2,444,326	11.343.505
Net turnover	41,829,811	149,861,786
A/B	6%	8%
Return on Capital Employed	2022	2023
Return on Capital Employed Profit before payment of interest and corporate income tax	2022 2,668,343	2023 13,189,031

I. Liquidity indicators

Current liquidity indicator (working capital indicator), expresses how many times current liabilities are included in current assets

The values obtained (recommended values around 2), reflect a very good capacity to cover current liabilities from current assets, and mainly from receivables and cash.

II. Risk indicators

The degree of indebtedness of the equity capital expresses how many times the borrowed capital (loans for a period longer than one year) is included in the equity capital and reflects the financing structure of the company at the end of the financial year.

The interest cover indicator reflects how many times interest expenses can be covered from profit before interest and tax. The lower the value of the indicator, the riskier the company's position.

III. Indicators of (management) performance

The turnover speed of the receivables balance expresses the number of days until the date when debtors pay their debts to the company and thus shows the effectiveness of the company in collecting its debts.





The turnover speed of the supplier balance expresses the number of days of credit that the Company obtains from its suppliers.

IV. Profitability indicators

Return on capital employed is the return the Company earns on the money invested in the business. Committed capital refers to the money invested in the Company by shareholders and long-term creditors and includes equity and long-term debt.

13 INFORMATION ON EMPLOYEES AND MEMBERS OF THE ADMINISTRATIVE, MANAGEMENT AND SUPERVISORY BODIES

At the end of 2023, the average number of employees of the Company was 214 and the actual number of employees existing at the end of the period was 180.

On 31.12.2022 the average number of employees was 234 and the actual number of employees at the end of the period was 252.

Expenditure on salaries and related contributions was as follows:

Law	2022	2023
Expenditure on staff salaries (including meal vouchers)	20.351.957	20.645.954
Expenditure on insurance and social protection	454.441	466.086
Total	20.806.398	21.112.040

In 2023, the Company granted meal vouchers in the amount of RON 443,773.

There were no fees paid to administrators and no management services.





14 OTHER INFORMATION

14.1 Related and affiliated parties

CONNECTIONS CONSULT S.R.L presents the following turnover and balances resulting from transactions with group companies

INTRAGROUP CONNECTIONS CONSULT	Sales 2023 to:	Explanations SALES:	Purchases 2023 from :	Explanation of the ACQUISITIONS:	Creditor balance 2023 of the :	Debt balance 2023 to:
OUTSOURCING SUPPORT SERVICES S.R.L	4.229.577		57.736	Monthly services	2.429.701	0
Connections Technologies	67.371	Software Rentals & Licenses and Software Development	5.748.143	Software Implementation Services	116,000	1.427.803
BRUSCH SERVICES SRL	0.00	-	0.00	-	0.00	0.00
CONNECTIONS CONSULT DOO BELGRADE	0.00	-	119,927.59		0.00	0.00
CONNECTIONS CONSULT EOOD	0.00	·	139,363.00	-	0.00	0.00

Settlement with Associates at 31.12.2023 (account 4511)

Cont





office@connectionsconsult.ro

4511 Connections Technologies	708.000,00	
4511 Connections Consult Serbia	41.376,62	
4511 Connections Consult Bulgaria	-1.514,43	
4511 Connections USA	3,203	
4511 OSSR	45	
4511 Brusch	240,000	
4511 Brusch	2,068,000	
Total	3,059,110	

14.2. Disputes

The company has no pending litigation in which it is a defendant.

The company is a party - plaintiff/respondent in the following cases

1.	CASE No 104/3/2022 - Bucharest Court of Appeal
----	--

2. FILE No 815/2022 - National Board of Appeal

Other information

Rent expenses

Expenses with rents, recorded in account 612, amounting to 837,241 lei, represent the cost of renting the premises where the Company has its headquarters as well as car rentals.

Audit expenses

In compliance with the provisions of OMFP 1802/2014 in conjunction with the AeRO Stock Exchange regulations, the company has entered into an audit services contract with SC Argus Audit SRL for the audit of the financial statements for the financial year ending 31 December 2023.





The company has prepared annual financial statements which comprise:

- 1. balance sheet (code 10);
- 2. profit and loss account (code 20);
- 3. notes to the annual financial statements
- 4. cash flow statement
- 5. statement of own capital

They are accompanied by the "Information data" form (code 30) and the "Fixed assets situation" form (code 40)

The contractual costs for the audit activity of the company, according to the Order of the Minister of Public Finance no. 1802/2014, as amended for the financial year ending on 31 December 2023 derive from the audit contract no. AUD 50 / 09.10.2023.

The company has concluded an accounting services contract with Global Accounting Profesional S.A.

Taxation

CONNECTIONS CONSULT S.A. is a tax payer, and in 2023 it obtained a gross profit of 13.148.531RON. The calculated income tax is RON 1,805,026 and the net profit of the Company is RON 11,343,505.

The structure of the income and expenses composing the gross profit in the amount of 13.148.531 lei for the year 2023 is as follows:

REVENUE - total, of which:	151.214.364

Operating income	150.120.265
Financial income	1.094.099

EXPENDITURE - total, of which:	138.065.833
--------------------------------	-------------

Operating expenses	137.910.140
--------------------	-------------





٠	Financial expenses	155.692

Income tax expenses = 1.805.026RON

Net profit = 11.343.505 RON

Romania's tax system is in a phase of consolidation and harmonisation with European legislation. In this respect, there are still different interpretations of tax legislation. In certain situations, the tax authorities may treat certain aspects differently, calculating additional taxes and duties and the related interest and late payment penalties.

According to the tax legislation, interest and late payment penalties are charged on late payment of tax obligations. Law no. 207/2015 on the Tax Procedure Code, which entered into force on 1 January 2016, provides for an interest rate of 0.02% for each day of delay and a late payment penalty rate of 0.01% for each day of delay. These percentages applied throughout fiscal year 2023.

In addition, the Romanian Government has a number of agencies authorized to audit (control) companies operating on Romanian territory. These controls are similar to tax audits in other countries, and may cover not only tax issues but also other legal and regulatory issues of interest to these agencies. In Romania, the tax year remains open for tax audits for 5 years.

The Company's management believes that the tax liabilities included in these financial statements are appropriate.

Environment

Romania is currently in a period of rapid harmonization of environmental legislation with current European Economic Community legislation. As of December 31, 2023, the Company has not recorded any liabilities related to anticipated costs, including legal and consulting fees, studies, design and implementation of environmental remediation plans.

As the Company has no assets or other assets on its balance sheet at the reporting date that expose it to a potential risk or need to comply with certain legal requirements emanating from environmental legislation, the Company does not consider the costs associated with environmental issues to be significant.

Transfer price

Romanian tax legislation has contained rules on transfer pricing between related persons since 2000. The current legislative framework defines the "market value" principle for transactions between affiliated persons, as well as the transfer pricing methods. According to the relevant tax legislation, the tax valuation of a related party transaction is based on the concept of market price for that transaction. Based on this concept, transfer prices must be adjusted to reflect the market prices that





would have been established between non-affiliated entities acting independently on the basis of "arm's length conditions". As a result, it is expected that the tax authorities will initiate thorough transfer pricing reviews to ensure that the tax result and/or the customs value of imported goods are not distorted by the effect of related party pricing. It is likely that transfer price verifications will be carried out in the future by the tax authorities in order to determine whether these prices respect the "arm's length" principle and that the tax base of the Romanian taxpayer is not distorted. The company cannot quantify at the reporting date of the financial statements the result of such a verification. The company considers that transactions with related parties were carried out at market values.

16. CONTINUITY OF ACTIVITY

Given the changes in the structure of the main contributors to turnover in 2023, namely the increase in the share of revenue from software implementation to the detriment of Service Delivery and the focus on large-scale projects whose main beneficiaries are state institutions, where there are dedicated funds already allocated for contracting IT solution providers, the Company's management believes that there are solid elements confirming an effective initiative to avoid bottlenecks in business activity.

In management's opinion, the matters set out in the preceding paragraphs support the view that the Company will have sufficient resources to continue as a going concern for at least 12 months from the reporting date and that it will be able to effectively manage potential downturns due to the economic crisis caused by external factors.

Management agrees that the range of possible outcomes considered in reaching this conclusion does not give rise to significant uncertainties related to events or conditions that could cast significant doubt on the Company's ability to continue as a going concern.

ADMINISTRATOR,

CONNECTIONS CONSULT S.A. S.A. prin





INTOCMIT, GLOBAL ACCOUNTING PROFESIONAL



CONNECTIONS CONSULT S.A. SITUATIA FLUXURILOR DE NUMERAR PENTRU EXERCITIUL FINANCIAR INCHEIAT LA 31 DECEMBRIE 2022 (toate sumele sunt exprimate in RON, daca nu este specificat altfel)

SITUATII FINANCIARE LA 31 DECEMBRIE 2023	Exercitiul financiar curent 2023
1)Fluxuri de numerar din activitatea de exploatare	32,596,246
- Rezultat net inainte de impozitare	13,148,531
Eliminarea veniturilor si cheltuielilor nemonetare:	-, -,
Cheltuieli cu amortizarile	369,314
Cheltuieli cu provizioane	960,613
Venit din provizioane	(228,276)
Variatie din subventii, vanzarea/casarea de mijloace fixe - (impact net)	(1,092)
Venituri din dobanzi	(63,367)
Cheltuieli cu dobanzile	(22,866)
Cheltuieli din dif de curs	140,644
Venituri din dif curs	(60,419)
Modificarile capitalului circulant	
Variatia stocurilor	(1,413,659)
Variatia clientilor si a altor creante din exploatare	2,659,820
Variatia furnizorilor si a altor datorii de exploatare	18,215,132
Plati privind impozitul pe profit	(1,108,128)
2)Fluxuri de numerar din activitatea de investitii	(1,755,567)
Achizitia de imob necorporale	(14,807)
Achizitii de mijloace fixe	(224,878)
Achizitia de imob financiare	(1,515,882)
3)Fluxuri de numerar din act de finantare	1,018,690
Variatia Imprumuturilor bancare	2,500,007
Variatie leasing	(117,176)
Incasari dobanzi	63,367
Plati de dobanzi	(22,866)
Dividende platite	(2,375,055)
Dividende incasate	970,413
Flux de numerar total	31,859,369
Trezoreria de la inceputul exercitiului	4,553,405
Trezoreria la sfarsitul exercitiului	36,412,774
Impact net	31,859,370

Semnatura si stampila



CONNECTIONS CONSULT S.A. SITUATIA MODIFICARILOR CAPITALULUI PROPRIU PENTRU EXERCITIUL FINANCIAR INCHEIAT LA 31 DECEMBRIE 2023 (toate sumele sunt exprimate in RON, daca nu este specificat altfel)

SITUATIA MODIFICARILOR CAPITALULUI PROPRIU la data de : 31.12.2023

		CCUC 10 10 1 100	Cre	Cresteri	Reduceri	ıceri	Sold la
Denumire element		2010 H UT.UT.ZUZZ	Total, din care	Prin transfer	Total, din care	Prin transfer	31.12.2023
A		1	2	3	4	<i>с</i> і	6
Capital subscris		1,189,273	118,927	118,927			1,308,200
Prime de emisiune		11,400,586					11,400,586
Rezerve din reevaluare							
Rezerve legale		143,839	117,801	117,801			261,640
Actiuni detinute		T	(88,308)	(88,308)			(88,308)
Rezultat reportat reprezentand profitul	Sold C	1,184,615	2,322,111	2,322,111	1,993,987	1,993,987	1,512,739
nerepartizat sau pierderea neacoperita	Sold D						
	Sold C	2,444,327	11,343,505	11,343,505	2,444,327	2,444,327	11,343,505
בוסוותו זמת לזבומבובם בעבומנותות וווופוומפו	Sold D						
Repartizarea profitului		(122,216)	122,216	122,216	(117,801)	(117,801)	(117,801)
Alte pierderi legate de instrumente de capitaluri proprii		(325,001)					(325,001)
TOTAL capitaluri proprii		15,915,423	13,936,252	13,936,252	4,320,513	4,320,513	25,295,560





DECLARATIE

in conformitate cu prevederile art.30 din Legea contabilitatii nr.82/1991

S-au intocmit situatiile financiare anuale la 31/12/2023 pentru:

Entitate: CONNECTIONS CONSULT S.A.

Judetul: SECTOR 1

Adresa: STRADA BUZESTI NR. 71

Numar din registrul comertului: J40/11864/2005

Forma de proprietate: Societate pe Actiuni (S.A.)

Activitatea preponderenta (cod si denumire clasa CAEN): 6202 "Activitafi de consultanfi!i in tehnologia informafiei ".

Cod unic de inregistrare: 17753763

Subsemnatii, **Bogdan Livu Florea si Global Accounting Professionals prin Mirel Lascu** isi asuma raspunderea pentru intocmirea situatiilor financiare anuale la 31/12/2023 si confirma ca:

a) Politicile contabile utilizate la intocmirea situatiilor financiare anuale sunt in conformitate cu reglementarile contabile aplicabile.

b) Situatiile financiare anuale ofera o imagine fidela a pozitiei financiare, performantei financiare si a celorlalte informatii referitoare la activitatea desfasurata.

c) Societatea isi desfasoara activitatea in conditii de continuitate.

Semnaturi

SC CONNECTIONS CONSULT S.A.

Data: 11.03.2024

RAPORTUL CONSILIULUI DE ADMINISTRATIE CONNECTIONS CONSULT S.A.

CONNECTIONS CONSULT S.A., societate comercială înființată în baza Legii 31/1990, a fost înregistrată la Registrul Comerțului cu nr. J40/11864/2005.

Obiectul de activitate principal al Societatii, din care aceasta a obtinut venituri, il constituie "Activități de consultanță în tehnologia informației"- cod CAEN 6202.

Societatea comercială **CONNECTIONS CONSULT SA** a întocmit bilanțul la **31.12.2023** în conformitate cu OMFP 1802/2014.

Conducerea Societatii pe parcursul anului 2023 a fost asigurata de Consiliul de Administrație ("CA") formată din 3 (trei) membrii avându-l ca președinte pe domnul Bogdan Liviu Florea.

Situatia comparativă a activelor, datoriilor si a capitalurilor proprii la data de 31.12.2023 în raport cu perioada anterioară se prezinta astfel:

Lei

	2022	2023
ACTIVE IMOBILIZATE	3,127,607	2,387,320
STOCURI	315	1,413,974
CREANTE	12,814,487	15,940,288
INVESTITII PE TERMEN SCURT		
CASA SI CONTURI LA BANCI	4.553.405	36,412,774
CHELTUIELI IN AVANS	2,140,305	1.620.689
DATORII CU TERMEN DE ACHITARE SUB 1 AN	8,805,464	26,623,297
DATORII CU TERMEN DE ACHITARE PESTE 1 AN	725,440	707.547
PROVIZIOANE	228,276	707,486
VENITURI IN AVANS	1,603,159	1,028,948
CAPITAL SOCIAL SUBSCRIS SI VARSAT	1,189,273	1,308,200
PRIME DE CAPITAL	11,400,586	11,400,586
REZERVE	143,839	261,640
Pierderi legate de instrumentele de capitaluri proprii	(325,001)	(325,001)
REZULTAT REPORTAT		
	1,184,615	1,512,739
REZULTATUL NET AL EXERCITIULUI	2,444,327	11,343,505
REPARTIZAREA PROFITULUI	(122,216)	(117,801)
CAPITALURI-TOTAL	15,915,422	25,295,560

SC CONNECTIONS CONSULT S.A.

Structura veniturilor si cheltuielilor inregistrate de Societate in anul 2023, comparativ cu perioada precedenta, se prezinta astfel :

Lei

EG		
Denumirea Indicatorilor	2022	2023
Venit din activ de exploatare	42.164.089	150.120.265
Cheltuieli din activ de exploatare	39,363,571	137.910.140
Rezultat din activ. de exploatare	2,800,517	12.210.125
Venituri financiare	217,691	1.094.099
Cheltuieli financiare	228,172	155.692
Rezultat financiar	(10,481)	938.406
Rezultatul Brut curent al exercitiului	2,790,036	13.148.531
Venituri exceptionale	0	0
Cheltuieli exceptionale	0	0
Rezultatul exceptional	0	0
Impozit pe profit/venit	345,710	1,805,026
Rezultatul net al exercitiului	2,444,326	11,343,505

Avand in vedere specificul Societatii, aceasta s-a confruntat in cursul anului 2023 cu urmatoarele riscuri:

<u>Riscul ratei dobanzii</u>

Expunerea Societatii la riscul modificarilor ratei dobanzii se refera in principal la imprumuturile purtatoare de dobanda pe care Societatea le are pe termen lung.

Riscul variatiilor de curs valutar

Societatea are tranzactii intr-o alta moneda decat moneda functionala (RON), respectiv EUR.

<u>Riscul de credit</u>

Societatea desfasoara relatii comerciale numai cu terti recunoscuti, care justifica finantarea pe credit. Politica Societatii este ca toti clientii care doresc sa desfasoare relatii comerciale in conditii de creditare fac obiectul procedurilor de verificare.

In cadrul evidentei financiar-contabile, Societatea a respectat principiile contabile prevazute de Legea 82/1991 si Ordinul 1802/2014: prudenta, permanenta metodelor, continuitatea activitatii, principiul intangibilitatii, evaluarii separate a elementelor de activ si pasiv, principiul necompensarii, independenta exercitiului financiar.

Posturile inscrise in bilantul contabil la 31.12.2023 corespund cu datele inregistrate in contabilitate si sunt puse de acord cu situatia reala a elementelor patrimoniale.

Contul de profit si pierdere aferent anului 2023 reflecta fidel veniturile si cheltuielile aferente perioadei de raportare.

SC CONNECTIONS CONSULT S.A.

Societatea nu are obligatii restante fata de bugetul de stat, bugetele locale, bugetul asigurarilor sociale si fondurilor speciale.

Evenimente ulterioare datei de inchidere a situatiilor financiare:

Având în vedere schimbările în structura principalelor elemente care contribuie la Cifra de Afaceri în 2023, în speță creșterea ponderii veniturilor din implementare software în detrimentul celor de tip Service Delivery și concentrarea pe proiecte de anvergura a caror principal beneficiari sunt institutii de stat, unde exista fonduri dedicate deja alocate pentru contractarea furnizorilor de solutii IT, managementul Societății consideră că există elemente solide care să confirme o inițiativă eficace în evitarea apariției unor blocaje în activitatea economică.

In opinia conducerii, aspectele prezentate în paragrafele anterioare susțin faptul ca Societatea va avea resurse suficiente pentru continuarea activitatii pentru o perioada de cel puțin 12 luni de la data raportarii și că va reusi să gestioneze eficient potențiale sincope datorate crizei economice cauzate de factori externi.

Conducerea este de acord ca paleta de rezultate posibile luate in considerare pentru ajunge la aceasta concluzie nu da naștere la incertitudini semnificative legate de evenimente sau conditii care ar putea pune la indoiala in mod semnificativ capacitatea Societatii de a-si continua activitatea in conditii normale de activitate.

Întocmirea bilanțului s-a făcut de către Decebal Dumitrescu, Director Financiar si a fost auditat de catre SC Argus Audit SRL, membra ASPAAS, in baza contractului de prestari servicii nr. **. AUD 50** / **09.10.2023**

Consiliul de Administrație al Societatii propune urmatoarele:

1. Aprobarea situatiilor financiare anuale pentru exercitiul financiar incheiat la 31.12.2023.

2. Repartizarea profitului în cuantum de 11,343,505 lei realizat in cursul anului 2023 in contul "Rezultat reportat" cu suma de 11,225,704 lei si "Rezerve legale" cu suma de 117,801 lei.

3. Descarcarea de gestiune a membrilor CA pentru activitatea desfasurata in exercitiul financiar incheiat la 31.12.2023

Consiliul de Administratie:

Bogdan Liviu Florea

Presedinte

Oana Beldie

Membru Membru

Corneliu Stanciu

3



Annex to the Report of the Board of Directors of CONNECTIONS CONSULT S.A. for the financial year 2023

Statement on Corporate Governance

The document contains the self-assessment of the degree of compliance with the "provisions to be fulfilled" specified in the document "Principles of Corporate Governance for AeRO - BVB stock market" that entered into force on 04.01.2016, as well as the measures adopted or to be adopted in order to achieve the fulfilment of all of them.

Preamble

The Corporate Governance Principles of the Bucharest Stock Exchange applied by CONNECTIONS CONSULT S.A. aim to increase the level of transparency and trust for present and future shareholders of the company and to create a closer link with shareholders and a greater openness towards all potential investors.

Good corporate governance is a powerful tool to increase business competitiveness and CONNECTIONS CONSULT S.A. follows all these recommendations, contributing to increase efficiency for the long-term success of the company.

Corporate Governance Compliance Table:

SECTION	PROVISIONS TO BE FULFILLED	HOW TO FULFIL
	RESPONSIBILITIES OF THE	BOARD OF DIRECTORS
A	The role of the Board of Directors (Board) must be clearly defined and substantiated in the company's articles of association, by-laws and/or other similar documents.	As of 30 April 2022 the issuer has a Board of Directors, as elected by the Extraordinary General Meeting of 30.04.2022.
A.1.	All companies must have internal Board bylaws that include the Board's terms of reference/responsibilities and key management functions of the company, and that apply, among other things, the General Principles in Section A.	At the first meeting of the Board of Directors in August 2022, the Rules of Procedure of the Board were submitted to a vote and approved, which set out the responsibilities of the Board members, the duties and organisation of the Board's work, as well as the responsibility of the members for the work carried out.
A.2.	Provisions for the management of conflicts of interest should be included in the Council Regulation. In any event, Council members must notify the Council of any conflicts of interest that have arisen or may arise and refrain from participating in discussions (including by not attending, unless failure to attend would prevent the formation of a	According to the approved and published rules of procedure of the Board, these include provisions for the management of conflicts of interest, indicating the situations giving rise to conflicts of interest, the conditions and time limits for Board members to notify the occurrence of any conflict of interest, their rights and obligations regarding





	quorum) and from voting on a resolution on the matter giving rise to the conflict of interest in question.	participation and voting in Board meetings in case of identification of a conflict of interest.
A.3.	The Administrative Board or The Supervisory Board must consist of at least five members.	The company plans to increase the composition of the board during 2024 and is already in negotiations to do so.
A.4.	Majority of Council members of Administration must not have executive function. At least one member of the Management Board or Supervisory Board must be independent in the case of companies in Standard Category.	As of the date hereof, the Board of Directors of the issuer consists of 3 members, namely one executive member and two non-executive members.
A.5.	The procedure for cooperation with the Authorised Consultant for the period during which such cooperation is required by the Bucharest Stock Exchange contains all the provisions specified in the Corporate Governance Code.	As of the date hereof, the Issuer is no longer subject to the legal provisions on cooperation with an Authorised Consultant.
B.1.	The Council will adopt a policy so i that any transaction of the company with a subsidiary representing 5% or more of the net assets of the company, as of the most recent financial report, be approved by the Board.	The issuer is working on a document that will include the procedure for Board authorisation/approval of the company's transactions with a subsidiary, which transactions will represent 5% or more of the company's net assets
B.2.	The internal audit must be carried out by a separate organisational structure (internal audit department) within the company or through the services of an independent third party, which will report to the Board and, within the company, directly to the CEO.	The company cooperates with ARGUS AUDIT S.R.L.
C.1.	The Company will publish in the annual report a section which will include the total income of the Board members and	The remuneration of the members of the Board of Directors was subject to a shareholder vote at the 2022 and 2023 General Meetings and was







	the CEO for the financial year in question and the total amount of all bonuses or any compensation variables and also the key assumptions and principles for calculating the above mentioned revenues.	approved subject to quorum requirements. The resolutions of the general meetings are published both in the Official Gazette and on the website of the Bucharest Stock Exchange and on the company's website.
D.1.	In addition to the information required by law, the company's website will contain a section dedicated to Investor Relations, in both Romanian and English, with all the information of interest to investors, including: D.1.1. The main rules of the company, in particular the memorandum of association and the internal rules of the statutory bodies D.1.2. CVs of members of statutory bodies D.1.3. Current reports and periodic reports D.1.4. Information on general meetings of shareholders: agenda and materials related; resolutions of general meetings D.1.5. Information on corporate events such as dividend payments or other events that result in a shareholder's rights being obtained or limited, including deadlines and principles of such operations D.1.6 Other information of an extraordinary nature that should be made public: cancellation/ modification/ initiation of cooperation with a	The issuer has complied with the attached requirement, there is a section on the company's website dedicated to investor relations and all the data and elements set out in item. D.1.1. to D.1.6. With regard to the requirement of D.1.7. the company is considering the appropriateness of including this position in the organizational chart.



	AuthorisedConsultant;signing/renewal/terminationofanagreement with a Market MakerD.1.7. The company must have anInvestor Relations function and includein the Investor Relations section of thecompany's website the name and contactdetails of a person who is able to providethe relevant information on request.	
D.2.	A company must have an adopted corporate dividend policy, as a set of guidelines for the distribution of net profits, which the company declares it will follow. Principles the dividend policy must be published on the company's website.	The company has drawn up a dividend policy, which has been approved by the Board of Directors. The dividend policy has been published on the Company's website.
D.3.	A company must have a policy in place regarding forecasts and whether or not they will be provided. Forecasts are the quantified conclusions of studies aimed at determining the total impact of a list of factors relating to a future period (so- called assumptions). The policy should state the frequency, time period considered and content forecasts. Forecasts, if published, will be part of annual, half-yearly or quarterly reports. The forecast policy must be published on the society.	The company will consider preparing a forecasting policy, depending on the economic context in which they operate. The company will also consider the appropriateness of publishing such a forecast.
D.4.	A company must fix the date and place of a general meeting in such a way as to allow as many shareholders as possible to attend.	The company plans to organise future general meetings online.
D.5.	Financial reports will include information in both English and Romanian on the main factors influencing changes in sales, operating	The company meets this requirement, with financial reports including information in both Romanian and English.





	profit, net profit or any other relevant financial indicator.	
D.6.	The company will hold at least one meeting/conference call with analysts and investors each year. Information presented on these occasions will be published in the Investor Relations section of the Company's website at the time of the respective meeting/conference call.	

Bogdan Liviu Florea

Chairman of the Board of Directors

CONNECTIONS CONSULT S.A.

Headquarters : Bucharest, Sector 1, Buzesti Street, No. 71, Floor 7 and 8

Com.Reg.Nr: J40/11864/2005

C.U.I.: RO17753763

Share capital : 1.308.200lei

